## THE COLLINS FOUNDATION 2017 ANNUAL REPORT



- **2** Letter from the President
- 3 Letter from the Chief Executive Officer
- 4 Remembering Maribeth Collins
- 6 Welcoming New Staff to the Foundation
- 7 Oregon Immigrant & Refugee Funders Collaborative
- 10 Statement of Grants
- 31 Financial Statements
- **Grants Paid History**
- **Grant Policies and Guidelines**
- 40 Foundation Founders, Trustees, and Staff

**Adelante Mujeres** 

**Refugee Disability Benefits Oregon** 

**CAPACES Leadership Institute** 







Any human anywhere
will blossom into a hundred
unexpected talents and capacities
simply by being given the opportunity
to do so

DORIS LESSING



This has been a year of significant transitions

at The Collins Foundation. My mother, Maribeth Wilson Collins, passed away October 4th, one month shy of 99 years old. Her involvement stretched all the way back to 1964, and over those 53 years, she held the positions of president, trustee, and trustee emeritus. She attended meetings well into her 98th year. We have included a number of her favorite quotations about philanthropy in this report, along with a reflection on her service to the Foundation.

Maribeth loved welcoming new people into the Foundation and always said that those who work here are like family. Over the last twelve months, we have welcomed three new people into our Foundation family: Tonisha Toler is our community engagement and special initiatives fellow; Cheryl Montoya is our incoming chief financial officer and treasurer, taking the place of retiring treasurer Tim Bishop; and Jackie Murphy is our new program officer. I am pleased to welcome them all to the Foundation.

The year 2017 was the 70th anniversary of The Collins Foundation. Ours was among the very first private foundations in Oregon and it is remarkable to reflect back on \$228 million in grants made over that history.

It took a great deal of foresight by the founders—my father along with his siblings and their mother—to set in motion an entity that has made such a difference over all these years. A bold idea, thoughtfully set in motion, paired with consistent, high-quality follow-through, can have great impact on the community.

This year, we have given broadly while also increasing our emphasis on funding in immigrant and refugee communities, which have been so maligned in the national conversation over the past two years. We also continue our equity journey and I want to thank Cynthia Addams, along with all the staff and trustees, for their thoughtful engagement around this work.

**Truman W. Collins Jr.**President



**Love, compassion, joy, determination**—these are among the values that Maribeth Collins brought to her leadership of The Collins Foundation over many decades, and they continue to guide us today, even in the midst of tremendous change and growth.

It has been two years since we shared our goals for achieving greater equity, diversity, and inclusion in the work of The Collins Foundation. Looking back on this year, I am encouraged by the progress we have made in twelve months. Behind the scenes, we implemented a new grants management system, which will enable us

to better track who is being reached by the Foundation's grants. We also laid the groundwork for welcoming community trustees by the end of 2018, and we revised our grant review processes to better reflect our priorities. This work has been joyous and challenging.

Adding to our progress, we have doubled our program staff in the last year. In September, we hired our first-ever community engagement and special initiatives fellow, Tonisha Toler. And most recently we welcomed our new program officer, Jackie Murphy. The Foundation's growing team builds our capacity to work toward equity for the people and communities of Oregon.

On the programmatic side, it was both compassion and determination, not to mention outrage, which prompted us to launch a special fund for immigrant and refugee communities impacted by federal policy changes. We set aside \$555,000 for this purpose last year and recently committed another \$250,000 for 2018. Together with other foundations in Oregon we were able to establish the Oregon Immigrant & Refugee Funders Collaborative (OIRFC) and distribute more than \$1.3 million in grants to help address urgent needs. Our collaborative was also pleased to welcome an investment from Grantmakers Concerned with Immigrants and Refugees for our grantmaking in Oregon. With new and renewed commitments from funders, the OIRFC will continue making grants for the foreseeable future.

Change was a recurring theme throughout the year. With the pending retirement of our longtime treasurer Tim Bishop, we welcomed Cheryl Montoya as our new chief financial officer. News that our longtime executive office administrator, Susana Judkins, will be retiring in 2018 completed this year of change. A cherished colleague of nineteen years, Susana will be missed by all. We are still adjusting to this news while also moving forward with a search for her successor.

If the first few months of 2018 are any indication, the growth and change that marked 2017 will continue to be themes in the coming year. While change always brings with it a degree of uncertainty, I have no doubt the values Maribeth modeled throughout her life will continue to guide us toward thoughtful and compassionate decisions.

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**Cynthia G. Addams**Chief Executive Officer

# REMEMBERING MARIBETH COLLINS

Reflections by Truman W. Collins Jr.

My mother, Maribeth Collins, became president of The Collins Foundation in 1964 after the sudden and untimely death of my father, Truman W. Collins Sr. She was six months pregnant with me at the time, and even though she had not been involved with the Foundation before, her late husband's mother and two siblings asked her to take over as president. She later said that at first she did not see how she could do it with all of the personal turmoil she was experiencing, but then thought that if she could work to carry on the efforts that Truman had been devoted to, it would have great meaning for her.

Maribeth led the Foundation as president through a period of remarkable growth in assets, from \$5 million in 1964 to \$185 million in 2005. This growth was largely due to investment appreciation, although some additional contributions were made by family members over the years. During this period, the Foundation made grants totaling \$140 million to organizations throughout the state and in every arena of community life. After stepping down as president in 2005, she continued to serve as a trustee until 2013. Following those 49 years of active service, she became the Foundation's first and only trustee emeritus and continued to attend

our bimonthly meetings through 2016. When she passed away in October, she gifted a portion of her estate to the Foundation.

I remember well my mother's dedication to her work with the Foundation as I was growing up. She would talk about the exciting work that grantees were doing, how difficult it was to make grant decisions when resources were limited, and her motivations for working to improve the community. Each year when the annual report was put together, she would dedicate considerable time and thought to selecting quotations about philanthropy and humanity to include in the report. I remember her looking through books and wrestling with which ones best expressed her beliefs and the work highlighted in that year's report.

Maribeth deeply valued both helping people in desperate need and enriching lives through education, the arts, and humanities. She had a great appreciation for the natural world and believed that through wise preservation, future generations could benefit. She understood the interconnected nature of our work—for instance, that funding in the arts or the environment could enhance outcomes in education or health—and that the ripple effect of any single grant, even a small one, could be significant.



**Maribeth Wilson Collins** 1918 to 2017

Although Maribeth had some mobility and vision problems in the last decade of her life after her retirement at age 86, she enjoyed a remarkably adventurous period with the help of her primary caregiver, Susan Drommond, and other dedicated helpers. She traveled, attended yearly family reunions, enjoyed cultural events, and remained involved with close friends. She was engaged with the activities of those close to her until the end of her life, and she was able to connect with our entire family this past August, experiencing the total eclipse of the sun with all of us.

We all miss her lovely presence in our Foundation family and will work to honor her caring, compassionate, and generous legacy through our work here.

I don't know of anything
I could have been involved in
that I would have found, MARIBETH W. COLLINS on her leadership of

The Collins Foundation

### **Welcoming New Staff to the Foundation**

**Over the last year,** we've been overjoyed to welcome three new staff to The Collins Foundation! In 2015, as part of our equity planning process, we recognized that the Foundation would need to expand its internal capacity in order to deliver on the goals laid out in our equity plan. To that end, Jackie Murphy and Tonisha Toler have joined our program team as part of that capacity building effort. We're also thrilled to welcome Cheryl Montoya as our new chief financial officer, succeeding Tim Bishop, who has served as our part-time treasurer for nearly 30 years. In total, we've grown from 5.5 staff in 2015 to 9 staff today!



Tonisha Toler, our new community engagement and special initiatives fellow, joined our team in September 2017 through Philanthropy Northwest's Momentum Fellowship.

Tonisha comes most recently from the Regional Arts & Culture Council, where she served as their community liaison and outreach specialist. Tonisha brings broad experience in arts and social services and a deep passion for issues impacting homeless and LGBTQ youth. This experience sets her up well to grow the Foundation's community engagement efforts. With two decades of experience partnering with communities of color, immigrants and refugees, people with disabilities, and LGBTQ communities, Tonisha is also uniquely equipped to lead the development of a new initiative to deepen our relationships with and investments in underfunded organizations.



Cheryl Montoya started as the Foundation's fulltime chief financial officer in March of 2018. Cheryl brings to the Foundation incredibly broad experience across a range of finance

and operations functions in both the corporate and nonprofit sectors. Cheryl has worked with Oregon Ballet Theatre, Kaiser Permanente NW, and other organizations to assess and improve accounting systems, hone personnel policies and practices, and strengthen internal controls and reporting infrastructure. We look forward to Cheryl putting this great experience to work at the Foundation, as she takes the helm of our accounting, investments, and operations.



Starting in February of 2018,

Jackie Murphy is our newest program officer. She'll work with Tonisha, along with
Cindy Knowles and Sara
Yada, to support prospective grantees, research nonprofit

issues and organizations, and review proposals. Jackie most recently served as the first full-time executive director of Airways Science for Kids, which focuses on connecting low-income youth and youth of color to education and careers in science, technology, engineering, and math. Jackie has a deep background in culturally-specific and culturally-responsive education, holding a master's in education and having worked in various roles at both Self-Enhancement, Inc (SEI) in Portland and Heritage University on the Yakama Indian Reservation.

**Muslim Educational Trust** 

Willamette Valley Law Project

Centro Cultural de Condado de Washington



# Oregon Immigrant & Refugee Funders Collaborative



The year 2016 was marked by increasing hostility toward immigrants in general, and Mexican and Muslim immigrants in particular. When this was followed in 2017 by a series of deeply concerning federal actions on immigration, we knew we had to do our part to support and strengthen the network of organizations led by and serving immigrants and refugees. To that end, we joined with our colleagues at Meyer Memorial Trust, The Oregon Community Foundation, MRG Foundation, and in 2018, Pride Foundation, to launch the Oregon Immigrant & Refugee Funders Collaborative (OIRFC). In some ways, the



Oregon Immigrant & Refugee Funders Collaborative is unique in the recent history of Oregon grantmaking. The Collaborative's model, from the speed of decisionmaking to the format of several foundations coming together to discuss applications and align our funding, represents a significant departure from our normal practices. While the idea of a "common application"—a single application grantees could complete and submit for review by multiple funders-has been discussed





on and off for decades, the OIRFC represents the first time such conversations have turned into reality.

But in other ways, the OIRFC is a natural outgrowth of work that's been underway for several years. In 2012, more than half a dozen funders came



**CAPACES Leadership Institute** 

**Adelante Mujeres** 

together to create a pooled fund to invest in legal services for DACA-eligible immigrants—and many of those same funders, The Collins Foundation among them, are now participating in the OIRFC. More specific to our work here at The Collins Foundation, the OIRFC is among the most visible ways we're working to deliver on the equity plan we finalized at the end of 2015, in which we identified increased investment in immigrant and refugee communities as a key priority for the Foundation going forward.

The OIRFC isn't the only way we're supporting and partnering with immigrant and refugee communities in Oregon—we continue to make investments in the ongoing work of immigrant-led and immigrant-serving organizations through our responsive grantmaking program. But we believe that the Collaborative can be an effective and nimble way to meet urgent needs, and we expect the work to continue for the foreseeable future.

Following is a sampling of grants The Collins Foundation has made through the OIRFC across four areas of work. The list of all the grants we awarded through the Collaborative can be found on page 11 of this report.

