

Serving the Oregon of today
and the
Oregon of the future
requires new ways to engage
diverse communities
across the state.

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The year 2015 was eventful at The Collins Foundation.

One of our board members announced his retirement, and we completed a major planning effort to incorporate diversity, equity, and inclusion (DEI) more deeply into our organization and grantmaking. An overview of our plan appears later in this annual report.

Our longest-serving Trustee, Ralph Bolliger, announced his retirement after serving a total of 36 years, starting in 1980. Ralph has provided exemplary service to the Foundation. Over these many years, he has been involved in decisions on grant awards totaling about \$225 million. Ralph brought commitment, thoughtfulness, and humor to our deliberations, and his presence at our meetings will be missed. Following this letter is an interview with Ralph about his time on the Board.

Our two-year DEI process was a tremendous learning experience for all of us, trustees and staff alike, and I would like to thank Cynthia Addams for her leadership on this work. This process began with a recognition of the changing demographics of Oregon; an awareness of persistent inequities affecting some communities, especially communities of color; and our desire to better address these issues in our grantmaking. I came away from this process with a deeper understanding of privilege and bias and a clearer sense of the societal context and structures in which inequity is perpetuated. Moving forward, we will continue our learning and engagement around issues of diversity, equity,

and inclusion. We have already begun to use an equity lens both in our own processes and in our consideration of grant requests. We trust that our deepening attention to equity will enhance our effectiveness as grantmakers in Oregon.

Exploring the tension between our values and traditions has been an important part of our DEI journey. We have a longstanding relationship with the United Methodist Church stretching back to our founders. While the Oregon Idaho Conference of the Church works to be inclusive of LGBTQ communities, the worldwide church stands in opposition. Last year, we made funds available to the Oregon Idaho Conference to become more active as a change agent regionally and in the larger church. Conference leadership embraced this work, which created an opportunity for the Foundation to both promote inclusion and honor our longstanding relationship.

I would like to thank our entire staff for their deep and personal engagement with our shared learning and planning over the past year.

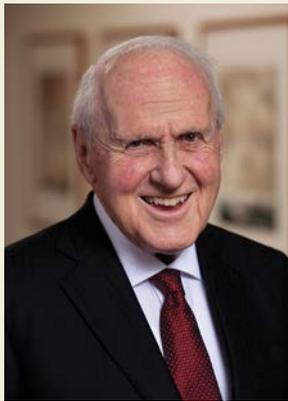


A handwritten signature in black ink, appearing to read 'Truman W. Collins Jr.', written in a cursive style.

Truman W. Collins Jr.
President

Reflections from retiring Trustee Ralph Bolliger

In fall 2015, longtime Trustee Ralph Bolliger announced his retirement, effective spring 2016. He recently shared some reflections on his 36 years of service with the Foundation.



You've been on the Board for 36 years. What changes have you seen?

When I started in 1980, there were three trustees and we had about \$30 million. Now we have six trustees and over \$200 million. In Oregon, The Collins Foundation was the only foundation that had significant assets. There were just a few smaller foundations.

Our Board meetings would start at 10:00 a.m. We'd consider around 20 grant requests. Sometimes the Treasurer and I would look at each other back then and say, we'd better stretch this out so we can be here long enough to have lunch! Now we have about 40 full proposals that we review, with up to 30 more summarized.

We strive to manage over \$200 million and use our best judgment to ensure that the grants we make will effectively improve the lives of Oregonians.

The grant requests were, almost literally, on the back of an envelope. "We need a new roof for the senior center. It will cost \$10,000. Please send it." Now the grant requests are much more sophisticated and complete. Also, when I started, the staff did not make site visits. Eventually that changed. Reading a grant request and then going out and taking a look can make a 180-degree difference.

How have the needs of the community changed?

After computers came in, during the 1980s and '90s we received many requests for computers to handle donor lists, bookkeeping, and human resources. Later it seemed everybody needed a van to transport students, patients, etc. Now the work is more complex, and there are significantly more hungry and homeless people, even in the smaller towns.

In the last ten years we have seen a significant increase in the number of requests for food, shelter, and medical care, with many groups doing creative activities to help meet those needs. Sexual and domestic violence requests have surged.

Do you have any words of advice for people new to nonprofit service?

Nowadays people see a problem, get their friends together, and want to set up a 501(c)(3) and solve the problem. I would suggest that you find an organization that is addressing the same or similar issues and take all your friends and go work with them, rather than setting up a new organization.

Make sure you're aware of what's going on in your community. Put together a larger board than you think you might need. Your board members will have friends and that makes fundraising easier. Board members should be prepared to work and get involved in the work of the organization.

What have you enjoyed most about your trustee service?

I've looked forward to coming to Board meetings to hear the perspectives of the other trustees. The people are smart, and there's a culture of cordiality and civility. A diversity of opinion is always respected. I would say that starts at the top. Maribeth Collins set the stage early on. She is gracious, polite, and courteous.

In my 36 years, we've had three chief executives and they've all been absolutely outstanding in terms of knowledge of their community, foundations, and what we can and can't do. You just know things will be done right.

Too, I appreciate that we've been able to help some of the smaller organizations because we're aware of other resources beyond The Collins Foundation. Our staff members meet people day after day. They can see if a model isn't working or if an organization needs help with board development. And we've been able to show others how to set up a foundation and run it.

Do you have a favorite memory?

One highlight was the Miller Large Arts Initiative we participated in that helped the Oregon Symphony, Portland Opera, Oregon Ballet Theatre, Portland Center Stage, and Portland Art Museum. Especially during the recession, these organizations were struggling financially. We worked together with the James F. and Marion L. Miller Foundation, Meyer Memorial Trust, and others to help bring some stability to these groups. We hired a professional to review and advise us on their operations and budgets—it wasn't

just about fundraising. I think it was a big help, and we continue to be engaged in some aspects of it.

What has Trustee service taught you?

I've learned that there are thousands of people in the state of Oregon who are working in, and giving money to, every kind of organization that you can think of: senior centers and arts organizations; CASA (Court Appointed Special Advocates) programs; youth development and alternative education organizations; volunteer fire and ambulance departments. I don't think most people have any idea how many of these organizations are doing good things, with people donating their time and treasure to make these community endeavors work.

In this annual report, we are delighted to share our vision and strategies for achieving greater diversity, equity, and inclusion (DEI) in the work of The Collins Foundation over the next three years. Why should a general-purpose family foundation concern itself with a plan for diversity, equity, and inclusion? The answer is simple. We are here to serve the people and communities of Oregon, and our state is changing.

Our initial conversations about equity began several years ago and were prompted by two things: first, a research study we helped to support for GRANTMAKERS of Oregon and Southwest Washington, titled Grantmaking to Communities of Color; second, our engagement with the Coalition of Communities of Color, which grew out of that study.

In fall 2013, we had our first Board and staff retreat on the topic of diversity, equity, and inclusion. This was a pivotal step in our journey. It deepened our understanding of disparities in Oregon and opened our hearts and minds to the prospect of shaping a DEI plan for ourselves. Several months later we engaged a team of consultants to lead us through more than a year of shared learning and planning. We are grateful to Kevin Jones and Lesli Mones of the August Wilson Red Door Project for their facilitation, training, and coaching. We are also grateful to Bonnie Ratner for her training, as well as her leadership and support in developing our plan. They were an excellent team.

Discerning our values has been a refreshing and energizing aspect of our work. Expressing these values more fully within our organization and in our grantmaking will require that we achieve the goals of our plan and hold ourselves accountable for our progress along the way. Our plan does not signal a radical transformation of The Collins Foundation. Rather, it signals our intentional evolution. The Foundation will continue to be a responsive, general-purpose grantmaker. However, we will also deepen our engagement with underfunded communities, work diligently to address disparities when we see them, apply an equity lens to our hiring and trustee succession processes, and keep track of how we are doing.

We invite you to review our plan and read about a few of our grantees in 2015. Their stories are highlighted on the following pages.



A handwritten signature in black ink that reads "Cynthia G. Addams". The signature is fluid and cursive.

Cynthia G. Addams
Executive Vice President

Our Three-Year Plan for Diversity, Equity, and Inclusion

Our Journey

The Collins Foundation has been serving the communities of Oregon since 1947. As a family foundation, we take pride in generations of family service, each new generation working to keep pace with a rapidly changing Oregon to serve the state's communities in the best possible way. Demographic changes and growing disparities in Oregon, combined with an evolving awareness around issues of diversity, equity, and inclusion, inspired us to seek a deeper understanding of ourselves and others.

In 2014, we embarked on a process to learn about, question, and wrestle with what it means to serve Oregon's diverse communities, and to develop a plan to guide our work. The first step in this process was an equity assessment of staff and trustees that surfaced the values of respect, collaboration, and mutual learning.

Based on that assessment, we organized a planning group, and together delved into understanding issues of difference; rank, power, and privilege; unconscious bias; navigating conflict; and grantmaking through an equity lens. Simultaneously, we began a planning process, at the heart of which was a discernment of our values and how they aligned with our traditions and current practices. Based on these values, we developed a three-year vision, outcomes, and strategies.

Our Values and Guiding Principles

■ As a family foundation, we value our long tradition of service to the people of Oregon.

■ We recognize that serving the Oregon of today and the Oregon of the future requires new ways to engage diverse communities across the state.

■ We commit to this engagement, and to all our work, with compassion, respect, integrity, humility, and accountability.

■ We value collaboration in an atmosphere of mutual respect. Love of family and love of community provide a strong foundation for our collaborative work.

■ We value learning and commit to staying informed, relevant, and responsive.

■ We value diversity, which brings multiple perspectives to enrich our state, our lives and work.

■ We believe that inclusive practices serve to recognize and welcome differences, not diminish or suppress them.

■ We work toward equity, which we understand to mean fair and inclusive access to resources and the opportunity for all of Oregon's people and communities to achieve their full potential.

Cow Creek Band of Umpqua Tribe of Indians

\$37,700



Tribal youth across Oregon face many educational barriers, including underperforming schools and the lasting legacy of historical injustices. In 2014, the Cow Creek Band of Umpqua Tribe of Indians opened their Education and Workforce Center to support Tribal youth and families in achieving their education goals. The Center grew quickly, and Tribal education leaders recognized that by adding staff and integrating cultural elements and practices throughout their programs, they could achieve even better outcomes for their youth. A grant from The Collins Foundation is helping to achieve both. This approach to education, one deeply rooted in the traditions and culture of the Cow Creek Tribe, has the potential to simultaneously reconnect youth with their Tribal heritage and remove barriers to success at school.

We envision vibrant neighborhoods and communities where residents enjoy access to healthy, affordable food; a rich variety of artistic and cultural expression; and the benefits of Oregon's natural environment.

Our Vision for Equity

In that spirit and tradition, we want the state of Oregon to be a place where all people have access to high-quality, culturally responsible services in sectors such as health, social services, education, housing, and employment. We also envision vibrant neighborhoods and communities where residents enjoy access to healthy, affordable food; a rich variety of artistic and cultural expression; and the benefits of Oregon's natural environment. As a philanthropic organization supporting many of these efforts across the state, we acknowledge that we have an important role in realizing this vision. Finally, within the Foundation, we know that we have a responsibility to live by the inclusive practices we hope to see in the communities we serve.

Over the next three years, we seek the following outcomes to move toward the realization of this vision:

- Our Foundation home is a welcoming place for all.
- Our staff and trustees reflect the communities we serve.
- We use community engagement as a tool to listen, learn, and build mutually beneficial relationships and programs.
- We use an equity lens in our grantmaking activities and processes.
- We operate as a learning community and support the learning of others.
- Our policies and practices align with our values.

Our Commitment

The Collins Foundation commits to employing an equity lens in both our internal structures and how we engage externally with Oregon's diverse communities as a funder and partner. Employing an equity lens means we welcome and encourage diversity, practice and promote inclusion, and pay attention to how we conduct our business both inside our walls and out in the community.

To make this present commitment does not take away from our past record of excellent service. Nor does it diminish our longstanding reputation for compassion and fair treatment working with partners and grantees. To the contrary, we have the past to build on, and we look to these strengths to inform our present efforts. In keeping with our ethos, we will do our best to meet people and organizations where they are, using our resources to help us all move toward a more equitable future. We are prepared to stay faithful to this work while staying true to ourselves, and in this, we will be guided by the question: How does a family foundation dedicated to supporting issues of well-being, quality of life, and the common good express the values of diversity, equity, and inclusion in our work?



Coalition of Communities of Color

\$400,000

Each year, immigrants and people of color make up a larger portion of the state's population, yet the majority of Oregon's decision-makers continue to be white. With seed funding from Meyer Memorial Trust, the Coalition of Communities of Color launched the Bridges leadership initiative in 2010 to address this disparity. Bridges combines the best of culturally-specific leadership development with cross-community collaboration. This three-year grant from The Collins Foundation supports the Coalition in continuing to bring together African, African American, Asian and Pacific Islander, Latino, Native, and Slavic leaders, building a community of changemakers connected to one another and committed to addressing systemic disparities faced by communities of color. *Through December of 2015, the Coalition of Communities of Color was a sponsored project of the Native American Youth and Family Center.*

Our Goals and Strategies

Our foundation home is a welcoming place for all

What does it mean to create an environment where everyone feels welcome and included? First, we want people from Oregon's diverse communities to recognize themselves—both in our online presence and in our offices in downtown Portland. Second, we want our building and office to be accessible to all. Third, we want the quality of our relationships in the community to be strong. To accomplish these results, we will ensure that the themes on our website and the art on our walls reflect Oregon's many cultures, regions, and stories. Further, we are committed to increasing physical accessibility to our offices and the building we occupy. Finally, we will continue staff and trustee training to deepen our understanding of policies and practices that promote inclusion and enhance our ability to work across difference.

Our staff and trustees reflect the communities we serve

We understand that structural change within the Foundation is necessary to support the work we've begun and aspire to with this plan. Over the next three years, we will do the necessary research and internal capacity building to implement the best possible policies for a statewide family foundation committed to equity. We will create succession plans for senior staff as we put hiring procedures in place that reflect our commitment to diversity and inclusion. Additionally, new succession plans for family and non-family trustees will ensure continued effectiveness and enhance the diversity of our Board. We are creating two new positions at the Foundation: a Grants Manager, hired in December 2015; and a Community Engagement Officer, to be hired in summer 2016. Both of these positions are being created through a diversity, equity, and inclusion lens not only in terms of recruitment and retention but also in terms of approach to information systems and community engagement. Additionally, we recognize that as a grantmaker we can, through our partnerships and investments in grantees, help build and nurture a diverse pool of organizational leaders who can lead Oregon into the future.



MediaRites

\$5,000

With Portland becoming an increasingly diverse city, the prospect of a vibrant arts community featuring a variety of culturally-specific projects is an exciting one. Through its Theatre Diaspora project, MediaRites launched a platform to spotlight a range of authentic Asian American and Pacific Islander (AAPI) plays and to celebrate creative voices that often go unheard. The Collins Foundation grant is helping Theatre Diaspora with its second and third seasons by supporting four Portland-area staged readings of plays, each written by an AAPI playwright and performed by local AAPI actors. Following each presentation, MediaRites facilitates a panel discussion to educate and engage audiences in conversation around topics like representation in the arts and current challenges facing community members.

We use community engagement as a tool to listen, learn, and build mutually beneficial relationships and programs

We are eager to develop and implement a set of robust engagement activities to deepen our understanding of communities across the state. Based on documented disparities, the first tier of engagement will be with communities of color and immigrant and refugee communities in urban and rural Oregon. As we listen and learn, we will strive to identify community assets we can strengthen as well as needs we can address. Our community engagement goals are ambitious. We will hire or contract with a new Community Engagement Officer by summer 2016. Early in 2017, we will begin to implement engagement activities. As a result of these activities, by summer 2017, we hope to have a new initiative in place that could include capacity building for small and emerging organizations and may involve the formation of community-based advisory committees working with staff and trustees. If we are successful in reaching our community engagement goals, the number and quality of our community connections and relationships will increase, and we will broaden our funding model to include initiative-based as well as responsive grantmaking.

We use an equity lens in our grantmaking activities and processes

Looking through an equity lens means that we encourage diversity, promote inclusion, and carefully consider how our work, both internally and externally, can better address historical and structural disparities. Over the next three years, we will increase the diversity of our grantees across our funding areas, intentionally building relationships with, and investing in, historically underfunded communities. To achieve this success, we will continue staff and trustee training in grantmaking through an equity lens and employ best practices in information gathering, analysis, and reporting; application and review processes; and decision making. As part of the review process, we will explore the use of community readers in both responsive and initiative-based grantmaking. The creation of a Collins Foundation initiative, possibly in a specific funding area, such as the arts, will build community assets, enhance quality of life for participants, and provide learning opportunities for the Foundation and others. As part of this learning, we will publish grantee and initiative stories in annual reports, on our website, and in other outlets.



Girl Scouts of Oregon & Southwest Washington

\$79,000

The leadership of the Girl Scouts knew that something had to change. They had launched an outreach initiative for Latina girls and parents, but Latina girls never made up more than 5 percent of the region's Girl Scouts. To address this disparity, Girl Scouts sought support from The Collins Foundation for a three-year Latina Engagement Project. The Foundation wanted to support the project, and also knew there was more work Girl Scouts could do internally to increase diversity, foster a culture of inclusion, and advance equity within their organization. To that end, the Foundation awarded funding for both the Latina Engagement Project and to support equity training and consulting. Girl Scouts was eager to deepen their learning and continues to take important steps toward more effectively and authentically engaging Latina girls and parents in Girl Scouts programs.

We operate as a learning community and support the learning of others

Our three-year plan incorporates our best thinking to date. However, Oregon communities are changing dramatically, and any viable equity plan will thoughtfully respond to these changes. Therefore, we will continue staff and trustee training through a variety of outlets including consultants, GRANTMAKERS of Oregon and Southwest Washington, and other learning sources for philanthropic organizations, such as those particularly relevant to family foundations. We also recognize that many community organizations have diversity, equity, and inclusion goals but will need assistance to reach them. Our commitment in this regard is to do our best to meet people and organizations where they are and seek opportunities to support learning and progress. Further, because good decisions are based on sound information, we also will refine our systems for collecting and analyzing data—both internally and across our grantees—and put a new grants management system in place. We will then use the information from our learning to inform the development and implementation of new Foundation programs and initiatives and share our progress and lessons learned with the broader community.

Our policies and practices align with our values

We are committed to accountability and consistency. As a matter of course, we will look at policies, practices, and partnerships to see where they fall on a continuum of support for fair and inclusive access to resources and opportunity. We will frequently ask ourselves: Do these policies, practices, and partnerships support fair and inclusive access to resources and opportunity for all Oregonians? Are they neutral? Do they stand in the way of our vision for equity? Then, on an annual basis, we will conduct a review of all the strategies in this plan, our values, and Foundation policies, and make adjustments as needed. Finally, we commit to dedicating the resources necessary to implement the strategies and achieve the aspirations contained in this plan.



Willamette Valley Law Project

\$25,000

For nearly 40 years, the Willamette Valley Law Project has been providing critical services to Latino and farmworker communities throughout the mid-Willamette Valley. At the core of those services is the Farmworker Service Center in Woodburn, which provides low- and no-cost legal services to more than 1,000 immigrants every year. Despite great interest from volunteers, Willamette Valley Law Project's informal training process has made it time-consuming and cumbersome to onboard new volunteers and interns. A capacity-building grant from The Collins Foundation is helping Willamette Valley Law Project formalize and document their training processes so they can recruit more volunteers, expand their services, and be ready to respond to changes in immigration policy.

2015 Grants

Percent of Total Dollars

Total grants paid: \$10,327,027



Percent of Total Grants

Total number of grants: 290



Percent of Total Dollars
Percent of Total Grants

13%	21%	Arts
12%	14%	Children-Youth
26%	25%	Community-Welfare
16%	12%	Education
6%	7%	Environment
11%	9%	Health and Science
13%	11%	Humanities
3%	1%	Religion

Arts

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Artists Repertory Theatre Portland, Oregon	Support a season of culturally diverse plays and programs for Portland-area audiences	\$ 45,000	\$ 45,000	
Astoria Music Festival Astoria, Oregon	Support programs on the northern Oregon coast and year-round capacity-building activities	10,000	10,000	
Athena's Gem Athena, Oregon	Restore the historic Gem Theatre and Star Saloon to create a cultural arts center serving residents of rural Athena and surrounding communities	35,000	35,000	
The August Wilson Red Door Project Portland, Oregon	Expand theater arts education and youth development opportunities targeting Portland-area high school students of color (3 years)	45,000	15,000	\$ 10,000
Ballet Fantastique Eugene, Oregon	Increase staffing levels to strengthen the Lane County dance company's organizational infrastructure (2 years)	35,000	20,000	15,000
Broadway Rose Theatre Company Tigard, Oregon	Produce <i>Thoroughly Modern Millie</i> on the mainstage for audiences in the greater Portland area	12,000	12,000	
Caldera Portland, Oregon	Provide year-long arts education and mentoring to low-income students and students of color enrolled in Portland and Central Oregon middle and high schools, and incorporate organization-wide equity policies and practices (2 years)	40,000	20,000	20,000
Chamber Music Northwest Portland, Oregon	Support year-round programs, outreach, and operations in the Portland area	20,000	20,000	
Columbia Arts Hood River, Oregon	Hire a part-time A/V Tech position and support arts education and programming for rural youth and adults in the mid-Columbia region (2 years)	25,000	10,000	
Crossroads Creative and Performing Arts Center Baker City, Oregon	Increase staff hours to strengthen arts education and cultural programs for residents in rural Baker City	15,000	15,000	
Disability Art and Culture Project Portland, Oregon	Expand staffing and audience development for an inclusive dance program serving youth with and without disabilities in the greater Portland area	5,000	5,000	
Disjecta Contemporary Art Center Portland, Oregon	Support capacity building for key staff positions and purchase technology equipment for artworks presented to audiences in Portland (2 years)	45,000	30,000	15,000
Eugene Ballet Eugene, Oregon	Purchase portable lighting equipment to expand touring to rural, underserved communities in Oregon	20,000	20,000	
Eugene Concert Choir Eugene, Oregon	Support a season of choral music performances, education, and outreach for audiences in Lane County	9,000	9,000	
Eugene Symphony Association Eugene, Oregon	Support 50th anniversary programs and operations for audiences in the southern Willamette Valley through a challenge match	20,000	20,000	
Friends of Chamber Music Portland, Oregon	Support programs and operations in the Portland area through a challenge grant and present the Beethoven-Bartok Festival for Portland-area audiences	16,000	16,000	
Hand2Mouth Theatre Portland, Oregon	Produce <i>Time, a Fair Hustler</i> , an original play exploring the evolution of Portland's at-risk, homeless, and LGBTQ youth culture	8,000	8,000	
Imago, The Theatre Mask Ensemble Portland, Oregon	Premiere <i>Cloud</i> and present an adaptation of <i>Peer Gynt</i> for Portland audiences (2 years)	30,000	20,000	10,000
Jewish Theatre Collaborative Portland, Oregon	Support a half-time administrative assistant position to strengthen organizational infrastructure (2 years)	10,000	5,000	