# The esteem with which we regard the multiple cultures offered in our country enhances our possibilities for healthy survival and continued social development

MAYA ANGELOU

**Meeting basic human needs** An uptick in ICE raids in Oregon and throughout the Pacific Northwest has deepened the need for basic services in immigrant and refugee communities. Centro Cultural de Condado de Washington launched the Esperanza Deportation Relief Fund to help meet those needs for families where an income-earner is targeted for deportation. The Fund, which helps families cover legal fees, gas, clothing, food, and other essential needs, received \$20,000 from The Collins Foundation and \$45,000 total from the OIRFC.

Community organizing, civic engagement, **and advocacy** While there are limits to what we can do in Oregon to change federal policy, there is an increased urgency to ensuring that all of our policies and institutions are responsive to the changing needs of immigrant and refugee communities. A grant of \$28,000 from The Collins Foundation—\$50,000 total from the OIRFC—helped the Center for African

Immigrants & Refugees of Oregon, in partnership with the Oregon Somali Family Education Center, hire two staff to address the increased bullying and aggression against Somali youth, in part by organizing and empowering parents to become active advocates for their children.

**Outreach and education** | The combination of aggressive, anti-immigrant rhetoric with zealous federal enforcement action is creating both a culture of fear and pervasive misinformation in many communities. Micronesian Islander Community, which received a \$6,000 grant from The Collins Foundation through the OIRFC, is one organization working to counter that fear and misinformation with a series of dialogues and community workshops for citizens of Compact of Free Association countries, which fall under a unique set of immigration and residency policies.

Legal information, advice, services, or **representation** The US immigration system presents a maze of high-stakes barriers to immigrants, refugees, and their families. Immigration Counseling Service is partnering with Catholic Charities and the SOAR program at Ecumenical Ministries of Oregon to provide consultations, representation, removal defense, know-your-rights trainings, and safety planning for immigrants at risk of deportation with a goal of keeping vulnerable families together. The Collins Foundation provided \$50,000 for this work, in addition to \$100,000 from other OIRFC members.

#### **2017 GRANT TOTALS**

#### **Total Dollars**

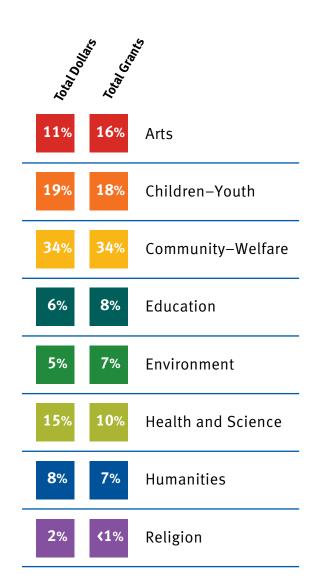
Total grants paid: \$10,486,113



#### **Total Grants**

Total number of grants: 299





OREGON IMMIGRANT & REFUGE	FUNDERS COLLABORATIVE	AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Adelante Mujeres Forest Grove, Oregon	Hire a coordinator for the Creciendo Juntos Collaborative and build a peer-to-peer network for community leaders responding to ICE practices in Washington County	\$ 21,250	\$ 21,250	
CAPACES Leadership Institute Woodburn, Oregon	Partner with the Oregon DACA Coalition and Latinos Unidos Siempre to develop two DACA immigrant leadership cohorts in Hood River and the Mid-Willamette Valley	23,000	23,000	
Catholic Charities Portland, Oregon	Retain case management staff working to resettle refugees in Portland amid reductions in federal funding	35,000	35,000	
Causa of Oregon Salem, Oregon	Support staff positions at Causa, Innovation Law Lab, and Lewis & Clark Law School as part of the Immigrant Inclusion Plan	80,000	80,000	
Center for African Immigrants & Refugees of Oregon Portland, Oregon	Hire two staff to support the academic success of Somali students and address increased bullying and aggression toward Muslim youth and their families in the Portland area	28,000	28,000	
Centro Cultural de Condado de Washington Cornelius, Oregon	Provide seed funding for the Esperanza Deportation Relief Fund in Washington County	20,000	20,000	
Ecumenical Ministries of Oregon Portland, Oregon	Retain case management staff working to resettle refugees in Portland amid reductions in federal funding	35,000	35,000	
Immigration Counseling Service Portland, Oregon	Collaborate with Catholic Charities and Ecumenical Ministries of Oregon to provide legal information and representation to DACA recipients and other individuals at risk of deportation in Oregon	50,000	50,000	
Lutheran Community Services Northwest Portland, Oregon	Retain case management staff working to resettle refugees in Portland amid reductions in federal funding	35,000	35,000	
McKenzie River Gathering Foundation Portland, Oregon	Contribute seed funding to the OIRFC critical response fund	15,000	15,000	
Metropolitan Public Defender Services Portland, Oregon	Hire a second attorney for Metropolitan Public Defender's Immigration Protection Project	40,000	40,000	
Micronesian Islander Community (MIC) Salem, Oregon	Support Know Your Rights train-the-trainer workshops and materials translation	6,000	6,000	
Muslim Educational Trust Tigard, Oregon	Expand programming and facilitate intercultural dialogue to meet an increased demand for the organization's programs in the Portland area	25,000	25,000	
Northwest Employment and Education Defense Fund Portland, Oregon	Hire a Spanish-speaking paralegal to inform and counsel low-wage immigrant workers with concerns about immigration enforcement in the greater Portland-Salem area	25,000	25,000	
Refugee Disability Benefits Oregon Portland, Oregon	Train a network of culturally competent healthcare providers and assist refugees and immigrants in connecting with those providers	12,000	12,000	
VOZ Workers' Rights Education Project Portland, Oregon	Organize day laborers and allies to host workshops, respond to ICE actions, and strengthen policies protecting immigrants in Portland	20,000	20,000	
Willamette Valley Law Project Woodburn, Oregon	Support a series of legal services clinics in Marion and Polk Counties	4,000	4,000	

ARTS		AUTHORIZED CURRENT YEAR	2017	FUTURE
Artists Repertory Theatre	Produce plays and programs, and provide equity training for staff, artists, and board	AUTHORIZED PRIOR YEAR	PAYMENTS	COMMITMENTS
Portland, Oregon	members in Portland	\$ 60,000	\$ 60,000	
Arts Council of Pendleton Pendleton, Oregon	Support programs and operations to provide accessible art programs for residents of all ages across Umatilla, Union, Morrow, and Grant Counties (3 years)	40,000	15,000	\$ 10,000
The August Wilson Red Door Project Portland, Oregon	Increase staffing and expand diversity, equity, and inclusion efforts in schools and through the theater arts in Portland and statewide (2 years)	100,000	60,000	40,000
Bag & Baggage Productions Hillsboro, Oregon	Support an associate artistic director position to increase capacity and implement growth initiatives in Washington County (2 years)	30,000	20,000	10,000
Boom Arts Portland, Oregon	Support the 2017–18 performance series, <i>Culture as Resistance</i>	7,000	7,000	
CoHo Productions Portland, Oregon	Produce Playhouse Creatures for audiences in Portland	5,000	5,000	
Disability Art and Culture Project Portland, Oregon	Support Inclusive Arts Vibe Dance Company, combining the talents of youth and young adults with and without disabilities in Portland	10,000	10,000	
<b>Disjecta Contemporary Art Center</b> Portland, Oregon	Support capacity-building to retain and attract key staff members and purchase technology equipment for artworks presented to audiences in Portland (2 years)	45,000	15,000	
Echo Theater Company Portland, Oregon	Increase inclusion and accessibility for people of all ages and physical and mental abilities to participate in aerial arts, dance, and theater programs in Portland	15,000	15,000	
Eugene Symphony Association Eugene, Oregon	Expand outreach and inclusivity by delivering on-site chamber music concerts at Eugene-area nonprofits and residences serving communities of low-income seniors, youth, veterans, and individuals with disabilities	15,000	15,000	
Illinois Valley 2010 Community Response Team (dba RiverStars Performing Arts) Cave Junction, Oregon	Provide after-school theater and dance programs and performance opportunities to K-12 students in a rural, under-resourced area of Josephine County (2 years)	20,000	12,000	8.000
Imago, The Theatre Mask Ensemble Portland, Oregon	Present two plays and deliver arts education programming to low-income middle and high school students in the Portland area	15,000	15,000	.,
Lake Arts Council Lakeview, Oregon	Provide in-school music education for students and public concerts for rural residents in the Lakeview area	4,000	4,000	
Lane Arts Council Eugene, Oregon	Provide in-school arts education and artist residencies in rural Lane County	10,000	10,000	
Latino Network Portland, Oregon	Provide culturally-specific arts and culture programs for Latino youth and adults in Multnomah County	70,000	70,000	
Lord Leebrick Theatre Company (dba Oregon Contemporary Theatre) Eugene, Oregon	Support performances, operations, and arts education programs for youth and adults in the Eugene area	12,000	12,000	
Marylhurst University Marylhurst, Oregon	Support Art Gym programs and operations in honor of Maribeth W. Collins	50,000	50,000	
MediaRites Portland, Oregon	Support Theatre Diaspora's culturally-specific programs to include more Asian American and Pacific Islander playwrights and actors in Portland's theater landscape	8,000	8,000	

	AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Provide music education and performances to develop musicianship among racially and economically diverse youth in the Portland area	\$ 12,000	\$ 12,000	
Support culturally-specific theater productions and Latino arts and culture programs for diverse audiences across Oregon and capital improvements to the organization's facility in Portland (3 years)	150,000	100,000	\$ 50,000
Provide artist residencies for a diverse selection of eight choreographers to develop new works for Portland audiences	12,000	12,000	
Support youth-oriented theater programs and operations in the Portland area	15,000	15,000	
Support programs and operations to support training for professional and student dancers in Portland	70,000	70,000	
Support artist-in-residence programs in the Portland area (3 years)	87,000	30,000	25,000
Support a capacity-building cohort focused on small and rural arts and culture organizations (2 years)	30,000	15,000	15,000
Support a season of classical and popular music concerts for audiences in Salem	10,000	10,000	
Support a part-time executive director position to administer programs providing low-cost legal services to low-income artists and small arts organizations in the Portland area	5,000	5,000	
Support a season of culturally relevant plays and readings written by African Americans and performed for multicultural audiences in Portland	20,000	20,000	
Launch a Portland-area leadership development and community engagement program for adults with intellectual or developmental disabilities (2 years)	15,000	7,500	
Integrate diversity, inclusion, and equity measures into theater and conservatory programs for theater students in Portland	30,000	30,000	
Support programs and operations to advance artistic initiatives and organizational sustainability in Portland (2 years)	38,000	18,000	
Present a season of plays, arts enrichment, and education/outreach programs for audiences in Portland	90,000	90,000	
Provide free classical music concerts in the summertime at four Portland parks	10,000	10,000	
Support programs and operations during a period of transition to a permanent facility in Portland (2 years)	100,000	70,000	30,000
Support programs and operations presenting opera and musical theater for audiences in Oregon	80,000	80,000	
Renovate the theater's facility to create a center for community arts; support World Stage Theater's culturally-specific programs engaging members of Portland's African			
	and economically diverse youth in the Portland area  Support culturally-specific theater productions and Latino arts and culture programs for diverse audiences across Oregon and capital improvements to the organization's facility in Portland (3 years)  Provide artist residencies for a diverse selection of eight choreographers to develop new works for Portland audiences  Support youth-oriented theater programs and operations in the Portland area  Support programs and operations to support training for professional and student dancers in Portland  Support a capacity-building cohort focused on small and rural arts and culture organizations (2 years)  Support a season of classical and popular music concerts for audiences in Salem  Support a part-time executive director position to administer programs providing low-cost legal services to low-income artists and small arts organizations in the Portland area  Support a season of culturally relevant plays and readings written by African Americans and performed for multicultural audiences in Portland  Launch a Portland-area leadership development and community engagement program for adults with intellectual or developmental disabilities (2 years)  Integrate diversity, inclusion, and equity measures into theater and conservatory programs for theater students in Portland  Support programs and operations to advance artistic initiatives and organizational sustainability in Portland (2 years)  Present a season of plays, arts enrichment, and education/outreach programs for audiences in Portland  Provide free classical music concerts in the summertime at four Portland parks  Support programs and operations during a period of transition to a permanent facility in Portland (2 years)  Support programs and operations presenting opera and musical theater for audiences in Oregon  Renovate the theater's facility to create a center for community arts; 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support World