Arts continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Lake Arts Council Lakeview, Oregon	Present community and school concerts featuring a brass quintet from Mexico to engage more Latino audience members in rural Lakeview	\$ 3,000	\$ 3,000	
Lane Arts Council Eugene, Oregon	Provide arts education and artist residencies in rural, underserved Lane County schools	10,000	10,000	
Liberty Restoration Astoria, Oregon	Complete restorations of the historic Liberty Theater to enhance the audience experience and improve functionality for performers in rural Clatsop County	15,000	15,000	
Liberty Theatre Foundation La Grande, Oregon	Restore a historic theater venue to serve arts and community groups in rural Union County	15,000	15,000	
MediaRites Portland, Oregon	Produce staged readings and discussions featuring Asian American and Pacific Islander plays and actors in the Portland area	5,000	5,000	
Metropolitan Youth Symphony Portland, Oregon	Provide music education and performances to develop musicianship among racially and economically diverse youth in the Portland area	12,000	12,000	
Miracle Theatre Group Portland, Oregon	Support performances, programs, and operations celebrating Latino culture, diversity, and history (3 years)	75,000	25,000	\$ 25,000
Multnomah Arts Center Association Portland, Oregon	Renovate an auditorium at a community-based arts center in Southwest Portland	20,000	20,000	
Newspace Center for Photography Portland, Oregon	Establish a curator position to expand exhibitions and programming for Portland-area audiences (2 years)	20,000	5,000	
Northwest Children's Theater and School Portland, Oregon	Support operations, performances, and theater arts programs for schools, children, and families, including those with special needs, in the Portland area	15,000	15,000	
Oregon Ballet Theatre Portland, Oregon	Support programs and operations, and outreach efforts to engage diverse audiences in the Portland area	80,000	80,000	
Oregon College of Art and Craft Portland, Oregon	Support artist-in-residence programs serving students, faculty, and the public in the Portland area (3 years)	96,000	32,000	
Oregon Community Foundation/DeVos Institute Program Portland, Oregon	Provide arts management training and consultancy for the staff and boards of a select group of large- and medium-sized arts organizations in Portland (2 years)	34,150	18,650	
Oregon East Symphony Pendleton, Oregon	Support concerts and music education programs in rural Oregon (3 years)	25,000	5,000	
Oregon Repertory Singers Portland, Oregon	Hire a new executive director to manage choral music education and performances featuring youth and adults in Portland	7,500	7,500	
Oregon Symphony Association Portland, Oregon	Support programs and operations for Portland-area audiences	100,000	100,000	
PassinArt: A Theatre Company Portland, Oregon	Produce an expanded season of plays and related programming reflecting African American perspectives for Portland-area audiences	15,000	15,000	
Peter Britt Gardens Music and Arts Festival Association Medford, Oregon	Support the Classical Festival in rural Jacksonville and increase access for underserved adults, seniors, and students	17,000	17,000	
PHAME Academy Portland, Oregon	Launch a Portland-area leadership development and community engagement program for adults with intellectual or developmental disabilities (2 years)	15,000	7,500	7,500

Arts continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Portland Art Museum Portland, Oregon	Support exhibitions and programs for patrons and visitors to Portland	\$100,000	\$100,000	
The Portland Ballet Portland, Oregon	Create a co-artistic director position to provide advanced training for young dancers and expand outreach into diverse communities in the Portland area	15,000	15,000	
Portland Center Stage Portland, Oregon	Present a season of culturally diverse plays, arts enrichment, and education programs for audiences in the Portland area	100,000	100,000	
Portland Festival Symphony Portland, Oregon	Provide free summer concerts in Portland parks, and support a salaried artistic director position and new office space through a challenge match	20,000	20,000	
Portland Institute for Contemporary Art Portland, Oregon	Support programs and operations in Portland (2 years)	100,000	40,000	
Portland Opera Association Portland, Oregon	Support programs, statewide touring, and a transition to summer programming for Portland-area audiences	120,000	120,000	
Portland Playhouse Portland, Oregon	Produce <i>Mr. Burns—A Post-Electric Play</i> for Portland-area audiences	15,000	15,000	
Portland Revels Portland, Oregon	Produce <i>Christmas Revels</i> featuring holiday traditions of Irish immigrants in the late 1800s for audiences in the Portland area	7,000	7,000	
Portland Symphonic Choir Portland, Oregon	Produce <i>A Child of Our Times</i> , an oratorio inspired by events surrounding the Holocaust and performed for Portland-area audiences	10,000	10,000	
Portland Youth Philharmonic Association Portland, Oregon	Provide education and outreach programs for young musicians and school audiences in the greater Portland area	15,000	15,000	
Red Octopus Theatre Company Newport, Oregon	Contract a professional set designer for a production of <i>One Flew Over the Cuckoo's Nest</i> in rural Lincoln County	4,000	4,000	
Regional Arts & Culture Council Portland, Oregon	Integrate the arts into all areas of K-8 education in 30 additional schools, serving primarily low-income students within the tri-county area (3 years)	150,000	50,000	\$ 50,000
Rogue Valley Chorale Association Medford, Oregon	Produce <i>Misa Azteca</i> and increase outreach to Latino audiences in Jackson County	4,000	4,000	
Ross Ragland Theater Klamath Falls, Oregon	Provide outreach, performances, and arts education programs for underserved children and youth in the rural Klamath Basin region	10,000	10,000	
Salem Art Association Salem, Oregon	Reconfigure upstairs gallery areas in Bush Barn and support community arts programming in Marion, Polk, and Yamhill Counties (2 years)	65,000	20,000	
Salem Chamber Orchestra Salem, Oregon	Present concerts and related education and outreach activities for audiences in the mid-Willamette Valley	6,000	6,000	
Siletz Bay Music Festival Lincoln City, Oregon	Provide musical performances for local audiences and visitors in the Lincoln City area	6,000	6,000	
Third Angle New Music Ensemble Portland, Oregon	Present a site-specific, collaborative musical installation at the Mt. Angel Abbey Library featuring contemporary choral and chamber works by Finnish composers	5,500	5,500	
Third Rail Repertory Theatre Portland, Oregon	Support programs and operations for audiences in the greater Portland area	12,000	12,000	

Arts continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Umpqua Valley Arts Association Roseburg, Oregon	Support operations and programs promoting arts education and art appreciation for residents in rural Douglas County (3 years)	\$ 24,000	\$ 12,000	\$ 12,000
White Bird Portland, Oregon	Expand outreach to diversify contemporary dance audiences in Portland to include more individuals under the age of 40, people of color, and individuals with disabilities (2 years)	35,000	15,000	
Young Audiences of Oregon Portland, Oregon	Expand arts education programs for K-12 students in schools in Multnomah, Clackamas, and Washington Counties (2 years)	50,000	30,000	20,000
Youth Symphony of Southern Oregon Medford, Oregon	Provide music education and outreach programs for youth in rural Jackson, Josephine, and Klamath Counties	7,500	7,500	

Children–Youth

Albertina Kerr Centers Portland, Oregon	Renovate a building on the Gresham campus to increase coordination and delivery of mental health services to children and their families	150,000	150,000	
Arc of Lane County Springfield, Oregon	Purchase technology and equipment for youth centers serving children and young adults with intellectual and developmental disabilities in Lane County (2 years)	22,000	12,000	10,000
Bienestar Hillsboro, Oregon	Expand a kindergarten readiness program for Latino children, ages 2-4, and their families at Bienestar's low-income housing complex in Washington County (2 years)	45,000	25,000	20,000
Boys & Girls Club of Corvallis Corvallis, Oregon	Expand staffing to provide arts enrichment and career development skills to underserved, low-income, and at-risk youth in Benton County (2 years)	60,000	25,000	
Boys & Girls Club of the Portland Metropolitan Area Portland, Oregon	Construct a clubhouse to serve youth in Rockwood, a racially diverse, low-income neighborhood in east Multnomah County (3 years)	300,000		300,000
Boys & Girls Clubs of the Rogue Valley Grants Pass, Oregon	Renovate a clubhouse to expand teen programs for underserved youth in the Grants Pass area	25,000	25,000	
Camp Fire National Headquarters Columbia Portland, Oregon	Provide year-round programming and mentoring for at-risk, low-income students and students of color attending middle schools in the Portland Public School District	20,000	20,000	
CASA of Jackson County Medford, Oregon	Hire an assistant program director in rural Josephine County to serve more at-risk children involved in the child welfare system due to abuse or neglect (2 years)	35,000	15,000	
CASA of Linn County Albany, Oregon	Expand staffing to recruit and retain additional volunteers in rural Linn County to serve more at-risk children involved in the child welfare system due to abuse or neglect (2 years)	35,000	15,000	
CASA of Marion County Salem, Oregon	Hire a full-time program manager in Marion County to serve more at-risk children involved in the child welfare system due to abuse or neglect (2 years)	45,000	30,000	15,000
Central Oregon Disability Support Network Bend, Oregon	Increase staffing to create online augmentative- and alternative-communication-device training for Oregon children with speech impairments and their families	25,000	25,000	
Children First for Oregon Portland, Oregon	Launch United for Kids, a collaborative initiative to reduce economic, health, and educational disparities for Oregon children	40,000	40,000	
The Circus Project Portland, Oregon	Expand staffing and programs to serve more homeless and at-risk youth in Portland (2 years)	35,000	25,000	10,000

Children–Youth continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Community Connection of Northeast Oregon La Grande, Oregon	Provide before- and after-school care and learning enrichment for school-age children in rural Northeastern Oregon (3 years)	\$ 30,000	\$ 10,000	\$ 10,000
Creating Memories for Disabled Children Enterprise, Oregon	Renovate the lodge at Camp Wallowa in Northeast Oregon to provide outdoor experiences for children with disabilities	10,000		10,000
The Dougy Center Portland, Oregon	Expand counseling and bereavement support for children, young adults, and families in the Portland area	45,000	45,000	
Family Building Blocks Salem, Oregon	Expand parent engagement, leadership development, and peer support for low-income, at-risk parents receiving relief nursery services in Salem	30,000	30,000	
Friends of the Children – Portland Portland, Oregon	Construct a facility in the Rockwood neighborhood to house mentoring programs for racially diverse, low-income youth, along with youth services provided by community partners (2 years)	200,000	25,000	
Girl Scouts of Oregon & Southwest Washington Portland, Oregon	Increase participation of Latina girls and adult volunteers across Oregon through culturally appropriate staffing and programming (2 years)	79,000	25,000	
Hands and Voices of Oregon Portland, Oregon	Support a peer-based resource and information network to assist and connect parents of Oregon children with hearing disabilities	2,000	2,000	
Heart of Oregon Corps Bend, Oregon	Employ at-risk teens to restore public lands through a summer conservation program in Central Oregon	12,000	12,000	
Isaac’s Room Salem, Oregon	Hire program staff to expand life-skills training, mentoring, and workforce development for at-risk and homeless youth in the Salem area (3 years)	75,000	25,000	20,000
J Bar J Youth Services Bend, Oregon	Provide Big Brothers Big Sisters community-based mentoring for at-risk youth in Deschutes, Crook, and Jefferson Counties	15,000	15,000	
Kinship House Portland, Oregon	Establish new office and clinical areas to provide mental health and counseling services to more Portland-area foster children transitioning to reunification or adoption	25,000	25,000	
Liberty House Salem, Oregon	Hire a mental health program manager to consult with children and their families dealing with concerns of sexual and physical abuse in Marion and Polk Counties (3 years)	80,000	40,000	40,000
Maslow Project Medford, Oregon	Expand outreach and programs serving homeless youth and families in Jackson County	30,000	30,000	
Northwest Family Services Portland, Oregon	Increase staff positions to implement a curriculum in middle and high schools to prevent human trafficking in Portland	50,000	50,000	
Northwest Outward Bound School Portland, Oregon	Support the Pinnacle Scholarship fund to enable low-income Oregon youth to participate in a wilderness mentoring program	10,000	10,000	
Ophelia’s Place Eugene, Oregon	Expand school-based mental health and empowerment programs in Lane County for at-risk girls, ages 10–18 (2 years)	40,000	15,000	
Oregon CASA Network Springfield, Oregon	Provide programs to ensure quality standards and sustainability for CASA programs across Oregon	20,000	20,000	
Oregon Children’s Foundation Portland, Oregon	Expand SMART early-literacy intervention to serve more at-risk children in high-need schools in the Portland area (2 years)	70,000	30,000	

Children–Youth continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
p:ear Portland, Oregon	Hire an education coordinator to expand educational programs for homeless and marginalized youth in Portland through a challenge grant (2 years)	\$ 75,000	\$ 45,000	\$ 30,000
Partners for a Hunger-Free Oregon Portland, Oregon	Expand after-school and summer meal programs for low-income children across Oregon (2 years)	50,000	20,000	
PlayWrite Portland, Oregon	Support programs and operations to provide positive intervention strategies serving a diverse group of Portland-area youth impacted by trauma (2 years)	25,000	15,000	10,000
Portland Children's Museum Portland, Oregon	Establish an artist-in-residence program to enhance learning experiences for children and families in Portland (3 years)	90,000	30,000	20,000
REAP Portland, Oregon	Support a culturally focused leadership program for at-risk, African American young men in Portland-area middle and high schools (3 years)	100,000	45,000	55,000
Ronald McDonald House Charities Portland, Oregon	Renovate a facility providing temporary housing for families with critically ill children who are receiving medical treatment at Portland-area hospitals (2 years)	125,000	75,000	50,000
Southern Oregon Child and Family Council Central Point, Oregon	Support family-centered literacy and educational programs for low-income Latino children and parents in rural Jackson County (2 years)	35,000	20,000	15,000
The Piece Portland, Oregon	Support a youth summit and year-round activities to promote civic engagement, social justice, and leadership among Oregon high school youth and young adults representing a mix of racial, cultural, and socioeconomic backgrounds	8,000	8,000	
Treasure Valley Children's Relief Nursery Ontario, Oregon	Support child therapy and family-centered programs to strengthen the stability of at-risk families in rural Malheur County (2 years)	40,000	25,000	15,000
United Community Action Network Roseburg, Oregon	Construct an early childhood service center to expand services and centralize community-based resources for low-income families in rural Douglas County	110,000		110,000
Woape Sandy, Oregon	Expand internships in northeastern Clackamas County to develop employment skills in local and at-risk youth	20,000	20,000	
Youth Villages Marylhurst, Oregon	Implement a transitional living program for underserved young adults in Oregon aging out of foster care (3 years)	150,000	80,000	70,000

Community–Welfare

Albina Opportunities Corporation Portland, Oregon	Expand financial lending services for underserved women-, minority-, and immigrant-owned businesses in the Portland area	75,000	75,000	
AllOne Community Services Portland, Oregon	Renovate a facility to expand transitional housing and support for homeless women with children in North Portland	25,000	25,000	
American National Red Cross Portland, Oregon	Purchase a new bloodmobile to serve Southern Oregon communities	75,000	75,000	
Benton Furniture Share Corvallis, Oregon	Increase staffing levels to expand furniture redistribution to vulnerable, low-income households in Linn and Benton Counties and surrounding rural areas	12,000	12,000	
Bethlehem Inn Bend, Oregon	Provide shelter and support services for homeless individuals and families in Central Oregon through a challenge match	20,000	20,000	
Bradley Angle House Portland, Oregon	Support operations and renovate bathroom and kitchen areas at a domestic violence shelter serving at-risk women and children in Multnomah County	25,000	25,000	

Community–Welfare continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Bridge Meadows Portland, Oregon	Create an intergenerational housing community in Beaverton for foster children and their adoptive parents, and low- and moderate-income elders	\$150,000	\$150,000	
Catholic Community Services of Lane County Springfield, Oregon	Launch a collaborative project to provide coordinated day services for homeless families with children in the Springfield area	25,000	25,000	
Ceasefire Oregon Education Foundation Portland, Oregon	Expand the Asking Saves Kids (ASK) campaign in Central Oregon and the Willamette Valley, raise awareness of community turn-in events, and enhance the agency’s website	10,000	10,000	
Clackamas Service Center Clackamas, Oregon	Expand food and wraparound social services for low-income individuals and families in Clackamas County through a challenge grant	20,000	20,000	
Clackamas Women’s Services Oregon City, Oregon	Increase staffing to expand domestic violence support services for child and adult survivors in Clackamas County (3 years)	135,000	45,000	\$ 30,000
CODA (Comprehensive Options for Drug Abusers) Portland, Oregon	Remodel a facility to expand treatment services for adults with substance abuse and mental health issues in the greater Portland area	104,645	104,645	
Constructing Hope Pre-Apprenticeship Program Portland, Oregon	Provide career opportunities in the construction industry for low-income, minority, and formerly incarcerated individuals (3 years)	45,000	5,000	
Financial Stewardship Resources Philomath, Oregon	Hire an educational programming director to expand board member trainings for small- and medium-sized nonprofits, primarily in rural Oregon (2 years)	42,000	17,000	
Folk-Time Portland, Oregon	Provide peer-delivered support and socialization in Northeast Portland for adults living with persistent mental illness	15,000	15,000	
Food for Lane County Eugene, Oregon	Purchase warehouse racks to increase storage capacity to serve more low-income, food-insecure seniors in Lane County	25,000	25,000	
FoodWaves Milwaukie, Oregon	Develop and deliver hands-on garden education programs for staff, low-income children, and families at six Head Start sites in Clackamas County	5,000	5,000	
Grace Center for Adult Day Care Corvallis, Oregon	Purchase a facility to house day programs and services for Corvallis-area adults with cognitive and physical impairments, the majority of whom are low-income	40,000	40,000	
Grow Portland Portland, Oregon	Transform three unused urban properties into community gardens to serve low-income households and families of color in East Portland	20,000	20,000	
Growing Gardens Portland, Oregon	Expand culturally responsive home gardening education, mentoring, and support programs for low-income, Spanish-speaking families in the Portland area (2 years)	30,000	10,000	
Habitat for Humanity of Oregon Portland, Oregon	Provide funding, training, and technical assistance to Habitat affiliates across Oregon to provide housing and home repair assistance to low-income seniors, families, and individuals with disabilities	80,000	80,000	
Hacienda Community Development Corporation Portland, Oregon	Hire a project manager and data manager to incorporate financial coaching into all agency services to promote asset building for low- and moderate-income Latino families in Portland (2 years)	90,000	50,000	40,000
The Harbor Astoria, Oregon	Renovate a building to house prevention and intervention programs for survivors and individuals at-risk for domestic and sexual violence in rural Clatsop County	50,000	50,000	
Innovative Changes Portland, Oregon	Expand peer-supported financial education programs for low-income women of color in the Portland area (2 years)	40,000	15,000	

Community–Welfare continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
IRCO (Immigrant and Refugee Community Organization) Portland, Oregon	Increase staffing at Africa House to improve academic success and support services for low-income African immigrant and refugee youth and their families in Oregon (2 years)	\$ 70,500	\$ 32,500	
Jewish Family & Child Service Portland, Oregon	Support wraparound services and operations serving low-income adults, families, and seniors in the greater Portland area, primarily from Jewish and immigrant communities.	15,000	15,000	
City of John Day John Day, Oregon	Construct and furnish a community meeting space in the new fire station in rural Grant County	40,000	40,000	
The Latino Community Association Bend, Oregon	Sustain a full-time position to address critical needs of low-income Latino families in Central Oregon with limited English-language proficiency and limited formal education (2 years)	25,000	20,000	\$ 5,000
Latino Network Portland, Oregon	Support operations and purchase furniture and equipment for a new meeting space serving Latino-led groups and organizations in the Portland area	40,000	40,000	
Lettuce Grow Garden Foundation Portland, Oregon	Develop a curriculum to teach incarcerated individuals advanced gardening and greenhouse management skills (2 years)	18,000	8,000	
Living Yoga Portland, Oregon	Expand trauma-informed yoga classes to serve youth and adults in drug and mental health treatment centers, correctional facilities, and transitional housing in the Willamette Valley, through a challenge match	10,000		10,000
Lotus Rising Project Medford, Oregon	Support programs and operations serving LGBTQ youth in Southern Oregon	7,500	7,500	
Luke-Dorf Tigard, Oregon	Increase staffing to expand employment services for adults with chronic mental illness in the greater Portland area (2 years)	45,000	25,000	20,000
Lutheran Community Services Northwest Beaverton, Oregon	Provide supportive services and transitional housing for homeless Washington County women in recovery and their children	10,000	10,000	
Macdonald Center Portland, Oregon	Expand outreach and visitation programs for veterans, seniors, and low-income individuals with disabilities residing in Portland, and increase contributions through a challenge match	30,000	30,000	
Medical Springs Rural Fire Protection District Baker City, Oregon	Purchase a water tender (tanker truck) for a remote, rural fire district in Baker County	25,000	25,000	
Friends of Menucha Foundation Corbett, Oregon	Purchase and install energy-efficient windows in the main building of a nonprofit conference center in east Multnomah County	40,000	40,000	
Mercy Enterprise Corporation Portland, Oregon	Hire a half-time project manager and build an investor education website to support the Community Investment Trust for racially diverse residents in a low-income east Portland neighborhood (3 years)	120,000	65,000	55,000
Metropolitan Contractors Improvement Partnership Portland, Oregon	Expand staffing and technical assistance capacity to increase the number of minority-owned and minority-operated firms hired for construction projects in the greater Portland area and Salem	25,000	25,000	
Mid-Columbia Senior Center The Dalles, Oregon	Construct an elevator and enclose an exterior stairway to provide access to all levels of a senior center facility for those experiencing mobility limitations in the Columbia Gorge area	20,000	20,000	