ARTS continued		AUTHORIZED CURRENT YEAR  AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Portland Symphonic Choir Portland, Oregon	Support a collaborative project and performance with Portland Public Schools to enhance choral music education and career development for high school students	\$ 10,000	\$ 10,000	COMMITMENTS
Profile Theatre Project Portland, Oregon	Present the works of contemporary woman playwrights of color to increase the diversity of theater offerings in Portland, expand opportunities for actors of color, and enhance audience diversity (3 years)	42,000	14,000	\$ 13,000
RASIKA Society for Arts of India Portland, Oregon	Support <i>Collective Vision</i> , a cross-cultural presentation combining original jazz and Indian music compositions with Indian dance	8,000	8,000	
Ross Ragland Theater Klamath Falls, Oregon	Provide in-school and theater-based arts education programs to serve K-12 students in the rural Klamath Basin region	8,800	8,800	
Salem Art Association Salem, Oregon	Support arts education, artists services, and culturally diverse collaborative partnerships in the Mid-Willamette Valley (2 years)	40,000	20,000	
Siletz Bay Music Festival Lincoln City, Oregon	Support free community outreach concerts to engage audiences of varying ages and income levels in Lincoln City	7,000	7,000	
Sowelu Theater Portland, Oregon	Produce <i>The Crackwalker</i> , an original play about individuals with disabilities and the challenges of mental illness, for Portland audiences	7,000	7,000	
Third Angle New Music Ensemble Portland, Oregon	Create a commissioning fund to increase the company's capacity to develop new works inspired by the Pacific Northwest (2 years)	12,000	6,000	
Third Rail Repertory Theatre Portland, Oregon	Support operations and programs to strengthen organizational sustainability and enrich audience experiences in Portland	12,000	12,000	
Triangle Productions Portland, Oregon	Build capacity to support part-time actors and technicians in Portland (2 years)	25,000	10,000	
Umpqua Symphony Association Roseburg, Oregon	Support a comprehensive music education program for young musicians participating in the Douglas County Youth Orchestra	10,000	10,000	
Umpqua Valley Arts Association Roseburg, Oregon	Support operations and programs promoting arts education and art appreciation for residents in rural Douglas County (3 years)	24,000	4,000	
CHILDREN-YOUTH				
Boys & Girls Club of Corvallis Corvallis, Oregon	Construct a teen and wellness center to provide medical, dental, and mental health services and social/educational programs for low-income youth and their families in Benton County (2 years)	135,000	90,000	45,000
Boys & Girls Club of Salem, Marion, and Polk Counties Salem, Oregon	Provide comprehensive education, prevention, and employment programming to assist Latino teens facing barriers to academic and employment success in the greater Salem area (2 years)	35,000	25,000	10,000
Boys & Girls Clubs of Portland Metropolitan Area Portland, Oregon	Construct a clubhouse to serve youth in Rockwood, a racially diverse, low-income neighborhood in East Multnomah County (3 years)	300,000	300,000	
Caldera Portland, Oregon	Provide yearlong arts education and mentoring for low-income middle and high school students of color in Portland and Central Oregon, and expand integration of equity practices across the organization	15,000	15,000	

CHILDREN-YOUTH continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Camp Fire Columbia Portland, Oregon	Provide youth development and mentoring primarily for students of color attending middle schools in low-income Portland neighborhoods, and support the organization's continuing equity work	\$ 30,000	\$ 30,000	
CASA for Children Portland, Oregon	Enhance and expand advocacy for children involved in juvenile dependency cases in Multnomah, Washington, and Columbia Counties, and incorporate principles of diversity, equity, and inclusion (2 years)	50,000	25,000	
CASA for Children of Klamath County Klamath Falls, Oregon	Train additional volunteers to serve more children involved in the child welfare system due to abuse or neglect in rural Klamath County (2 years)	30,000	15,000	
CASA of Douglas County Roseburg, Oregon	Advocate for more children in the child welfare system in Douglas County during a leadership transition; expand the Kids in Common collaboration to provide comprehensive wraparound services to their families (3 years)	145,000	55,000	\$ 30,000
CASA of Polk County, Inc. Dallas, Oregon	Build volunteer management capacity to increase the number of foster children served in Polk County (2 years)	32,000	20,000	12,000
Chess for Success Portland, Oregon	Increase staffing to expand chess club coaching and educational enrichment into more elementary and middle schools serving primarily youth of color and low-income students across Oregon (3 years)	70,000	20,000	10,000
Child Advocates, Inc Oregon City, Oregon	Strengthen the peer coordinator model to recruit and retain more volunteer advocates and increase the number of foster children served in Clackamas County (2 years)	35,000	20,000	15,000
Children's Advocacy Center of Lincoln County Newport, Oregon	Expand staffing to increase child abuse assessment and intervention services in rural Lincoln County (2 years)	50,000	35,000	15,000
The Children's Book Bank Portland, Oregon	Hire a program manager to encourage interactive parent engagement in an early literacy project primarily for families of color in the Portland area (2 years)	40,000	15,000	
Circle of Friends Sisters, Oregon	Support operations and mentoring to promote academic achievement and resilience among more K–12 youth in rural Central Oregon (2 years)	15,000	10,000	5,000
Condon Child Care, Inc. Condon, Oregon	Construct the Early Education and Child Care Center to serve families in rural Gilliam and Wheeler Counties	60,000	60,000	
Curry Child Abuse Intervention Center Gold Beach, Oregon	Establish a full-time advocate position and a part-time administrative assistant position to serve more children and family members at a child abuse assessment center in rural Gold Beach (2 years)	50,000	30,000	20,000
<b>Dougy Center, Inc.</b> Portland, Oregon	Provide grief education, training, and support to Portland area schools and organizations	35,000	35,000	
El Programa Hispano Católico Gresham, Oregon	Hire a mentor to provide culturally-specific wraparound services and increase academic success for Latino students attending East Multnomah County high schools (3 years)	275,000	105,000	170,000
Friends of the Mentor Program Lakeview, Oregon	Support mentoring programs serving low-income, underserved K–12 students in three rural Lake County communities (2 years)	35,000	15,000	
Girl Scouts of Oregon and Southwest Washington Portland, Oregon	Increase participation of Latina girls and adult volunteers across Oregon, continue internal equity training, and pilot and plan equity training for volunteers (2 years)	112,000	55,000	

CHILDREN-YOUTH continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Girls Inc. of the Pacific Northwest Portland, Oregon	Support staffing and provide computers and a learning management system to expand girl empowerment programs for 8–18 year-old girls from low-income and racially and ethnically diverse communities in Western Oregon (3 years)	\$ 75,000	\$ 25,000	\$ 20,000
Heart of Oregon Corps Bend, Oregon	Support training, youth employment, and forestland restoration work for a culturally diverse mix of teens drawn from rural Central Oregon communities	12,000	12,000	
HomePlate Youth Services Beaverton, Oregon	Expand outreach and day center services for youth experiencing or at risk of homelessness in Washington County	20,000	20,000	
J Bar J Youth Services Bend, Oregon	Support community-based mentoring for youth in Crook, Deschutes, and Jefferson Counties	15,000	15,000	
Josephine County Foundation Murphy, Oregon	Expand a program manager position to full-time to support a student-led program addressing community needs in rural Josephine County (2 years)	40,000	15,000	
Kids Club of Harney County Burns, Oregon	Construct a gymnasium to serve community members of all ages in rural Burns	100,000		100,000
<b>Kúkátónón</b> Portland, Oregon	Establish a program manager position for a performing arts program serving African and African American youth primarily from low-income Multnomah County families (2 years)	25,000	10,000	
<b>Liberty House</b> Salem, Oregon	Hire a mental health program manager to consult with children and their families dealing with of sexual and physical abuse in Marion and Polk Counties (3 years)	80,000	15,000	
Los Niños Cuentan, Inc. Clackamas, Oregon	Support emergency shelter programs and operations to serve Latino immigrant survivors of domestic and sexual assault in the Portland area	6,000	6,000	
Maslow Project Medford, Oregon	Expand case management and advocacy services for youth experiencing homelessness in Jackson and Josephine Counties	40,000	40,000	
Metropolitan Family Service Portland, Oregon	Support staffing to expand an early childhood learning program for children, ages 3–5, primarily from low-income families of color in the Portland area (3 years)	100,000	20,000	10,000
Momentum Alliance Portland, Oregon	Support the Student Alliance Project to engage marginalized, diverse, and disaffected youth in community and leadership skill-building to advance positive personal and community change (3 years)	75,000	25,000	20,000
My Voice Music Portland, Oregon	Expand music education and songwriting programs for low-income foster and immigrant youth and youth experiencing behavioral and emotional challenges in the Portland area	10,000	10,000	
National Indian Child Welfare Association (NICWA) Portland, Oregon	Support public policy education and tribal community development to promote culturally-specific child welfare services for American Indian and Alaska Native families in Oregon through a challenge match	20,000		20,000
Neighbors for Kids Depoe Bay, Oregon	Add health and nutrition programs and increase service hours and transportation options for children from low-income families in Lincoln County	35,000	35,000	
New Avenues for Youth Portland, Oregon	Operate an alternative high school to serve homeless youth in Portland (2 years)	75,000	25,000	
Ophelia's Place Eugene, Oregon	Expand girls' empowerment programming in rural Junction City (3 years)	75,000	30,000	45,000

CHILDREN-YOUTH continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Oregon Children's Foundation Portland, Oregon	Provide equity training and integrate equity and inclusion measures to improve effectiveness of SMART early literacy mentoring for low-income K-3 children in rural Oregon (2 years)	\$ 70,000	\$ 40,000	\$ 30,000
Oregon Community Foundation (for Children's Dental Health Initiative) Portland, Oregon	Expand access to dental care through school-based prevention programs for primarily low-income elementary and middle school students in rural Eastern Oregon (3 years)	120,000		30,000
Oregon Community Foundation (for Community 101) Portland, Oregon	Support a school-based, service-learning program for a diverse mix of Portland-area high school students	10,000	10,000	
Oregon Community Foundation (for Oregon Early Childhood Funders Learning Circle) Portland, Oregon	Support a joint investment opportunity for childcare workforce development (3 years)	150,000	50,000	100,000
Partners for a Hunger-Free Oregon Portland, Oregon	Expand after-school and summer meal programs for food-insecure children across Oregon	30,000	30,000	
Pathfinders of Oregon Portland, Oregon	Build organizational capacity and implement strategies to integrate equity and trauma-informed practices to serve more families with criminal justice or child welfare involvement in Oregon (2 years)	60,000	20,000	
Playworks Education Energized Portland, Oregon	Expand coaching and training to promote healthy play to boost social skills and learning at more Portland-area elementary schools serving low-income and diverse neighborhoods (2 years)	40,000	15,000	
Process Work Institute Portland, Oregon	Deliver a weeklong leadership development intensive to a multiracial and culturally and economically diverse group of Portland-area teens	10,000	10,000	
REAP, Inc. Portland, Oregon	Support a culturally focused leadership program for Black males in Portland-area middle and high schools (3 years)	100,000	20,000	
Refugee Assistance and Information Network (RAIN) International Portland, Oregon	Expand a youth leadership program connecting newly arrived immigrant and refugee youth with high school students in the Portland area	15,000	15,000	
Rose Community Development Corporation Portland, Oregon	Support a project manager position to launch Baby Booster, a collective impact initiative to improve health outcomes for children ages 0–2 in a low-income East Portland neighborhood	60,000	60,000	
Schoolhouse Supplies, Inc. Portland, Oregon	Increase staffing levels to expand distribution of donated school supplies to students from low-income families in the Portland, Parkrose, and David Douglas School Districts (2 years)	20,000	10,000	10,000
Self Enhancement, Inc. Portland, Oregon	Launch a leadership program serving African American, Latina, and low-income middle and high school girls in Portland (3 years)	375,000	150,000	225,000
St. Vincent de Paul Society of Lane County Eugene, Oregon	Renovate a facility to establish Youth House, a comprehensive service center and residence program for homeless students in Lane County	80,000	80,000	
TLC-TnT (Tender Loving Care, Think and Try) Portland, Oregon	Support peer mentor positions for a culturally diverse corps of teens and young adults who plan, coordinate, and supervise enrichment activities at a day camp serving K–8 students from culturally diverse, low-income North Portland	5,000	5,000	