Community–Welfare continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Friends of the Monmouth Senior Center Monmouth, Oregon	Expand a facility to increase senior programming and create intergenerational meeting spaces for residents in Polk County	\$ 25,000	\$ 25,000	
Mt. Hood Kiwanis Camp Portland, Oregon	Create a part-time assistant program director position to increase outdoor programs for youth and adults with cognitive, developmental, and physical disabilities (2 years)	35,000	25,000	\$ 10,000
Native American Youth and Family Center Portland, Oregon	Support the Coalition of Communities of Color’s culturally-specific leadership development programs for African American, African, Asian and Pacific Islander, Latino, Native American, and Slavic communities in the greater Portland area (3 years)	400,000	133,334	266,666
NEDCO (Neighborhood Economic Development Corporation) Springfield, Oregon	Renovate an apartment complex to provide affordable housing for underserved Lane County youth transitioning from foster care to independence	50,000	50,000	
New City Initiative Portland, Oregon	Relocate and expand catering operations to develop food service skills and job opportunities for individuals in the Portland area who have experienced homelessness (3 years)	90,000	30,000	20,000
Nonprofit Association of Oregon Portland, Oregon	Support programs and services to strengthen nonprofit organizations across the state (3 years)	75,000	25,000	
Northwest Pilot Project Portland, Oregon	Expand housing and support services to more low-income seniors at risk of and experiencing homelessness in Portland	30,000	30,000	
Opportunity Village Eugene Eugene, Oregon	Build a community of tiny, affordable homes in Lane County to enable low-income, formerly homeless households to build assets; engage new donors through a challenge match	40,000	40,000	
Oregon Community Foundation DACA Pooled Fund Portland, Oregon	Provide legal assistance to immigrant youth who may qualify for deferred action through a network of nonprofit service providers across Oregon	75,000	75,000	
Oregon Food Bank Portland, Oregon	Purchase equipment to improve sanitation and packing processes that increase availability of fresh produce to food-insecure Oregonians across the state (2 years)	200,000	175,000	25,000
Oregon Justice Resource Center Portland, Oregon	Hire a project director to launch two programs to reduce recidivism, primarily among men and women of color who have been incarcerated in Oregon	35,000	35,000	
Oregon Lions Sight & Hearing Foundation Portland, Oregon	Support operation of an optical finishing lab providing eyeglasses for low-income, underinsured Oregonians statewide (3 years)	50,000	25,000	25,000
Oregon Supported Living Program Eugene, Oregon	Sustain a project coordinator position and expand inclusive arts and culture opportunities for individuals with intellectual and developmental disabilities in Lane County (2 years)	30,000	20,000	10,000
Our House of Portland Portland, Oregon	Upgrade technology to expand independent living support for low-income people living with HIV/AIDS in the Portland area (2 years)	45,000	20,000	
Portland Community Toolbank Portland, Oregon	Build out a utility room and purchase tools to lend to Portland-area nonprofits	20,000	20,000	
Portland Homeless Family Solutions Portland, Oregon	Build organizational infrastructure and add case-management hours to serve more homeless families with children in Portland (2 years)	50,000	25,000	
Portland Women’s Crisis Line Portland, Oregon	Hire a crisis line specialist position and upgrade technology to increase the organization’s capacity to provide crisis line services to survivors of domestic violence in Multnomah County (3 years)	31,000	16,000	15,000

Community–Welfare continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Project Access NOW Portland, Oregon	Strengthen collaboration among organizations in the Rockwood Pathways Project, connecting families in need to health, education, and social services in the Rockwood neighborhood (3 years)	\$150,000	\$ 90,000	\$ 60,000
Quadriplegics United Against Dependency Portland, Oregon	Purchase and install accessibility equipment to create barrier-free affordable housing in Gresham, serving low-income individuals with severe mobility limitations and seniors	75,000	75,000	
Reaching Our Community Grants Pass, Oregon	Add a half-time administrative assistant position to support a food pantry for low-income families, housebound individuals, and seniors in rural Josephine County (2 years)	23,000	13,000	10,000
Rebuilding Together Portland Oregon Portland, Oregon	Provide free home repair for low-income homeowners in Portland, primarily individuals with disabilities, the elderly, and veterans	5,000	5,000	
Rebuilding Together Washington County Beaverton, Oregon	Provide free home repair for low-income homeowners in Washington County, primarily individuals with disabilities, the elderly, and veterans	5,000	5,000	
Sacred Art of Living Center Bend, Oregon	Complete and launch a web-based caregiver education curriculum for professional and home-based caregivers in Oregon (2 years)	80,000	50,000	30,000
Saving Grace Imagine Life Without Violence Bend, Oregon	Support a lethality protocol to provide on-call and follow-up services to individuals at high risk for escalation of domestic violence in Central Oregon	20,000	20,000	
Shelter From The Storm La Grande, Oregon	Purchase a building to house domestic violence and sexual assault intervention and prevention services for at-risk residents of rural Union County	40,000	40,000	
Sisters of the Road Portland, Oregon	Provide meals and support services to individuals experiencing poverty and homelessness in Portland, through a challenge grant	42,000	22,000	20,000
Society of St. Vincent de Paul, Rogue Valley District Council Medford, Oregon	Expand rest stop, shower, and laundry facilities for low-income and homeless individuals and families in Jackson County	20,000	20,000	
Special Olympics Oregon Portland, Oregon	Implement a year-round fitness and nutrition initiative for individuals with intellectual disabilities (2 years)	75,000	40,000	35,000
St. Andrew Legal Clinic Portland, Oregon	Provide access to legal services for low-income working adults and families in Multnomah, Washington, Clackamas, Columbia, and Yamhill Counties	25,000	25,000	
St. Vincent de Paul Society of Bend Bend, Oregon	Renovate a retail building that supports assistance programs for low-income individuals and families in the Bend area	14,000	14,000	
St. Vincent de Paul Society of Crook County Prineville, Oregon	Purchase a refrigerated truck to ensure the safe handling of perishable food for low-income individuals and families in rural Crook County	14,500	14,500	
Store to Door Portland, Oregon	Expand a grocery delivery program to promote independent living for low-income, homebound seniors and individuals with disabilities in the greater Portland area (3 years)	45,000	15,000	30,000
Tillamook County Women's Resource Center Tillamook, Oregon	Co-locate a part-time domestic violence advocate at a north Tillamook County clinic to cross-train medical staff and provide intervention and support to people at risk of intimate partner violence	20,000	20,000	
Tualatin Hills Park Foundation Beaverton, Oregon	Purchase adaptive equipment and add adaptive features to expand access to recreational activities for people with disabilities at a new community sports park in Washington County	50,000	50,000	

Community–Welfare continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
VOZ Workers' Rights Education Project Portland, Oregon	Expand staffing and purchase computers to support workforce development and culturally responsive services for low-income day laborers, primarily Latino and immigrant men in the Portland area	\$ 20,000	\$ 20,000	
The Well Arts Institute Portland, Oregon	Support Portland-area productions based on the oral histories of female service veterans who have experienced sexual trauma	3,500	3,500	
Willamette Valley Law Project Woodburn, Oregon	Develop and implement a bilingual training program for staff, volunteers, and interns to expand immigration and social service support for low-income, Latino immigrant farmworkers in the mid-Willamette Valley	25,000	25,000	
YWCA of Greater Portland Portland, Oregon	Provide opportunities, safety, and support for a diverse mix of low-income women and girls of all ages in the Portland area through a challenge match.	75,000		\$ 75,000

Education

ACE (Architecture, Construction, Engineering) Mentor Program Portland, Oregon	Increase staffing to enhance volunteer-driven career mentoring for low-income students and students of color in the Portland area (3 years)	45,000	15,000	10,000
Airway Science for Kids Portland, Oregon	Upgrade technology and increase staffing to expand STEM education through aeronautics for middle school students, primarily targeting girls, low-income students, and students of color in Portland and Hillsboro (3 years)	50,000	25,000	25,000
All Hands Raised Portland, Oregon	Coordinate a collaborative partnership for the Cradle to Career initiative to ensure equity and improve educational outcomes for all children and youth, ages 0-24, in Multnomah County (2 years)	150,000	75,000	75,000
Campbell Institute (The Children's Institute) Portland, Oregon	Support operations to promote high-quality early learning for children through age 8, and catalyze statewide leadership to improve education practice and policy (3 years)	250,000	75,000	25,000
City Club of Portland Portland, Oregon	Implement a program in Portland high schools to engage at-risk students, particularly from communities of color, in civic leadership activities, and increase the diversity of the club's decision-making groups (3 years)	45,000	15,000	10,000
College Possible Portland, Oregon	Launch a program to increase college attendance and graduation rates for low-income students (3 years)	120,000	30,000	
Community Transitional School Portland, Oregon	Construct an additional classroom to serve more pre-K students from homeless families in Portland	30,000	30,000	
Concordia University Portland, Oregon	Construct a new College of Education and community wellness center for a collaborative teacher education model predominately serving low-income K-8 African American, Latino, and ELL students and families in northeast Portland (3 years)	200,000	125,000	75,000
Cow Creek Band of Umpqua Tribe of Indians Roseburg, Oregon	Hire a youth development coordinator to integrate Tribal cultural elements into enrichment programs for underserved Cow Creek youth, and deliver early learning programs to families with young children in rural Douglas County	37,700	37,700	
De La Salle North Catholic High School Portland, Oregon	Upgrade technology to improve instruction and enhance educational success for low-income high school students (3 years)	60,000	25,000	
Downtown English Springfield, Oregon	Support a family-centered English-language acquisition and literacy program for low-income Latino families with pre-K through middle school children in Lane County	10,000	10,000	

Education continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Foundations for a Better Oregon Portland, Oregon	Support the Chalkboard Project and TeachOregon, a demonstration project to recruit and prepare a diverse cohort of new teachers for Oregon public schools (3 years)	\$748,560		\$438,000
Hispanic Metropolitan Chamber of Commerce Portland, Oregon	Increase access to vocational and higher-education scholarships and financial resources for low- to moderate-income Latino students across Oregon (2 years)	45,000	\$ 20,000	
I Have a Dream Foundation Portland, Oregon	Advance the Dreamer School Project's collaborative approach to improve educational outcomes for culturally diverse, low-income students in the Reynolds School District (3 years)	180,000	60,000	50,000
Incight Company Portland, Oregon	Hire a part-time scholarship coordinator to expand educational support and scholarship capacity for youth with disabilities (3 years)	60,000	15,000	
KairosPDX Portland, Oregon	Hire a Family Connections program coordinator to increase access to early childhood resources among low-income African American families in the Portland area (2 years)	45,000	20,000	
Lewis & Clark College Portland, Oregon	Participate in a pilot program to increase the retention and completion rates of low-income, first-generation students and students of color at Lewis & Clark in Portland (3 years)	100,000	35,000	20,000
Marylhurst University Marylhurst, Oregon	Expand The Art Gym's staffing and programs and make facility improvements to increase its capacity to serve as a resource for students, faculty, and artists (2 years)	125,000	75,000	50,000
Minds Matter of Portland Portland, Oregon	Mentor and tutor a culturally diverse group of low-income, Portland-area high school students who are motivated to enter and complete college	10,000	10,000	
Mt. Scott Park Center for Learning Portland, Oregon	Provide training, mentorship, and support for at-risk students and recent high school graduates as they transition from high school into postsecondary education and career pathways	20,000	20,000	
Open Meadow Alternative Schools (Open School) Portland, Oregon	Construct a school facility and implement a new educational model in the Rockwood neighborhood to prepare at-risk, low-income middle and high school students and students of color for postsecondary success (3 years)	550,000	250,000	150,000
Oregon Community Foundation/Community 101 Portland, Oregon	Support a school-based service-learning program for students at three high schools in Multnomah and Clackamas Counties (2 years)	25,000	10,000	15,000
Oregon Episcopal School Portland, Oregon	Construct a new building to serve prekindergarten through fifth-grade students in the greater Portland area (3 years)	250,000	175,000	75,000
Oregon Museum of Science and Industry Portland, Oregon	Construct a marine science education center in Newport to enhance STEM education opportunities for students across Oregon (3 years)	400,000	50,000	50,000
Pacific Northwest College of Art Portland, Oregon	Renovate the historic 511 Northwest Broadway Building to serve as the college's new campus (3 years)	350,000	50,000	
Portland Opportunities Industrialization Center Portland, Oregon	Support transition services to assist low-income, at-risk young adults, particularly from communities of color in the Portland area, to achieve education, employment, and self-sufficiency skills beyond high school (2 years)	30,000	10,000	
Portland Youthbuilders Portland, Oregon	Implement strategic efforts to improve education, work, and leadership outcomes for low-income, at-risk youth who have dropped out of Portland high schools, and strengthen organizational sustainability (2 years)	45,000	30,000	15,000

Education continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Reach Out and Read Portland, Oregon	Expand an early literacy program through a statewide network of health clinics reaching low-income parents with children, ages 6 months to 5 years (2 years)	\$ 65,000	\$ 30,000	
Reading Results Portland, Oregon	Expand reading intervention services to more elementary schools serving low-income children and children of color in the Portland area (3 years)	80,000	25,000	\$ 20,000
Salem-Keizer Coalition for Equality Salem, Oregon	Expand early-learning and parent-engagement programs for low-income Latino families with young children in the Salem-Keizer School District (3 years)	60,000	20,000	40,000
Salem Schools Foundation Salem, Oregon	Renovate a building to serve as a college- and career-readiness hub focused on low-income and ELL students and students of color in the Salem-Keizer area	50,000		50,000
ScienceWorks Hands-On Museum Ashland, Oregon	Add one classroom and renovate an existing classroom for K-12 STEM education programs in rural Southern Oregon	75,000	75,000	
Self Enhancement, Inc. Portland, Oregon	Support programs and operations in the Portland area that provide academic and personal achievement programs to underserved, low-income African American and Latino students in grades 3-12 and their families (2 years)	250,000	75,000	
The Shadow Project Portland, Oregon	Transform the agency's education model to improve educational outcomes for more students with learning differences (2 years)	36,000	17,500	
Stand for Children Leadership Center Portland, Oregon	Strengthen parent engagement programs in the Reynolds School District to improve educational outcomes for Latino English language learners in East Multnomah County	25,000	25,000	
Teaching Preschool Partners Gladstone, Oregon	Hire a mentor-teacher position for demonstration preschools promoting best education practices for at-risk children, including those with special needs, in low-income east Multnomah County neighborhoods	30,000	30,000	
Tucker Maxon School Portland, Oregon	Upgrade the school's FM transmitter/receiver system for Portland-area students with hearing loss or impairment	30,000	30,000	
Environment				
Columbia Land Trust Portland, Oregon	Expand regional conservation and stewardship strategies east of the Cascades and across the Columbia River region in Oregon (2 years)	65,000	25,000	
Confluence Environmental Center Portland, Oregon	Implement a Fellows Program to assist understaffed, community-based environmental organizations to increase their leadership and impact in Lents-Foster, a low-income, underserved area in Southeast Portland (2 years)	30,000	10,000	
Deschutes River Conservancy Bend, Oregon	Coordinate and implement a collaborative water-management plan to improve stream flow and water quality in the Upper Deschutes River (2 years)	50,000	35,000	15,000
Friends of Trees Portland, Oregon	Hire a volunteer coordinator to expand environmental restoration programs in underserved areas of Marion and Lane Counties (2 years)	80,000	30,000	
Great Basin Society Princeton, Oregon	Renovate Malcolm Hall, the educational and administrative center of Malheur Field Station in rural Harney County	35,000	35,000	
Leach Garden Friends Portland, Oregon	Hire a three-quarter-time volunteer coordinator to expand and diversify Leach Garden's volunteer base, engaging local Vietnamese, Latino, and Slavic communities to assist with the construction of a new botanical garden (3 years)	82,000	30,000	52,000

Environment continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
McKenzie River Trust Eugene, Oregon	Hire an associate director to increase the organization's capacity to conserve land and river habitats in Western Oregon (3 years)	\$ 60,000	\$ 30,000	\$ 30,000
The Nature Conservancy Portland, Oregon	Restore and protect oak, prairie, and floodplain habitat in Yamhill, Polk, and Lane Counties (3 years)	200,000	70,000	50,000
Northwest Earth Institute Portland, Oregon	Support operations to engage Oregonians in activities that promote sustainability and social justice	25,000	25,000	
Opal Creek Ancient Forest Center Portland, Oregon	Support three seasonal staff positions to provide hands-on environmental education opportunities in the Willamette National Forest for more school groups (2 years)	30,000	12,000	
Oregon Coast Aquarium Newport, Oregon	Produce <i>Shipwrecks</i> , a marine archeology and ocean exploration exhibit (2 years)	50,000	15,000	
Oregon Zoo Foundation Portland, Oregon	Equip and furnish classrooms and provide interactive exhibits for a new Portland education center, and expand teen programs, including employment for teen presenters from low-income communities of color	80,000	80,000	
Sandy River Basin Watershed Council Gresham, Oregon	Hire a half-time project coordinator and support Tribal cultural educators to provide outdoor environmental education for diverse groups of elementary and middle school students from northeast Portland, many of whom are low-income (2 years)	40,000	30,000	10,000
Sustainable Northwest Portland, Oregon	Expand a water-and-energy-savings project in rural Klamath Basin, and build a sustaining donor base through a challenge match (2 years)	20,000	10,000	
Tualatin Riverkeepers Tualatin, Oregon	Support programs and operations to strengthen equity, diversity, and inclusion of culturally diverse residents living in the Tualatin watershed	15,000	15,000	
Western Rivers Conservancy Portland, Oregon	Support operations to expand conservation of fish and wildlife habitat along the John Day River Basin (3 years)	200,000	70,000	50,000
Wild Salmon Center Portland, Oregon	Create and implement a replicable model to ensure the health of wild Coho Salmon ecosystems while sustaining working timber and agricultural lands in Oregon's coastal areas	20,000	20,000	
Willamette Riverkeeper Portland, Oregon	Restore native vegetation on Norwood Island in Benton County and provide education and conservation opportunities to the public (2 years)	35,000	25,000	10,000
World Forestry Center Portland, Oregon	Upgrade lighting in Miller and Merlo Halls as well as phones and water mains campus-wide in Portland	100,000	100,000	

Health and Science

African American Health Coalition Portland, Oregon	Hire a program coordinator to expand outreach/intervention to decrease the risks of chronic disease in Portland's African American communities (3 years)	95,000	30,000	30,000
Breast Friends Tigard, Oregon	Hire a patient coordinator to manage patient referrals and support groups for women with cancer across Oregon (2 years)	25,000	15,000	10,000
Coalition of Community Health Clinics Portland, Oregon	Strengthen the capacity of safety-net clinics in the coalition and improve health outcomes for low-income, vulnerable individuals (3 years)	50,000	12,500	
Dental Foundation of Oregon Wilsonville, Oregon	Provide mobile dental clinic services for low-income, culturally diverse K-12 students across Oregon (3 years)	30,000	10,000	5,000

Health and Science continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Deschutes County Healthy Beginnings Bend, Oregon	Launch vision, hearing, behavior, and developmental screenings in daycares and preschools primarily for low-income and underserved pre-K children in rural Deschutes, Crook, Jefferson, and Klamath Counties (2 years)	\$ 30,000	\$ 20,000	\$ 10,000
Familias en Acción Portland, Oregon	Create a replicable, team-based healthcare model to integrate culturally appropriate care practices provided by community health workers to Latino Portlanders diagnosed with chronic disease (2 years)	90,000	60,000	30,000
Healthy U Cave Junction, Oregon	Expand fitness and nutrition classes and health-promoting events for low-income residents and individuals with disabilities or compromised health in the rural Illinois Valley (2 years)	24,936	12,468	12,468
HIV Alliance Eugene, Oregon	Sustain and expand HIV prevention programs in 11 underserved counties: Marion, Lane, Douglas, Josephine, Jackson, Lake, Klamath, Coos, Curry, Lincoln, and Clatsop (2 years)	35,000	15,000	
Housecall Providers Portland, Oregon	Implement an in-home palliative care program serving medically fragile seniors in the Portland area (3 years)	110,000	65,000	45,000
Kemple Memorial Children's Dental Clinic Bend, Oregon	Purchase technology and dental equipment to provide pro bono dental services for K-12 school children from low-income families in Central Oregon	10,450	10,450	
La Clinica del Valle Family Health Care Center Medford, Oregon	Construct a wellness center in Medford to expand affordable primary healthcare services to more low-income residents in Jackson County (2 years)	200,000	150,000	50,000
LifeWorks Northwest Portland, Oregon	Construct a residential drug-and-alcohol treatment facility serving pregnant and parenting African American women and their young children (3 years)	150,000	25,000	
North by Northeast Community Health Center Portland, Oregon	Increase staffing to serve more patients and implement electronic records management for a clinic primarily serving low-income African American patients in Portland	45,000	45,000	
Northeast Oregon Network (NEON) La Grande, Oregon	Deliver health management classes for seniors and individuals with chronic disease, and educate parents on children's health issues across rural Baker, Union, and Wallowa Counties (3 years)	47,500	25,000	22,500
Northwest Mothers Milk Bank Portland, Oregon	Increase organizational capacity to process and distribute donor milk for medically fragile infants (3 years)	75,000	20,000	
Oregon Foundation for Reproductive Health Portland, Oregon	Launch the One Key Question pilot project to train primary healthcare providers to initiate conversations about family planning and preconception healthcare with low-income women at Federally Qualified Health Centers in the Portland area (2 years)	75,000	25,000	
Oregon Health and Science University Foundation Portland, Oregon	Purchase state-of-the-art biomedical imaging equipment for the Knight Cancer Institute in Portland (3 years)	1,000,000	250,000	150,000
Planned Parenthood Health Services of Southwestern Oregon Eugene, Oregon	Train staff and implement technology to expand reproductive and primary care services to more low-income individuals, newly insured youth and adults, and members of LGBTQ and Latino communities in Southwest Oregon	50,000	50,000	
Returning Veterans Project Portland, Oregon	Expand access to pro bono therapeutic and holistic care for Oregon's post-9/11 veterans and their families	11,000	11,000	
Saint Alphonsus Medical Center - Ontario Ontario, Oregon	Purchase and equip a medical van for nutrition and health education, health screenings, and outreach to low-income residents in rural Malheur County	32,880	32,880	