CHILDREN-YOUTH continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Todos Juntos Canby, Oregon	Expand evidence-based parenting education in English and Spanish for low-income parents of young children in rural Clackamas County (3 years)	\$ 75,000	\$ 20,000	\$ 15,000
Volunteers of America Oregon Portland, Oregon	Lease an activity bus to meet new state regulations for transporting children participating in therapeutic early childhood programs that serve low-income families in Portland	35,000	35,000	
Young Men's Christian Association of Ashland Ashland, Oregon	Restore and recommission Camp Low Echo to expand residential camp and environmental education programs serving Southern Oregon youth and families	75,000	75,000	
Youth Empowerment Shelter The Dalles, Oregon	Support personal advisor positions to facilitate wraparound services for runaway and homeless youth in the rural mid-Columbia region	20,000	20,000	
Youth Villages Marylhurst, Oregon	Implement a transitional living program for young adults in Oregon aging out of foster care (3 years)	150,000	25,000	
Youth, Rights & Justice Portland, Oregon	Support legal advocacy for Multnomah County youth of color, youth in foster care, and youth involved in the juvenile justice system (2 years)	45,000	25,000	20,000
COMMUNITY-WELFARE				
Adelante Mujeres Forest Grove, Oregon	Construct the agency's new headquarters; hire a director of microenterprise to expand culturally-specific programs fostering economic self-sufficiency for low-income Latino entrepreneurs in Washington County and agricultural communities in Oregon (3 years)	215,000	120,000	65,000
Alvord-Taylor, Inc. Eugene, Oregon	Hire a job developer to expand employment opportunities for high school students and adults with developmental and intellectual disabilities in the Eugene-Springfield area (2 years)	40,000	15,000	
Asian Pacific American Network of Oregon Portland, Oregon	Construct a multicultural community center and administrative offices in Southeast Portland to advance equity and social justice for Asian and Pacific Islander residents statewide (2 years)	200,000	125,000	75,000
Basic Rights Education Fund Portland, Oregon	Support programs and operations to address youth, racial, and transgender justice for LGBTQ individuals statewide	40,000	40,000	
Bend 2030 Bend, Oregon	Support staffing and outreach to strengthen representation from low-income Latino, senior, veteran, disability, and neighborhood association communities in civic policy and planning decisions	15,000	15,000	
Bethlehem Inn Bend, Oregon	Construct the new Family Residence and Service Hub to enhance services for more homeless families and individuals in Central Oregon	125,000	125,000	
Black United Fund of Oregon Portland, Oregon	Hire a part-time outreach and operations coordinator to manage volunteers, develop community partnerships, and reach out to underserved African American and African immigrant youth	20,000	20,000	
Breast Friends Tigard, Oregon	Hire a healthcare liaison to conduct outreach across Oregon and increase the organization's capacity to serve women battling cancer (2 years)	25,000	10,000	
Call to Safety Portland, Oregon	Hire a crisis-line specialist and upgrade technology to increase the organization's capacity to provide crisis-line services to survivors of domestic violence in Multnomah County (3 years)	31,000	5,000	

COMMUNITY—WELFARE continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 Payments	FUTURE COMMITMENTS
CAPACES Leadership Institute Woodburn, Oregon	Launch a culturally-specific training program for Latino residents in the Mid-Willamette Valley to increase Latino participation and leadership in local and statewide public service (2 years)	\$ 90,000	\$ 50,000	\$ 40,000
Catholic Community Services of the Mid-Willamette Valley and Central Coast Salem, Oregon	Launch the Enhanced Support for Foster Parents program to increase retention of Marion County foster families and improve foster care for children	25,000	25,000	
Causa of Oregon Salem, Oregon	Expand culturally-specific cohort trainings to promote leadership development and civic engagement among Latino immigrants in Marion and Multnomah Counties	40,000	40,000	
Center for Intercultural Organizing (dba Unite Oregon) Portland, Oregon	Strengthen organizational capacity of Unite Oregon to promote leadership in immigrant, refugee, low-income, and rural communities statewide and grow membership through a challenge match (3 years)	150,000	10,000	75,000
Central Oregon Council on Aging, Inc. Bend, Oregon	Hire a full-time bilingual outreach coordinator to increase participation of Latino and Native American seniors in nutrition programs in Crook, Deschutes, and Jefferson Counties (2 years)	25,000	10,000	
Central Oregon Veterans Ranch Bend, Oregon	Support a full-time executive director position to launch an adult foster care home providing end-of-life care for veterans in Central Oregon (2 years)	34,000	10,000	
Centro Cultural de Condado de Washington Cornelius, Oregon	Support operations and programs to serve Latino residents and other communities of color in Washington County (2 years)	90,000	50,000	40,000
Coalition of Communities of Color Portland, Oregon	Support culturally-specific leadership development programs for African, African American, Asian and Pacific Islander, Latino, Native American, and Slavic communities in the Portland area (3 years)	400,000	133,333	
Community Vision, Inc. Portland, Oregon	Construct the Seven Corners Community Collaborative facility to house wraparound services and an assistive technology lab serving individuals with disabilities in Multnomah County	75,000	75,000	
Constructing Hope Pre-Apprenticeship Program Portland, Oregon	Establish an operations manager position to expand workforce development and career readiness programs for low-income people of color and formerly incarcerated people seeking entry into the construction industry (3 years)	84,000	39,000	45,000
Downtown English (dba Downtown Languages) Springfield, Oregon	Support Pilas!, a school readiness, family-focused literacy and English-language- acquisition program serving low-income immigrant Latino families with children ages pre-K through middle school in Lane County	10,000	10,000	
<b>Ecumenical Ministries of Oregon</b> Portland, Oregon	Present the 2017 Collins Lecture, support operations, and provide a challenge match to engage faith communities statewide in service to culturally diverse youth, adults, and families impacted by poverty	150,000	150,000	
Family Forward Oregon Portland, Oregon	Train racially diverse teams of low- and middle-income women in Portland, Salem, Eugene, and Bend to shape and advocate for policies promoting economic security for mothers and their families	50,000	50,000	
Family Promise of Lincoln County Gleneden Beach, Oregon	Provide basic-needs support, case management, and classes to develop self- sufficiency skills and increase stability for homeless families and those at risk for homelessness in Lincoln County, in part through a challenge match (2 years)	35,000	20,000	15,000
Farmworker Housing Development Corporation Woodburn, Oregon	Develop Evolve's property management training and employment program for low-income Latino immigrants in the Willamette Valley (2 years)	105,000	35,000	

COMMUNITY—WELFARE continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Florence Food Share Florence, Oregon	Expand a food pantry facility to serve increasing numbers of low-income households in western Lane County	\$ 20,000	\$ 20,000	
Folk-Time Portland, Oregon	Support peer mentorship training and the Free To Be Me social program serving individuals with mental health challenges in Multnomah County	15,000	15,000	
Free Geek Portland, Oregon	Establish a digital inclusion coordinator position to increase access to training and computer hardware for local schools, nonprofits, and low-income students and adults in Portland, including immigrants and refugees (2 years)	55,000	40,000	\$ 15,000
<b>Grantmakers of Oregon and Southwest Washington</b> Portland, Oregon	Build organizational capacity through a period of executive transition and growth (3 years)	25,000	10,000	15,000
Habitat for Humanity of Oregon Portland, Oregon	Provide funding, training, and technical assistance to Habitat affiliates across Oregon, positioning them to provide housing and home repair assistance to low-income seniors, families, and individuals with disabilities	85,000	85,000	
Helping Hands Re-entry Outreach Centers Seaside, Oregon	Support operations and programs serving homeless individuals and families in rural Yamhill, Clatsop, Tillamook, and Lincoln Counties	20,000	20,000	
Illinois Valley Family Coalition Cave Junction, Oregon	Support a full-time administrative assistant position at a rural resource center serving low-income residents in Josephine County (2 years)	10,000	5,000	
Innovative Changes Portland, Oregon	Participate in a diversity, equity, and inclusion learning cohort	11,040	11,040	
Islamic Social Services of Oregon State Portland, Oregon	Hire a caseworker to work with low-income Muslim households, particularly immigrant and refugee families seeking social service assistance in Multnomah, Washington, and Clackamas Counties	18,000	18,000	
Jewish Family & Child Service Portland, Oregon	Support wraparound services and operations serving low-income adults, families, and seniors in the Portland area, primarily from Jewish and immigrant communities	15,000	15,000	
JOIN Portland, Oregon	Support programs for Portland-area individuals and families transitioning from homelessness into stable, permanent housing through a challenge match	30,000	30,000	
Junction City Local Aid Junction City, Oregon	Support a part-time warehouse manager position to coordinate donated food, clothing, and supplies for low-income individuals and families in rural Lane County	10,000	10,000	
L'Arche Portland Portland, Oregon	Promote inclusion and opportunities to build connections between people with and without intellectual disabilities in the Portland area	10,000	10,000	
<b>Legal Aid Services of Oregon</b> Portland, Oregon	Support a staff position to coordinate pro bono legal services across the state for low-income individuals and families (2 years)	55,000	20,000	
LGBTQ Community Center Fund (dba Q Center) Portland, Oregon	Support *eRa* programs to increase social engagement, self-expression, and quality of life for LGBTQ individuals, ages 55+ in Portland	15,000	15,000	
<b>Living Opportunities</b> Medford, Oregon	Upgrade and expand a fleet of vehicles to provide transportation for people with intellectual and developmental disabilities in the Rogue Valley	35,000	35,000	
<b>Living Yoga</b> Portland, Oregon	Implement a team-teaching model for free youth classes held in correctional facilities, treatment centers, mental health facilities, and transitional centers in the Portland area	12,000	12,000	