Health and Science continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Southwest Community Health Center Portland, Oregon	Support operations and programs providing medical services for low-income and uninsured individuals in Southwest Portland and Hillsboro	\$ 25,000	\$ 25,000	
Spoon Foundation Portland, Oregon	Launch a pilot training program addressing nutrition and feeding issues for Lane County foster parents and child welfare professionals to improve the well-being of Oregon foster children	21,500	21,500	
Susan G. Komen Breast Cancer Foundation Portland, Oregon	Develop breast cancer education and outreach materials for Latinas, and support a program manager position to implement Latina-focused screening and early detection programs in three urban areas (3 years)	100,000	20,000	
Trillium Family Services Foundation Portland, Oregon	Construct a secure facility on the agency's Corvallis campus for youth, ages 14-17, in need of intensive psychiatric inpatient services (2 years)	400,000	150,000	
Volunteers in Medicine Clinic Springfield, Oregon	Hire a pharmacist to manage distribution of pharmaceuticals to low-income, medically underserved, underinsured, and uninsured individuals in Lane County (2 years)	45,000	25,000	\$ 20,000
Humanities				
Confluences Portland, Oregon	Construct and install Maya Lin's <i>Celilo Arc</i> walkway and restore public lands at Celilo Park on the Columbia River (3 years)	250,000		75,000
Enterprise Public Library Enterprise, Oregon	Construct an addition and install a lift to provide full library access to individuals with mobility issues in rural Wallowa County	50,000	50,000	
Film Action Oregon Portland, Oregon	Repair the roof and facade of the historic Hollywood Theater offering diverse cultural programming and films in Portland	25,000	25,000	
Fishtrap Enterprise, Oregon	Support programs and operations to promote year-round literary arts in rural Northeast Oregon	20,000	20,000	
City of Halsey Halsey, Oregon	Convert the former City Hall into a public library for rural residents of Linn County	10,800	10,800	
High Desert Museum Bend, Oregon	Renovate an interactive otter and riparian ecosystem exhibit for visitors to the Central Oregon museum	40,000	40,000	
Japanese Garden Society of Oregon Portland, Oregon	Build new garden areas and facilities to accommodate increases in visitor attendance and educational/cultural programming in Portland (3 years)	750,000	400,000	350,000
Joseph Center for Arts and Culture Joseph, Oregon	Support programs and exhibits for residents and visitors in rural Wallowa County	15,000	15,000	
KBOO Foundation Portland, Oregon	Construct a radio production and digital editing studio to better elevate diverse voices through a range of community-led programming produced in Portland	10,000	10,000	
Know Your City Portland, Oregon	Increase a program coordinator position to facilitate more multidisciplinary art programs that connect individuals to the historical, cultural, social, and political character of Portland (2 years)	10,000	7,000	3,000
Kukatnonon Portland, Oregon	Support programs and operations that provide arts education and cultural enrichment for Portland-area children who are predominantly from African and African American families, many of whom are low-income	5,000	5,000	

Humanities continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
The Library Foundation Portland, Oregon	Expand early-childhood literacy outreach and programming for low-income, underserved, and immigrant children in Multnomah County (2 years)	\$200,000	\$175,000	\$ 25,000
Literary Arts Portland, Oregon	Support Writers in the Schools programs in the Portland area taught by a diverse group of authors, and Oregon Book Awards & Fellowships, including a Writers of Color fellowship	24,000	24,000	
Maxville Heritage Interpretive Center Enterprise, Oregon	Support a half-time executive director position to build organizational capacity and coordinate programs in rural Wallowa County that preserve and share the history of multi-ethnic logging communities in Oregon (2 years)	15,000	10,000	5,000
City of Milton-Freewater Milton-Freewater, Oregon	Present a series of cultural events culminating with a bilingual play to foster communication between Latino and white residents in rural Milton-Freewater	20,000	20,000	
Obo Addy Legacy Project Portland, Oregon	Expand staffing to increase culturally focused African arts education and integration programs for students in low-income, ethnically diverse Multnomah County schools (2 years)	18,000	10,000	8,000
Old Church Society Portland, Oregon	Upgrade the auditorium's interior, equipment, and furnishings to attract new performers and audiences in Portland	25,000	25,000	
Open Hearts Open Minds Portland, Oregon	Provide theater and literary arts programming to incarcerated women at Coffee Creek Correctional Facility in Wilsonville	6,000	6,000	
Oregon City Library Foundation Portland, Oregon	Expand the library facility and purchase equipment and technology to serve residents of Oregon City through a challenge match	25,000		25,000
Oregon Council for the Humanities Portland, Oregon	Provide a humanities course for low-income individuals in the Portland area and a summer humanities camp for a diverse mix of teens and high school faculty from across Oregon	18,000	18,000	
Oregon Historical Society Portland, Oregon	Upgrade digital management technology and increase staffing to improve public access to collections (2 years)	200,000	175,000	25,000
Oregon Jewish Museum and Center for Holocaust Education Portland, Oregon	Expand education staffing to create new multicultural, standards-based education programs about the Holocaust for middle and high school students in the greater Portland area and enhance other educational offerings (2 years)	40,000	25,000	15,000
Oregon Nikkei Endowment Portland, Oregon	Develop a media literacy curriculum for Portland-area middle school educators utilizing anti-Japanese propaganda from WWII (2 years)	40,000	25,000	15,000
Oregon Poetry Association Portland, Oregon	Support the Oregon Student Poetry Contest for students across the state	1,600	1,600	
Oregon Public Broadcasting Portland, Oregon	Purchase a backup generator to effectuate the station's role in Oregon's Emergency Alert System, and underwrite <i>PBS NewsHour</i> and <i>Oregon Field Guide</i> (3 years)	240,000	40,000	
Painted Sky Portland, Oregon	Connect reservation- and urban-based Native American youth in Oregon to their cultural roots through traditional dance instruction and performances	6,000	6,000	
Portland Classical Chinese Garden Portland, Oregon	Enhance activities and programs about Chinese culture to engage children and families in Portland	20,000	20,000	
RASIKA Society for Arts of India Portland, Oregon	Produce an original multidisciplinary dance performance that introduces traditional East Indian dance forms and culture to Portland area audiences	7,000	7,000	

Humanities continued

		Authorized Current Year Authorized Prior Year	2015 Payments	Future Commitments
Salem Multicultural Institute Salem, Oregon	Hire a full-time assistant director to expand year-round multicultural enrichment programs in the mid-Willamette Valley (3 years)	\$ 50,000	\$ 15,000	\$ 5,000
Southern Oregon Film Society Ashland, Oregon	Support programs and operations to ensure organizational sustainability and provide cultural enrichment for audiences in the rural Ashland area (2 years)	25,000	20,000	5,000
The Dalles-Wasco County Library Foundation The Dalles, Oregon	Expand the library facility to increase services for children and youth in the rural mid-Columbia Gorge area	100,000	100,000	
Friends of Timberline Portland, Oregon	Upgrade lighting and electrical systems to illuminate artwork displays in the historic Timberline Lodge	35,000	35,000	
Umatilla County Historical Society Pendleton, Oregon	Purchase a building to relocate the agency's thrift store enterprise in Pendleton	25,000	25,000	
Wisdom of the Elders Portland, Oregon	Hire a deputy director and support a leadership transition to ensure sustainability of culturally based programs connecting Native youth to Native American elders and tradition (3 years)	45,000	20,000	25,000
Religion				
Ecumenical Ministries of Oregon Portland, Oregon	Present the 2015 Collins Lecture, support operations, and provide a challenge match to engage faith communities statewide in service to the common good	150,000	150,000	
United Methodist Church, Oregon-Idaho Annual Conference Portland, Oregon	Strengthen and revitalize ministries throughout Oregon and advance full LGBTQ inclusion in the greater United Methodist Church	155,000	155,000	
Total			\$10,327,027	\$4,162,134

Statement of Assets, Liabilities, and Net Assets—Income Tax Basis

December 31, 2015 and 2014

	2015	2014
Assets		
Investments at fair value (Notes 1, 3 and 4)		
Invested cash and cash equivalents	\$ 3,921,952	\$ 7,366,414
Common and preferred stock	135,111,148	149,175,128
Corporate obligations	15,473,309	14,426,132
Limited partnership interests	40,919,826	42,215,376
Real estate funds	6,032,151	5,409,570
Total investments	201,458,386	218,592,620
Cash and cash equivalents (Notes 2 and 4)	1,091,935	1,022,003
Other assets	55,235	64,706
Total assets	\$202,605,556	\$219,679,329
Liabilities and Net Assets		
Excise and income tax payable (Note 5)	\$ 135,181	\$ 327,880
Total liabilities	135,181	327,880
Unrestricted net assets (Note 1)		
(Including unpaid grants of \$4,162,134 in 2015 and \$3,584,500 in 2014)	202,470,375	219,351,449
Total liabilities and net assets	\$202,605,556	\$219,679,329

The accompanying notes are an integral part of the financial statements.

Statement of Revenue, Expense, and Changes in Net Assets—Income Tax Basis

Years ended December 31, 2015 and 2014

	2015	2014
Investment Income		
Dividends	\$ 3,073,512	\$ 3,836,430
Interest	381,111	456,350
Partnership and other investment income—net	480,663	260,409
Total revenue	3,935,286	4,553,189
Net gain (loss) on investments		
Realized	14,719,039	20,896,094
Unrealized—net	(23,110,948)	(7,555,293)
Net gain (loss) on investments	(8,391,909)	13,340,801
Total investment income (loss)	(4,456,623)	17,893,990
Investment expense		
Excise and income taxes (Note 5)	170,628	282,974
Management and custodial fees	883,231	844,709
Investment administration expenses	175,004	181,025
Total investment expense	1,228,863	1,308,708
Net investment income (loss)	(5,685,486)	16,585,282
Grants and Expenses		
Grants (Note 1)		
Arts	1,366,650	1,636,000
Children—Youth	1,199,000	1,424,000
Community—Welfare	2,657,979	2,187,780
Education	1,620,200	1,634,060
Environment	667,000	671,750
Health and Science	1,125,798	1,920,680
Humanities	1,385,400	634,120
Religion	305,000	297,500
Grants paid	10,327,027	10,405,890
Prior year grants refunded	—	(90,000)
Grant administration expenses	868,561	865,256
Total grants and expenses	11,195,588	11,181,146
Increase (decrease) in net assets	(16,881,074)	5,404,136
Net assets, beginning of year	219,351,449	213,947,313
Net assets, end of year	\$202,470,375	\$219,351,449

The accompanying notes are an integral part of the financial statements.

Statement of Cash Flows—Income Tax Basis

Years ended December 31, 2015 and 2014

	2015	2014
Cash flows from investing activities		
Net investment income (loss)	\$ (5,685,486)	\$ 16,585,282
Adjustments to reconcile excess of expense to net cash provided by investing activities		
Unrealized (gain) loss on investments—net	23,110,948	7,555,293
Realized (gain) loss on investments—net	(14,719,039)	(20,896,094)
Investments—at cost		
Proceeds from sales of securities	100,790,155	86,310,600
Purchase of securities	(99,763,368)	(76,097,187)
Distributions from limited partnerships	3,198,137	2,983,670
Proceeds from sales of limited partnerships	8,025,277	9,560,095
Purchases of limited partnerships	(6,702,793)	(12,597,837)
Income on limited partnerships	(480,663)	(260,409)
(Increase) decrease in invested cash and cash equivalents	3,444,462	(1,601,706)
Changes in other assets and liabilities—net	47,890	(28,083)
Net cash provided by investing activities	11,265,520	11,513,624
Cash flows from grant activities		
Grant payments	(10,327,027)	(10,405,890)
Prior year grants refunded	—	90,000
Payments for grant administrative expenses	(868,561)	(865,256)
Net cash used for grant activities	(11,195,588)	(11,181,146)
Increase in cash and cash equivalents	69,932	332,478
Cash and cash equivalents, beginning of year	1,022,003	689,525
Cash and cash equivalents, end of year	\$ 1,091,935	\$ 1,022,003

The accompanying notes are an integral part of the financial statements.