COMMUNITY—WELFARE continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Lotus Rising Project Medford, Oregon	Support operations and staffing to expand programs serving LGBTQ youth and adults in Jackson and Josephine Counties	\$ 23,000	\$ 23,000	
<b>Lower Columbia Hispanic Council</b> Astoria, Oregon	Support operations to provide culturally-specific education, health, and advocacy services for low-income, Spanish-speaking residents in Clatsop, Columbia, and Tillamook Counties (2 years)	40,000	15,000	
Macdonald Center Portland, Oregon	Establish a volunteer coordinator position to expand services for isolated veterans, seniors, and individuals with disabilities living in low-income housing in Portland	30,000	30,000	
Macdonald Center Portland, Oregon	Participate in a diversity, equity, and inclusion learning cohort	11,040	11,040	
Marion-Polk Food Share Salem, Oregon	Support Youth Farm capital improvements, operations, and farm training programs for Salem-area students (3 years)	85,000	20,000	\$ 15,000
Mercy Enterprise Corporation Portland, Oregon	Hire a half-time project manager and build an investor education website to support a Community Investment Trust for ethnically diverse residents in an under-resourced, low-income neighborhood in East Portland (3 years)	120,000	55,000	
Mid-Valley Literacy Center Salem, Oregon	Expand the Workplace English as a Second Language program to improve employment opportunities for Latinos and other recent immigrants and refugees in the Willamette Valley region	15,000	15,000	
Muslim Educational Trust Tigard, Oregon	Promote education, leadership, and civic engagement to foster positive integration of Muslim residents in communities across Oregon (2 years)	75,000	25,000	
NAMI Oregon Portland, Oregon	Certify and train bilingual volunteers to deliver a culturally-specific mental health literacy curriculum to Latino families, and train new instructors to expand mental health literacy and resource information for service providers	10,000	10,000	
NeighborImpact Redmond, Oregon	Expand and sustain operations for food recovery and delivery in rural Deschutes County	40,000	40,000	
Next Door, Inc. Hood River, Oregon	Update a heating, ventilation, and cooling system at a facility serving low-income youth, adults, and families in rural Hood River	25,000	25,000	
North End Senior Solutions (NESS) Otis, Oregon	Hire part-time staff to increase capacity to address behavioral, medical, and socialization needs primarily for Medicaid-qualified seniors and people living with disabilities in rural Lincoln City	25,000	25,000	
Northwest Forest Worker Center Medford, Oregon	Support staffing to provide training and leadership development to more low-income Latino, South Asian, and immigrant forest workers in Oregon (2 years)	65,000	40,000	25,000
Northwest Housing Alternatives Portland, Oregon	Redevelop an emergency shelter for low-income families in Clackamas County	80,000	80,000	
Northwest Pilot Project Portland, Oregon	Expand housing and support services to more low-income seniors at risk of and experiencing homelessness in Portland	30,000	30,000	
Oregon Community Warehouse Portland, Oregon	Establish a financial director position to support furniture redistribution to low-income households in the greater Portland area (2 years)	45,000	15,000	
Oregon Justice Resource Center Portland, Oregon	Provide legal services and advocacy to promote fair treatment and reduce recidivism among currently or formerly incarcerated women of color in Oregon	35,000	35,000	

COMMUNITY—WELFARE continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Oregon Lions Sight & Hearing Foundation, Inc. Portland, Oregon	Support operation of an optical finishing lab providing eyeglasses for low-income, underinsured Oregonians statewide (3 years)	\$ 50,000	\$ 10,000	
Our Coastal Village, Inc. Yachats, Oregon	Construct 21 units of affordable workforce housing for residents earning under 60 percent of the median income in rural Lincoln County	150,000	150,000	
Outback Retirement Center, Inc. Christmas Valley, Oregon	Complete a kitchen upgrade in a community center to establish meal programs primarily serving low-income seniors in rural Christmas Valley	15,000	15,000	
Portland Fruit Tree Project Portland, Oregon	Expand community harvesting programs to increase access to fresh local fruit for low-income, food-insecure individuals and families in Portland and Gresham (2 years)	18,000	8,000	
Portland Homeless Family Solutions Portland, Oregon	Establish housing specialist and retention specialist positions to assist homeless families in Multnomah County to find and retain stable housing (2 years)	50,000	30,000	\$ 20,000
Project Access NOW Portland, Oregon	Strengthen collaboration among organizations in the Rockwood Pathways Project, connecting families in need to health, education, and social services in the Rockwood neighborhood (3 years)	150,000	20,000	
Proud Ground Portland, Oregon	Increase organizational capacity to expand homeownership opportunities for low- and middle-income families across Oregon (3 years)	85,000	40,000	45,000
REACH Community Development  Portland, Oregon	Construct 198 affordable apartment units in North Portland primarily to serve individuals and families of color who have been displaced from North and Northeast Portland (2 years)	150,000		150,000
Rebuilding Together Washington County Beaverton, Oregon	Provide free home repair for low-income mobile home owners in Washington County, primarily individuals with disabilities, the elderly, and veterans	5,000	5,000	
Red Lodge Transition Services Portland, Oregon	Hire support staff to expand programs serving currently and formerly incarcerated Native Americans, and create transitional housing for formerly incarcerated Native women (2 years)	35,000	15,000	
Reedsport Church of God (for Project Blessing) Reedsport, Oregon	Support capital improvements related to building access, volunteer and client safety, and flood prevention at a food pantry serving residents in rural Douglas County	8,000	8,000	
Refugee Center Online Portland, Oregon	Hire a program manager in Oregon to pilot online GED and citizenship preparation courses for resettled refugees and immigrants in urban and rural communities across the state (2 years)	60,000	20,000	
Refugee Disability Benefits Oregon Portland, Oregon	Provide legal representation and advocacy for refugees with disabilities residing in Oregon who are seeking approval for disability status from the Social Security Administration	20,000	20,000	
Rogue Retreat Medford, Oregon	Support operations to provide housing and case management for homeless and families in Jackson County	15,000	15,000	
Rural Development Initiatives Eugene, Oregon	Expand Pasos al Exito, a culturally responsive microenterprise training for low-income Latino immigrant entrepreneurs in Tillamook and Yamhill Counties (2 years)	60,000	40,000	20,000
Rural Organizing Project Scappoose, Oregon	Support community engagement and leadership development to promote equity and justice in rural communities and small towns throughout Oregon	35,000	35,000	
Sable House Dallas, Oregon	Renovate a building to house domestic violence prevention and intervention services for survivors and their children in rural Polk County	40,000	40,000	

COMMUNITY—WELFARE continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Salem Dream Center Salem, Oregon	Hire a program coordinator to expand education and community enrichment programs primarily serving Latino students and families residing in a low-income West Salem neighborhood in part through a challenge match (2 years)	\$ 50,000	\$ 30,000	\$ 20,000
Sisters of the Road Portland, Oregon	Re-establish an executive director position; engage individuals experiencing homelessness through shared meals, job training, and food justice programs in Portland through a challenge match (2 years)	70,000	50,000	20,000
Society of St. Vincent de Paul, La Pine La Pine, Oregon	Construct a new thrift store addition to support operations of a community food pantry and social service programs for low-income residents of rural Deschutes County	40,000	40,000	
St. Andrew Legal Clinic Portland, Oregon	Provide affordable legal services for low-income working adults and families in Multnomah, Washington, Clackamas, Columbia, and Yamhill Counties	25,000	25,000	
St. Johns Center for Opportunity Portland, Oregon	Expand workforce development programs to assist unemployed and low-income individuals in a racially and culturally diverse Portland neighborhood	20,000	20,000	
St. Stephen's Episcopal Parish (for Clay Street Table) Portland, Oregon	Hire a resource specialist to establish a sustainable operational infrastructure for a volunteer-driven meal and pantry program serving homeless and other low-income individuals in Portland (3 years)	40,000	15,000	25,000
Store to Door Portland, Oregon	Expand a grocery delivery program to promote independent living for low-income homebound seniors and individuals with disabilities in the greater Portland area (3 years)	45,000	15,000	
Street Roots Portland, Oregon	Expand staffing to employ more low-income vendors, many of whom are homeless or who have disabilities, and increase their access to social services in the Portland area (3 years)	65,000	35,000	30,000
Tillamook County Community Action Resource Enterprises, Inc. (dba CARE) Tillamook, Oregon	Purchase a property to anchor community-based social services for low-income residents in rural Tillamook County through a challenge match	40,000		40,000
Tillamook County Women's Resource Center Tillamook, Oregon	Expand a bilingual advocate position to full time to serve Latino survivors of domestic and sexual violence in Tillamook County	20,000	20,000	
Transition Projects Portland, Oregon	Fully implement a culturally responsive certification program to train and utilize formerly homeless adults as peer mentors for homeless individuals in Portland (2 years)	80,000	30,000	
Unidos Bridging Community McMinnville, Oregon	Hire an executive director to support culturally-specific education and advocacy programs for immigrants and Latino residents in rural Yamhill County, in part through a challenge match (3 years)	55,000	15,000	40,000
Urban Gleaners Portland, Oregon	Expand capacity to collect and distribute increased food donations and support equity training to increase cultural responsiveness	25,000	25,000	
<b>Verde</b> Portland, Oregon	Support asset-building, workforce development, and renewable energy programs to promote economic and environmental sustainability for low-income residents of color in Portland's Cully neighborhood (2 years)	100,000	50,000	50,000
VOZ Workers' Rights Education Project Portland, Oregon	Strengthen workforce development training and education programs primarily serving Latino immigrants and raise the profile of the Martin Luther King Jr. Worker Center in Portland	30,000	30,000	
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COMMUNITY—WELFARE continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Western States Center Portland, Oregon	Support Tribal leaders' advocacy for equality in Tribal policy, practices, and law for Two Spirit and LGBTQ individuals across Oregon	\$ 50,000	\$ 50,000	
Willamette Valley Law Project Woodburn, Oregon	Assess and potentially pursue a merger for the Farmworker Service Center, and provide ongoing immigration services to low-income Latino farmworkers (3 years)	120,000	60,000	\$ 60,000
WinterSpring Center Transforming Grief and Loss Medford, Oregon	Expand in-school and community-based bereavement support for children and youth in Jackson County (2 years)	25,000	10,000	
Women's Foundation of Oregon Portland, Oregon	Support a Momentum Fellow position (2 years)	20,000	10,000	10,000
YWCA of Greater Portland Portland, Oregon	Provide trauma-informed programming and services for women incarcerated at Coffee Creek correctional facility in Wilsonville and their families (2 years)	85,000	45,000	40,000
EDUCATION				
Airway Science for Kids Inc. Portland, Oregon	Upgrade technology and increase staffing to expand STEM education through aeronautics for middle school students, primarily targeting girls, low-income students, and students of color in Portland and Hillsboro (3 years)	50,000	10,000	
Bend Science Station Bend, Oregon	Construct a facility for hands-on science learning programs serving a racially and economically diverse mix of K-12 students and their teachers in Central Oregon (2 years)	125,000	25,000	
Chiloquin Visions in Progress Chiloquin, Oregon	Support staffing to serve more K-6 grade students attending after-school enrichment programs in rural Klamath County	7,500	7,500	
Classroom Law Project Portland, Oregon	Hire a senior program manager to expand civics education programs into urban and rural schools across the state (2 years)	35,000	15,000	
College Possible Portland, Oregon	Prepare more low-income, Portland-area students of color for college and assist them in overcoming academic and financial barriers (3 years)	120,000	40,000	30,000
Community Cycling Center Portland, Oregon	Strengthen and expand a bicycle mechanics STEM education program for low-income youth and youth of color in Portland (2 years)	40,000	25,000	15,000
Concordia University Portland, Oregon	Construct a new College of Education and community wellness center for a collaborative teacher education model predominately serving low-income K–8 African American, Latino, and ELL students and families in Northeast Portland (3 years)	200,000	25,000	
Elevate Oregon Portland, Oregon	Support culturally responsive, school-based, teacher/mentor programs that promote academic achievement, personal responsibility, and resilience among Portland-area youth, primarily from low-income communities of color	50,000	50,000	
Foundations for a Better Oregon Portland, Oregon	Support programs and operations (3 years)	756,000		756,000
Gateway to College National Network Portland, Oregon	Provide low-income, foster, homeless, and adjudicated youth in Washington and Multnomah Counties alternative pathways to college and careers (2 years)	50,000	20,000	
Hispanic Metropolitan Chamber of Commerce Portland, Oregon	Support staffing for a culturally-specific higher education and career transition program for low-income Latino students in the greater Portland area (2 years)	45,000	15,000	

EDUCATION continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
I Have a Dream Foundation Portland, Oregon	Advance the Dreamer School Project's collaborative approach to improve educational outcomes for racially diverse, low-income students in the Reynolds School District in the Rockwood Neighborhood (3 years)	\$180,000	\$ 70,000	\$110,000
Institute for Learning Innovation Portland, Oregon	Develop culturally responsive, evidence-based STEM educational activities in Head Start programs for Portland-area, low-income, Spanish-speaking families with young children	25,000	25,000	
KairosPDX Portland, Oregon	Increase access to early learning experiences, resources, and multicultural educational activities for African American and other families of color in Portland (2 years)	80,000	35,000	
Marathon Education Partners Portland, Oregon	Expand the College Scholars Advising Program to support Portland-area low-income, first-generation students of color through college graduation (2 years)	45,000	25,000	20,000
Oregon Museum of Science and Industry Portland, Oregon	Renovate Kendall Planetarium and upgrade technology to enhance educational offerings in Portland	100,000	100,000	
Pearl Buck Center, Inc. Eugene, Oregon	Support operation of a preschool serving children of parents with intellectual and developmental disabilities in Lane County	40,000	40,000	
Portland Opportunities Industrialization Center (dba Rosemary Anderson High School) Portland, Oregon	Expand alternative high school instruction, workforce training, and after-school programs for low-income youth of color in Multnomah County (2 years)	80,000	20,000	
Portland Youthbuilders Portland, Oregon	Participate in a diversity, equity, and inclusion learning cohort	11,040	11,040	
Salem-Keizer Coalition for Equality, Inc. Salem, Oregon	Expand early learning and parent engagement programs for low-income Latino families with young children in the Salem-Keizer School District (3 years)	60,000	20,000	
Friends of Saturday Academy Portland, Oregon	Participate in a diversity, equity, and inclusion learning cohort	11,040	11,040	
The Shadow Project Portland, Oregon	Expand the Advancing Equity initiative to better serve children with learning disabilities in general education classrooms in the Portland and David Douglas School Districts (2 years)	45,000	25,000	20,000
St. Andrew Nativity School Portland, Oregon	Hire a graduate support assistant to serve a diverse group of low-income Portland-area students transitioning into college preparatory high schools (2 years)	55,000	25,000	
United Way of the Columbia-Willamette Portland, Oregon	Implement an education collaborative to help middle and high school students of color in the Reynolds School District improve academic achievement (2 years)	110,000	30,000	
ENVIRONMENT				
Friends of Buford Park & Mt. Pisgah Eugene, Oregon	Restore floodplain habitat along six miles of the Willamette River near Eugene and Springfield (2 years)	75,000	25,000	
Columbia Slough Watershed Council Portland, Oregon	Support a bilingual (Spanish/English) Nadaka Park coordinator position to provide community-based programs for Latino and Slavic immigrants residing in the Rockwood and Wilkes East neighborhoods	40,000	40,000	
Confluence Environmental Center Portland, Oregon	Establish an executive director position to strengthen organizational infrastructure and formalize internal equity practices to promote environmental health and social justice leadership in Multnomah County (2 years)	55,000	35,000	20,000
	teadership in mattholian county (2 years)	55,000	JJ,000	20,000

<b>ENVIRONMENT</b> continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Environmental Education Association of Oregon (EEAO)  McMinnville, Oregon	Implement a regional framework for inclusive environmental education and deliver equity trainings to leaders in the environmental education community	\$ 40,000	\$ 40,000	
GEOS Institute Ashland, Oregon	Launch pilot projects in three rural communities, including Eagle Point and Glide, to protect drinking water and restore fish habitat through green infrastructure improvements (2 years)	40,000	15,000	
Grow Portland Portland, Oregon	Expand hands-on garden education programs to more Title I elementary schools in Multnomah County	20,000	20,000	
Growing Gardens Portland, Oregon	Support programs and operations to provide garden-focused education for low-income families of color, Title I schools, and correctional facilities (2 years)	60,000	40,000	\$ 20,000
Johnson Creek Watershed Association Milwaukie, Oregon	Hire bilingual interns from immigrant and refugee communities to lead and coordinate culturally focused community engagement activities for their respective community members	10,000	10,000	
Klamath Lake Land Trust Klamath Falls, Oregon	Purchase and restore 15 acres of critical habitat along the Sprague River, build an interpretive trail, and continue restoration of 300 acres in a critical conservation corridor in Southern Oregon	25,000	25,000	
<b>Leach Garden Friends</b> Portland, Oregon	Hire a part-time volunteer coordinator to expand and diversify the organization's volunteer base by engaging local Vietnamese, Latino, and Slavic communities to assist with the construction of a new botanical garden (3 years)	82,000	24,000	
McKenzie River Trust Eugene, Oregon	Hire an associate director to increase the organization's capacity to conserve land and river habitats in Western Oregon (3 years)	60,000	10,000	
Mount Pisgah Arboretum Eugene, Oregon	Create interactive, interpretive exhibits and new signage for visitors to the Lane County arboretum (3 years)	45,000	15,000	10,000
Northwest Earth Institute Portland, Oregon	Support programs and operations to educate and engage organizations and individuals in sustainability practices	20,000	20,000	
Oregon Environmental Council Portland, Oregon	Create an equity director position to advance diversity, equity, and inclusion internally and in the broader environmental community (2 years)	50,000		15,000
Portland Parks Foundation Portland, Oregon	Improve city parks, promote equitable access, and support operations through a challenge match	25,000	25,000	
Friends of Tryon Creek Park Portland, Oregon	Support internal work and community engagement with culturally-specific organizations to integrate diversity, equity, and inclusion into organizational practice	20,000	20,000	
Tualatin Riverkeepers Tualatin, Oregon	Support programs and operations to make watershed conservation more inclusive of and responsive to communities of color (3 years)	30,000	10,000	20,000
<b>Verde</b> Portland, Oregon	Complete the construction of Cully Park, a collaborative community engagement project to transform a former landfill into a community asset for residents in a low-income, racially diverse Northeast Portland neighborhood	60,000	60,000	
Wallowa Land Trust Enterprise, Oregon	Support a conservation director position to implement a strategic conservation plan to preserve the environmental, historical, cultural, and agricultural resources of rural Wallowa County (3 years)	45,000	20,000	25,000
Wallowa Resources Enterprise, Oregon	Build organizational capacity to expand partnerships, community development work, and sustainable stewardship of natural resources in eight rural counties (2 years)	80,000	50,000	30,000

<b>ENVIRONMENT</b> continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Wild Rivers Land Trust Port Orford, Oregon	Acquire, restore, and permanently protect natural habitats along watersheds and estuaries in Oregon's southern coastal region (3 years)	\$ 55,000	\$ 20,000	\$ 10,000
HEALTH AND SCIENCE				
African American Health Coalition Portland, Oregon	Hire a program coordinator to expand outreach and intervention to decrease the risks of chronic disease in Portland's African American communities (3 years)	95,000	30,000	
Alano Club of Portland Portland, Oregon	Staff and implement a Recovery Toolkit project to enable individuals to develop customized substance abuse recovery plans in Portland (3 years)	75,000	40,000	35,000
American Diabetes Association, Oregon, SW Washington, & Southern Idaho Portland, Oregon	Adapt and deliver a culturally-responsive diabetes education program in partnership with the Siletz Community Health Clinic to serve Siletz tribal members and their families in rural Lincoln County	15,000	15,000	
Asian Health & Service Center Portland, Oregon	Construct the Asian Health and Service Center to house culturally-specific health, education, and social service programs for low-income Asian Americans and Asian immigrants residing in the Portland area (2 years)	150,000	150,000	
Cascade AIDS Project Portland, Oregon	Renovate a building to create Prism, a health center providing culturally relevant primary care, mental health, and medical services for LGBTQ individuals in the Portland area (3 years)	130,000	75,000	55,000
Cascadia Behavioral Healthcare, Inc. Portland, Oregon	Develop the Garlington Health and Wellness Center to deliver mental health and addiction services integrated with primary care and wellness services for low-income individuals in Northeast Portland	125,000	125,000	
Central City Concern Portland, Oregon	Construct the Eastside Health and Housing Center in Portland to provide medical, mental health, and housing services for homeless and very low-income adults with substance use disorders or medical conditions (2 years)	325,000	225,000	100,000
Clackamas Volunteers in Medicine Oregon City, Oregon	Support operations and programs providing free primary and chronic care services in Clackamas County for uninsured and underinsured individuals, primarily in the Latino and Pacific Islander communities	25,000	25,000	
Coalition of Community Health Clinics Portland, Oregon	Build capacity at 15 nonprofit clinics to integrate health equity practices and provide culturally responsive healthcare to low-income individuals in the Portland area (2 years)	45,000	25,000	20,000
Confederated Tribes of the Umatilla Indian Reservation Pendleton, Oregon	Purchase a chemical analyzer for Yellowhawk Tribal Health Center's new facility providing culturally-specific health services for Native Americans in rural Umatilla and Union Counties	35,000	35,000	
Friends of Creston Children's Dental Clinic Portland, Oregon	Provide comprehensive dental services at a school-based dental clinic in Portland for more K-12 students, predominantly from low-income immigrant families, through a challenge match	15,000	15,000	
Eastern Oregon Healthy Living Alliance Lakeview, Oregon	Deliver Mental Health First Aid trainings to teachers, first responders, public employees, social service workers, and community leaders in 12 rural Eastern Oregon counties	20,000	20,000	
Eastern Oregon Healthy Living Alliance Lakeview, Oregon	Incorporate behavioral and mental health services into home visiting programs supporting early childhood health in rural Umatilla, Morrow, Grant, and Malheur Counties	20,000	20,000	

	AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Integrate community health workers into large healthcare systems to improve culturally-responsive care and health outcomes for Latinos in the Portland area	\$ 40,000	\$ 40,000	
Provide HIV, hepatitis C, and sexually transmitted infections prevention programs to at-risk communities in Lane, Douglas, Josephine, Curry, and Marion Counties (2 years)	35,000	15,000	
Implement an in-home palliative care program serving medically fragile seniors in the Portland area (3 years)	110,000	15,000	
Renovate a facility to establish a federally certified Community Behavioral Health Clinic to provide comprehensive health services for low-income Hillsboro residents	35,000	35,000	
Construct a mental health and wellness center to serve more low-income Lane County children with mental or behavioral health disorders and their families	100,000	100,000	
Purchase two vans for a new residential substance abuse treatment center in Portland serving Tribal youth	100,000	100,000	
Expand outreach to increase access to healthcare for African Americans in Portland	40,300	40,300	
Deliver health management classes for seniors and individuals with chronic disease, and educate parents on children's health issues across rural Baker, Union, and Wallowa Counties (3 years)	47,500	7,500	
Support a disability justice leadership collaborative	25,000	25,000	
Provide intensive in-home services and housing assistance to individuals managing HIV in Portland (2 years)	45,000	15,000	
Build a clinic and youth services building in East Multnomah County to provide medical, counseling, mental health, and support services for homeless youth (2 years)	150,000	90,000	\$ 60,000
Expand access to pro bono therapeutic and holistic care for Oregon's post-9/11 veterans and their families	11,000	11,000	
Construct a sobering center to provide short-term shelter for intoxicated residents in rural Klamath County	45,000	45,000	
Increase breast cancer awareness and reduce the number of late-stage breast cancer diagnoses among Latinas in Oregon (2 years)	80,000	50,000	30,000
Construct the Beaverton Wellness Center to expand culturally appropriate medical, behavioral health, and dental services primarily for Latino individuals and families in Washington County (2 years)	190,000	130,000	60,000
Hire a patient care coordinator to serve low-income, underinsured, and underserved residents in Lane County (2 years)	45,000	25,000	20,000
Participate in a diversity, equity, and inclusion learning cohort	11,040	11,040	
	culturally-responsive care and health outcomes for Latinos in the Portland area  Provide HIV, hepatitis C, and sexually transmitted infections prevention programs to at-risk communities in Lane, Douglas, Josephine, Curry, and Marion Counties (2 years)  Implement an in-home palliative care program serving medically fragile seniors in the Portland area (3 years)  Renovate a facility to establish a federally certified Community Behavioral Health Clinic to provide comprehensive health services for low-income Hillsboro residents  Construct a mental health and wellness center to serve more low-income Lane County children with mental or behavioral health disorders and their families  Purchase two vans for a new residential substance abuse treatment center in Portland serving Tribal youth  Expand outreach to increase access to healthcare for African Americans in Portland  Deliver health management classes for seniors and individuals with chronic disease, and educate parents on children's health issues across rural Baker, Union, and Wallowa Counties (3 years)  Support a disability justice leadership collaborative  Provide intensive in-home services and housing assistance to individuals managing HIV in Portland (2 years)  Build a clinic and youth services building in East Multnomah County to provide medical, counseling, mental health, and support services for homeless youth (2 years)  Expand access to pro bono therapeutic and holistic care for Oregon's post-9/11 veterans and their families  Construct a sobering center to provide short-term shelter for intoxicated residents in rural Klamath County  Increase breast cancer awareness and reduce the number of late-stage breast cancer diagnoses among Latinas in Oregon (2 years)  Construct the Beaverton Wellness Center to expand culturally appropriate medical, behavioral health, and dental services primarily for Latino individuals and families in Washington County (2 years)	Integrate community health workers into large healthcare systems to improve culturally-responsive care and health outcomes for Latinos in the Portland area \$40,000  Provide HIV, hepatitis C, and sexually transmitted infections prevention programs to at-risk communities in Lane, Douglas, Josephine, Curry, and Marion Counties (2 years) 35,000  Implement an in-home palliative care program serving medically fragile seniors in the Portland area (3 years) 110,000  Renovate a facility to establish a federally certified Community Behavioral Health Clinic to provide comprehensive health services for low-income Hillsboro residents 35,000  Construct a mental health and wellness center to serve more low-income Lane County children with mental or behavioral health disorders and their families 100,000  Purchase two vans for a new residential substance abuse treatment center in Portland serving Tiribal youth 100,000  Expand outreach to increase access to healthcare for African Americans in Portland 40,300  Deliver health management classes for seniors and individuals with chronic disease, and educate parents on children's health issues across rural Baker, Union, and Wallowa Counties (3 years) 47,500  Support a disability justice leadership collaborative 25,000  Provide intensive in-home services and housing assistance to individuals managing HIV in Portland (2 years) 45,000  Expand access to pro bono therapeutic and holistic care for Oregon's post-9/11 veterans and their families 11,000  Construct a sobering center to provide short-term shelter for intoxicated residents in rural Klamath County 145,000  Increase breast cancer awareness and reduce the number of late-stage breast cancer diagnoses among Latinas in Oregon (2 years) 80,000  Construct the Beaverton Wellness Center to expand culturally appropriate medical, behavioral health, and dental services primarily for Latino individuals and families in Washington County (2 years) 45,000	Integrate community health workers into large healthcare systems to improve culturally-responsive care and health outcomes for Latinos in the Portland area  Provide HIV, hepatitis C, and sexually transmitted infections prevention programs to at-risk communities in Lane, Douglas, Josephine, Curry, and Marion Counties (2 years)  Implement an in-home palliative care program serving medically fragile seniors in the Portland area (3 years)  Implement an in-home palliative care program serving medically fragile seniors in the Portland area (3 years)  Renovate a facility to establish a federally certified Community Behavioral Health Clinic to provide comprehensive health services for low-income Hillsboro residents  Construct a mental health and wellness center to serve more low-income Lane County children with mental or behavioral health disorders and their families  Construct a mental health and wellness center to serve more low-income Lane County children with mental or behavioral health disorders and their families  Lexand outreach to increase access to healthcare for African Americans in Portland serving fribal youth  Expand outreach to increase access to healthcare for African Americans in Portland  Deliver health management classes for seniors and individuals with chronic disease, and educate parents on children's health issues across rural Baker, Union, and Wallowa Counties (3 years)  Support a disability justice leadership collaborative  25,000  Provide intensive in-home services and housing assistance to individuals managing HIV in Portland (2 years)  45,000  Expand access to pro bono therapeutic and holistic care for Oregon's post-9/11 veterans and their families  Construct a sobering center to provide short-term shelter for intoxicated residents in rural Klamath County  Increase breast cancer awareness and reduce the number of late-stage breast cancer diagnoses among Latinas in Oregon (2 years)  Construct the Beaverton Wellness Center to expand culturally appropriate medical, behavioral health, and dental s

Humanities		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
<b>Benton County Historical Society</b> Philomath, Oregon	Construct a new museum in Corvallis's cultural corridor to expand exhibition space and community programs	\$ 70,000	\$ 70,000	
Chetco Historical Memorial Project Brookings, Oregon	Commission and install an interpretive panel to commemorate the heritage of the Chetco Indians on the site of their historic village at the mouth of the Chetco River in Brookings	14,230	14,230	
Confluences Vancouver, Washington	Construct and install Maya Lin's Celilo Arc walkway and restore public lands at Celilo Park on the Columbia River (3 years)	250,000		\$ 75,000
City of Cornelius (for Cornelius Public Library) Cornelius, Oregon	Construct the new Cornelius Public Library to serve a diverse community that includes Latino and low-income Washington County households	90,000	90,000	
Fishtrap Enterprise, Oregon	Support programs and operations to promote literary arts in rural northeastern Oregon	15,000	15,000	
Four Rivers Cultural Center and Museum Ontario, Oregon	Purchase a reader board for a community center serving culturally diverse residents in rural Ontario and the surrounding area	20,000	20,000	
Japanese Garden Society of Oregon Portland, Oregon	Build new garden areas and facilities to accommodate increases in visitor attendance and educational/cultural programming in Portland (3 years)	750,000	150,000	
Josephy Center for Arts and Culture Joseph, Oregon	Support programs and exhibits featuring diversity of rural Wallowa County arts, history, and culture (2 years)	31,000	16,000	15,000
KBOO Foundation Portland, Oregon	Hire an archivist to manage digital preservation of interviews and events recorded in the Portland area since 1969; support programs and operations through a challenge match	30,000	30,000	
Komemma Cultural Protection Association Yoncalla, Oregon	Update Native language resources and develop opportunities to practice the Kalapuya language to enhance cultural connection among Native youth and adults in rural Douglas County	6,500	6,500	
Lincoln County Historical Society Newport, Oregon	Construct a theater space for lectures and presentations at the Pacific Maritime Heritage Center to serve central coast residents and visitors to the rural Newport area through a challenge match	45,000	45,000	
Media Institute for Social Change Portland, Oregon	Remodel a space to create CITIZEN, a dedicated classroom for audio and film production trainings and to further community engagement	5,000	5,000	
Native Arts and Cultures Foundation, Inc. Portland, Oregon	Launch Native-led arts and culture projects to address community-identified social issues in Oregon tribal communities (2 years)	65,000	35,000	30,000
Neskowin Coast Foundation Otis, Oregon	Upgrade and integrate a new server, database, and website to gain efficiencies in operations and student enrollment processes	20,000	20,000	
Open Hearts Open Minds Portland, Oregon	Engage incarcerated women in theater arts programs at Coffee Creek Correctional Facility in Wilsonville	8,000	8,000	
Oregon Black Pioneers Corporation Salem, Oregon	Produce an exhibit and related programs about civil and political engagement of Oregon's African American community from the 1960's civil rights movement to the present (2 years)	35,000	15,000	
Oregon Council for the Humanities Portland, Oregon	Support programs and operations to promote civic dialogue and critical thinking across communities in rural and urban Oregon	18,000	18,000	

<b>HUMANITIES</b> continued		AUTHORIZED CURRENT YEAR AUTHORIZED PRIOR YEAR	2017 PAYMENTS	FUTURE COMMITMENTS
Oregon Historical Society Portland, Oregon	Create a new permanent exhibit that reflects the diversity of cultural and ethnic perspectives and experiences that shaped Oregon's history (2 years)	\$200,000	\$125,000	\$ 75,000
Portland Classical Chinese Garden (dba Lan Su) Portland, Oregon	Promote Chinese arts and humanities and collaborate with a diverse mix of cultural organizations to engage children and families in Portland	20,000	20,000	
Vancouver Avenue First Baptist Church Portland, Oregon	Renovate community meeting spaces and classrooms and establish an African American cultural history museum in a historic North Portland building	60,000	60,000	
<b>Wisdom of the Elders, Inc.</b> Portland, Oregon	Hire a deputy director and support a leadership transition to ensure sustainability of culturally based programs connecting Native youth to Native American elders and traditions (3 years)	45,000	10,000	
World Forestry Center Portland, Oregon	Support staffing and programs in Portland to address issues impacting the forestry industry and the environment	30,000	30,000	
<b>Write Around Portland</b> Portland, Oregon	Deliver creative writing workshops in schools, treatment centers, and corrections facilities to serve low-income, socially isolated youth and adults in the Portland area	25,000	25,000	
RELIGION				
United Methodist Church, Oregon-Idaho Annual Conference Portland, Oregon	Strengthen and revitalize congregations and advance full LGBTQ inclusion and culturally focused ministries throughout Oregon	155,000	155,000	
Total		!	\$10,486,113	\$3,849,000

#### Statement of Assets, Liabilities, and Net Assets—Income Tax Basis

December 31, 2017 and 2016

	2017	2016
Assets		
Investments at fair value (Notes 1, 3 and 4)		
Invested cash and cash equivalents	\$ 3,632,498	\$ 1,108,511
Common and preferred stock	165,018,292	150,364,196
Corporate obligations	16,524,910	15,038,601
Limited partnership interests	44,963,471	46,202,787
Real estate funds	6,491,132	6,299,636
Total investments	236,630,303	219,013,731
Cash and cash equivalents (Notes 2 and 4)	905,156	1,234,487
Program-related investment (Note 1)	250,000	
Other assets	72,120	74,975
Total assets	\$237,857,579	\$220,323,193
Liabilities and Net Assets		
Excise and income tax payable (Note 5)	\$416,658	\$260,754
Total liabilities	416,658	260,754
Unrestricted net assets (Note 1)		
(Including unpaid grants of \$3,849,000		
in 2017 and \$3,125,533 in 2016)	237,440,921	220,062,439
Total liabilities and net assets	\$237,857,579	\$220,323,193

The accompanying notes are an integral part of the financial statements.