The Foundation

The Collins Foundation was founded in 1947 by four members of the Collins family. The purpose of the Foundation, as stated in the documents of incorporation, is to operate and use its funds exclusively for charitable, educational, literary, scientific, or religious purposes.

Note 1: Summary of Significant Accounting Policies

Basis of Accounting The accompanying financial statements have been prepared on the method of accounting used for federal excise tax purposes. The revenues (except unrealized net gains on investments) and expenditures (except federal excise tax) are recognized when received or when paid. Consequently, certain revenues and expenses are recognized in the determination of income in different reporting periods than they would be if the financial statements were prepared in conformity with generally accepted accounting principles. Although income tax rules are used to determine the timing of revenues and expenses, nontaxable revenues and nondeductible expenses are included in the determination of net income. As with all tax presentations, these tax accounting methods are subject to review and possible adjustment by the Internal Revenue Service.

Investments Investments in marketable securities are stated on the basis of current quoted market prices. Investment transactions are recognized on a settlement date basis. Investment transactions under such basis are not materially different from those that would be recognized on a trade date basis. Realized gains and losses are calculated based on the average cost method for both financial statement and tax return purposes. Unrealized gains or losses are recorded for the increase or decrease in the market value of assets from the

beginning of the year to the end of the year.

Investments in limited partnerships and real estate funds are stated at estimated fair values provided by the managers of the interests.

The Foundation also invests in numerous partnerships, in which the Foundation is a limited partner, that specialize in making venture capital, buyout, distressed debt, and equity-based real estate investments. Such investments, typically investments in private equity or debt securities of companies or properties that are not publicly listed or traded, are not liquid investments. The value of such investments is determined by the partnerships' general partners, who must follow the valuation guidelines, such as appraisals and comparable company trade data, stipulated in the respective limited partnership agreements and in accordance with fair value accounting. The December 31 valuations of the investments in limited partnerships are based upon the value determined by the partnerships' general partner as of September 30, adjusted for capital contributions and distributions that occur during the quarter ended December 31. These amounts may differ from values that would be determined if the investments in limited partnerships were publicly traded or if the December 31 valuation amount were currently available. Realized gains and losses and unrealized changes in the fair value of investments in limited partnerships are reflected in the statement of revenue, expense and changes in net assets. The majority of limited partnerships are audited annually by independent public accounting firms. The Foundation is committed to invest funds into these partnerships. As of December 31, 2015, the Foundation has \$3.5 million in outstanding limited partnership commitments, including both domestic and international partnerships.

Grants Grants are recorded as expenditures in the year paid. Unpaid grants include grants with a payable

date after year end, and grants in which the restriction or matching requirement has not been met at year end. Unpaid grants are included in unrestricted net assets. Grants are generally approved subject to certain conditions. If these conditions are not met, or if the program or project approved for a grant needs less than the amount approved, grants may be refunded or canceled. Cancellations or refunds are recognized in the year in which they occur.

Use of Estimates The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent events The Foundation has evaluated subsequent events through March 24, 2016, which is the date these financial statements were available to be issued. Events, if any, are disclosed within the notes to these financial statements.

Note 2: Cash and Cash Equivalents

Cash equivalents consist of highly liquid instruments such as money market accounts and certificates of deposit, with maturities of less than three months. Cash equivalents are recorded at cost, which approximates market value.

Cash and cash equivalents consist of the following at December 31:

	2015	2014
Cash—interest bearing	\$1,091,935	\$1,022,003

Note 3: Concentration of Credit Risk

The Foundation's assets consist of cash, equity securities, corporate obligations, limited partnership interests, and real estate funds. These financial instruments may subject the Foundation to concentrations of risk as, at various times during the year, cash balances

may exceed amounts insured by the Federal Deposit Insurance Corporation; the market value of securities is dependent on the ability of the issuer to honor its contractual commitments; and the investments are subject to changes in market values.

Note 4: Investments

Investments consist of the following at December 31:

	2015		2014	
	Cost	Market	Cost	Market
Invested cash and cash equivalents	\$ 3,921,952	\$ 3,921,952	\$ 7,366,414	\$ 7,366,414
Common and preferred stock	123,303,045	135,111,148	113,054,419	149,175,128
Corporate obligations	16,052,242	15,473,309	14,744,745	14,426,132
Limited partnership interests	32,718,425	40,919,826	34,852,401	42,215,376
Real estate funds	5,000,000	6,032,151	5,000,000	5,409,570
Total	\$180,995,664	\$201,458,386	\$175,017,979	\$218,592,620

Invested cash and cash equivalents include cash and money market funds held by the Foundation's investment managers.

Note 5: Provision for Excise and Income Tax

The Collins Foundation is classified as a private foundation as defined in the Tax Reform Act of 1986. The provisions of the Internal Revenue Code exempt the Foundation from federal and state income taxes. The Foundation is subject to federal and state tax on unrelated business income. The Foundation is subject to a federal excise tax of 2% on net investment income. If the average payout ratio for the past five years plus 1% of net investment income in the current year is less than the current year's charitable distributions, federal excise tax is payable at 1% of net investment income.

The Foundation paid federal excise tax of 1% in 2015 and 1% in 2014.

The net liabilities for excise and income taxes consist of the following at December 31:

	2015	2014
Current	\$170,628	\$282,974
Deferred	(231,119)	(76,316)
Total	(\$60,491)	\$206,658

The deferred excise tax consists of excise tax on unrealized gains or losses on investments.

For 2015 and 2014 the Foundation had qualifying distributions of \$11,195,588 and \$11,271,146 respectively. As of December 31, 2015, the Foundation had qualifying distributions of \$1,829,109 in excess of the minimum requirement to meet distribution regulations of the

Internal Revenue Code for private foundations. As of December 31, 2014, distributions were in excess of the minimum requirements by \$1,079,061

Note 6: Pension Plan

The Foundation has a defined contribution salary deferral plan covering all eligible employees. The elective contributions to the plan are funded by voluntary salary reductions of the participants. The Foundation contributes 10% of all eligible employees' compensation. Pension expense during 2015 and 2014 was \$48,860 and \$47,098, respectively.

Note 7: Commitments

Rental expense under the current lease for the Foundation's office space for 2015 and 2014 amounted to \$49,908 and \$93,111, respectively. At December 31, 2015, commitments for future minimum payments under this lease agreement, which expires on January 31, 2022, are \$118,919 for 2016, \$122,486 for 2017, \$126,161 for 2018, \$129,955 for 2019, \$133,847 for 2020, \$137,868 for 2021, and \$11,517 for 2022.

Note 8: Supplemental Disclosure of Cash Flow Information

Cash paid for federal and state taxes was \$132,208 for 2015 and \$302,400 for 2014.

Note 9: Investment and Grant Administration

The classification of administrative expenses between investment and grant expenses is determined by specific identification or an allocation based on time expended.

Board of Trustees
The Collins Foundation
Portland, Oregon

Report on the Financial Statements

We have audited the accompanying financial statements of The Collins Foundation, which comprise the statement of assets, liabilities, and net assets— income tax basis as of December 31, 2015 and 2014, and the related statements of revenue, expense, and changes in net assets— income tax basis, cash flows— income tax basis, and grants for the years then ended, and the related notes to the financial statements.

As described in Note 1, these financial statements were prepared on the basis of accounting the Foundation uses for income tax purposes, which is a comprehensive basis of accounting other than generally accepted accounting principles.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the basis of accounting described in Note 1; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal

control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the assets, liabilities, and net assets of The Collins Foundation as of December 31, 2015 and 2014, and the revenue, expense, and changes in net assets and its cash flows for the years then ended, on the basis of accounting described in Note 1.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary financial information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statement or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

March 24, 2016
Portland, Oregon

Shelly S. Davis, CPA, PC

Shelly S. Davis, CPA, PC
Certified Public Accountant

Grant Policies and Guidelines

The Collins Foundation is an independent, private foundation that was created in 1947 by Truman W. Collins Sr. and other members of the family of E. S. Collins. The Foundation exists to improve, enrich, and give greater expression to humanitarian endeavors in the state of Oregon and to assist in improving the quality of life in the state.

As a general-purpose, responsive grantmaker, the Foundation serves people in urban and rural communities across Oregon through its grants to nonprofit organizations working for the common good. The Foundation's broad areas of interest include arts and humanities, children and youth, community welfare, education, environment, health and science, and religion.

Submission Guidelines for Grant Applications

Eligibility Requirements

The Collins Foundation is committed to equal opportunity for all persons regardless of race, color, national origin, religion, sex, sexual orientation and gender identity, age, disability, or any other legally protected status. It is our intent to consider grant requests only from organizations and agencies that pursue these same principles in their governance, employment practices, and services.

Grant requests are considered only from organizations/agencies that either (a) have established their tax-exempt status under Section 501(c)(3) of the Internal Revenue Code and are not "private foundations" as defined under section 509(a) of the Code; or (b) have tax exemption as a governmental, Tribal, or other publicly-funded entity; or (c) have a qualified, tax-exempt fiscal sponsor.

- Grant requests are considered only from nonprofit organizations/agencies that have current registration with the offices of the Oregon State Attorney General and the Secretary of State.
- Grants are made only for projects that directly benefit the residents of Oregon.
- Grants are not made to specific individuals.

Policy Guidelines

- The Foundation will consider only one grant request from the same organization in a twelve month period, unless an additional request is invited by the Foundation.
- The Foundation normally will not consider an additional grant request from an organization receiving a multi-year grant until twelve months following the final scheduled payment of the multi-year grant.
- Grants normally are not made to elementary, secondary, or public higher education institutions; or to individual religious congregations.
- Grants normally are not made for development office personnel, annual fundraising activities, endowments, operational deficits, financial emergencies, or debt retirement.
- In considering applications for substantial projects, the Foundation prefers to participate with other donors and encourages the applicant to seek support from other sources to share in the total project.

Application Procedures

Applications for grants must be mailed to the Foundation. Grant application procedures and the required application checklist are available at www.collinsfoundation.org.

Application Review Process

Foundation trustees meet six times annually to make decisions on grant requests. Foundation staff acknowledges each request received and informs eligible applicants of the date anticipated for

consideration by the trustees. Once a request has been funded or declined, the applicant is notified promptly. Rarely is a grant decision deferred. When this occurs, however, the applicant is provided with an explanation and further instructions.

The grant review process begins after receiving a completed application and usually requires eight to twelve weeks, provided the applicant has complied fully with the application procedures. The submission of an incomplete grant proposal may cause delays in the Foundation's review and consideration of the request.

During the grant review period, Foundation staff may request an interview or a site visit in order to gain more information about the agency and its proposal. Additional written material may also be requested. Throughout this time, applicants are encouraged to notify the Foundation of any changes in the status of the project under review, including its funding.

The Collins Foundation endeavors to serve people throughout Oregon. Despite this commitment, the Foundation is unable to support every request received. Denial of a grant should not necessarily be considered a reflection on the quality of a project or the worthiness of its sponsor.

Grant Reporting

Every organization receiving a grant from The Collins Foundation has a responsibility to report on the use of the funds granted. Reporting guidelines are provided with each of the Foundation's grant awards and are available for review on the Foundation's website. Unless otherwise indicated at the time disbursement is made, reports are required annually until the entire grant has been expended. Failure to report as required by the Foundation could influence future grant decisions by the trustees.

Inquiries

With questions or comments, email: information@collinsfoundation.org

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