#### Statement of Revenue, Expense, and Changes in Net Assets—Income Tax Basis

Years ended December 31, 2017 and 2016

Investment Income Dividends \$ Interest Partnership and other investment income (loss)—net	3,088,370 496,287 (221,037) 3,363,620	\$ 2,948,303 406,163
Interest	496,287 (221,037)	406,163
	(221,037)	
Partnership and other investment income (loss)—net		
	3,363,620	34,148
Total revenue		3,388,614
Net gain (loss) on investments		
Realized	8,912,697	14,667,214
Unrealized—net	17,938,190	11,373,176
Net gain on investments	26,850,887	26,040,390
Total investment income 3	30,214,507	29,429,004
Investment expense		
Excise and income taxes (Note 5)	124,711	159,528
Management and custodial fees	855,668	767,422
Investment administration expenses	194,091	210,433
Total investment expense	1,174,470	1,137,383
Net investment income	29,040,037	28,291,621
Grants and Expenses		
Grants (Note 1)		
Arts	1,194,300	1,146,000
Children—Youth	1,993,000	2,011,400
Community—Welfare	3,567,663	2,587,783
Education	669,580	1,743,400
Environment	524,000	478,000
Health and Science	1,554,840	966,468
Humanities	827,730	609,500
Religion	155,000	155,000
Grants paid 1	10,486,113	9,697,551
Grant administration expenses	1,175,442	1,002,006
Total grants and expenses 1	1,661,555	10,699,557
Increase in net assets 1	7,378,482	17,592,064
	20,062,439	202,470,375
Net assets, end of year \$23	37,440,921	\$220,062,439

The accompanying notes are an integral part of the financial statements.

#### **Statement of Cash Flows—Income Tax Basis**

Years ended December 31, 2017 and 2016

	2017	2016
Cash flows from investing activities		
Net investment income	\$29,040,037	\$28,291,621
Adjustments to reconcile excess of expense		
to net cash provided by investing activities		
Unrealized (gain) on investments—net	(17,938,190)	(11,373,176)
Realized (gain) on investments—net	(8,912,697)	(14,667,214)
Investments—at cost		
Proceeds from sales of securities	38,216,061	51,206,654
Purchase of securities	(31,442,731)	(45,019,077)
Distributions from limited partnerships	6,316,607	2,170,568
Proceeds from sales of limited partnerships	3,192,598	7,571,375
Purchases of limited partnerships	(4,638,024)	(10,113,230)
(Income) loss on limited partnerships	294,985	(29,806)
(Increase) decrease in invested cash and cash equivalents	(2,523,987)	2,813,441
Changes in other assets and liabilities—net	(22,435)	(9,047)
Net cash provided by investing activities	11,582,224	10,842,109
Cash flows from grant activities		
Grant payments	(10,486,113)	(9,697,551)
Payments for grant administrative expenses	(1,175,442)	(1,002,006)
Adjustments to reconcile net grant payments		
to net cash used for grant activities		
Purchase of program-related investments	(250,000)	
Net cash used for grant activities	(11,911,555)	(10,699,557)
Increase (decrease) in cash and cash equivalents	(329,331)	142,552
Cash and cash equivalents, beginning of year	1,234,487	1,091,935
Cash and cash equivalents, end of year	\$ 905,156	\$ 1,234,487

The accompanying notes are an integral part of the financial statements.

#### THE FOUNDATION

The Collins Foundation was founded in 1947 by four members of the Collins family. The purpose of the Foundation, as stated in the documents of incorporation, is to operate and use its funds exclusively for charitable, educational, literary, scientific, or religious purposes.

#### **NOTE 1: Summary of Significant Accounting Policies**

**Basis of Accounting** The accompanying financial statements have been prepared on the method of accounting used for federal excise tax purposes. The revenues (except unrealized net gains on investments) and expenditures (except federal excise tax) are recognized when received or when paid. Consequently, certain revenues and expenses are recognized in the determination of income in different reporting periods than they would be if the financial statements were prepared in conformity with generally accepted accounting principles. Although income tax rules are used to determine the timing of revenues and expenses, nontaxable revenues and nondeductible expenses are included in the determination of net income. As with all tax presentations, these tax accounting methods are subject to review and possible adjustment by the Internal Revenue Service.

Investments Investments in marketable securities are stated on the basis of current quoted market prices. Investment transactions are recognized on a settlement date basis. Investment transactions under such basis are not materially different from those that would be recognized on a trade date basis. Realized gains and losses are calculated based on the average cost method for both financial statement and tax return purposes. Unrealized gains or losses are recorded for the increase or decrease in the market value of assets from the beginning of the year to the end of the year.

Investments in limited partnerships and real estate funds are stated at estimated fair values provided by the managers of the interests.

The Foundation also invests in numerous partnerships, in which the Foundation is a limited partner, that specialize in making venture capital, buyout, distressed debt, and equity-based real estate investments. Such investments, typically investments in private equity or debt securities of companies or properties that are not publicly listed or traded, are not liquid investments. The value of such investments is determined by the partnerships' general partners, who must follow the valuation guidelines, such as appraisals and comparable company trade data, stipulated in the respective limited partnership agreements and in accordance with fair value accounting. The December 31 valuations of the investments in limited partnerships are based upon the value determined by the partnerships' general partner as of September 30, adjusted for capital contributions and distributions that occur during the quarter ended December 31. These amounts may differ from values that would be determined if the investments in limited partnerships were publicly traded or if the December 31 valuation amount were currently available. Realized gains and losses and unrealized changes in the fair value of investments in limited partnerships are reflected in the statement of revenue, expense and changes in net assets. The majority of limited partnerships are audited annually by independent public accounting firms. The Foundation is committed to invest funds into these partnerships. As of December 31, 2017, the Foundation has \$1.2 million in outstanding limited partnership commitments, including both domestic and international partnerships.

**Program-Related Investments** Program-related investments consist of interest-bearing loans, which facilitate charitable activities. They are stated at cost, which approximates market value.

**Grants** Grants are recorded as expenditures in the year paid. Unpaid grants include grants with a payable date after year end, and grants in which the restriction or matching requirement has not been met at year end. Unpaid grants are included in unrestricted net assets. Grants are generally approved subject to certain conditions. If these conditions are not met, or if the program or project approved for a grant needs less than the amount approved, grants may be refunded or canceled. Cancellations or refunds are recognized in the year in which they occur.

**Use of Estimates** The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Subsequent events** The Foundation has evaluated subsequent events through March 12, 2018, which is the date these financial statements were available to be issued. Events, if any, are disclosed within the notes to these financial statements.

#### **NOTE 2: Cash and Cash Equivalents**

Cash equivalents consist of highly liquid instruments such as money market accounts and certificates of deposit, with maturities of less than three months. Cash equivalents are recorded at cost, which approximates market value.

Cash and cash equivalents consist of the following at December 31:

	2017	2016
Cash—interest bearing	\$905,156	\$1,234,487

#### **NOTE 3: Concentration of Credit Risk**

The Foundation's assets consist of cash, equity securities, corporate obligations, limited partnership interests, and real estate funds. These financial instruments may subject the Foundation to concentrations of risk as, at various times during the year, cash balances may exceed amounts insured by the Federal Deposit Insurance Corporation; the market value of securities

is dependent on the ability of the issuer to honor its contractual commitments; and the investments are subject to changes in market values.

Program-related loans are secured by real estate second mortgages and have a return that is below market rates. The loans are considered charitable activities.

#### **NOTE 4: Investments**

Investments consist of the following at December 31:

	2017		2016		
	Cost	Market	Cost	Market	
Invested cash and cash equivalents	\$ 3,632,498	\$ 3,632,498	\$ 1,108,511	\$ 1,108,511	
Common and preferred stock	126,417,576	165,018,292	128,941,636	150,364,196	
Corporate obligations	16,977,094	16,524,910	15,636,182	15,038,601	
Limited partnership interests	34,532,973	44,963,471	36,376,624	46,202,787	
Real estate funds	5,000,000	6,491,132	5,000,000	6,299,636	
Total	\$186,560,141	\$236,630,303	\$187,062,953	\$219,013,731	

Invested cash and cash equivalents include cash and money market funds held by the Foundation's investment managers.

#### NOTE 5: Provision for Excise and Income Tax

The Collins Foundation is classified as a private foundation as defined in the Tax Reform Act of 1986. The provisions of the Internal Revenue Code exempt the Foundation from federal and state income taxes. The Foundation is subject to federal and state tax on unrelated business income. The Foundation is subject to a federal excise tax of 2% on net investment income. If the average payout ratio for the past five years plus 1% of net investment income in the current year is less than the current year's charitable distributions, federal excise tax is payable at 1% of net investment income.

The Foundation paid federal excise tax of 1% in 2017 and 1% in 2016.

The net liabilities for excise and income taxes consist of the following at December 31:

	2017	2016
Current	\$124,711	\$159,528
Deferred	181,194	114,881
Total	\$305,905	\$274,409

The deferred excise tax consists of excise tax on unrealized gains or losses on investments. For 2017 and 2016 the Foundation had qualifying distributions of \$11,911,555 and \$10,699,557 respectively. As of December 31, 2017, the Foundation had qualifying distributions of \$3,201,487 in excess of the minimum requirement to meet distribution regulations of the Internal Revenue Code for private foundations. As of December 31, 2016, distributions were in excess of the minimum requirements by \$2,456,787.

#### **NOTE 6: Pension Plan**

The Foundation has a defined contribution salary deferral plan covering all eligible employees. The elective contributions to the plan are funded by voluntary salary reductions of the participants. The Foundation contributes 10% of all eligible employees' compensation. Pension expense during 2017 and 2016 was \$58,850 and \$54,408, respectively.

#### **NOTE 7: Commitments**

Rental expense under the current lease for the Foundation's office space for 2017 and 2016 amounted to \$99,869 and \$118,533, respectively. - At December 31, 2017, commitments for future minimum payments under this lease agreement, which expires on January 31, 2022, are \$126,161 for 2018, \$129,955 for 2019, \$133,847 for 2020, \$137,868 for 2021, and \$11,517 for 2022.

The Foundation has a commitment to loan \$250,000 as a program-related investment at December 31, 2017.

#### **NOTE 8: Supplemental Disclosure of Cash Flow** Information

Cash paid for federal and state taxes was \$150,000 for 2017 and \$148,836 for 2016.

#### **NOTE 9: Investment and Grant Administration**

The classification of administrative expenses between investment and grant expenses is determined by specific identification or an allocation based on time expended.

Board of Trustees The Collins Foundation Portland, Oregon

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of The Collins Foundation, which comprise the statement of assets, liabilities, and net assets—income tax basis of as of December 31, 2017 and 2016, and the related statements of revenue, expense, and changes in net assets—income tax basis, cash flows—income tax basis, and grants for the years then ended, and the related notes to the financial statements.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the basis of accounting The Collins Foundation uses for income tax purposes; this includes determining that the income tax basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the assets, liabilities, and net assets of The Collins Foundation as of December 31, 2017 and 2016, and its revenue, expense, and changes in net assets and its cash flows for the years then ended in accordance with the basis of accounting The Collins Foundation uses for income tax purposes described in Note 1.

#### **Basis of Accounting**

We draw attention to Note 1 of the financial statements which describes the basis of accounting. The financial statements are prepared on the basis of accounting The Collins Foundation uses for income tax purposes, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

#### **Other Matter**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary financial information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statement or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

March 12, 2018 Portland, Oregon

Shelly & Dais, CPA, PC

Shelly S. Davis, CPA, PC Certified Public Accountant

Year	Number of Grants				Cumulative Paid	
1947						
1948	5	\$	5,000	\$ 5,000		
1949	4		24,000	29,000		
1950	5		18,000	47,000		
1951	11		30,000	77,000		
1952	6		43,500	120,500		
1953	7		62,500	183,000		
1954	8		83,500	266,500		
1955	8		100,961	367,461		
1956	13		104,452	471,913		
1957	11		111,300	583,213		
1958	11		119,450	702,663		
1959	10		116,000	818,663		
1960	14		120,100	938,763		
1961	15		122,450	1,061,213		
1962	11		140,850	1,202,063		
1963	22		134,450	1,336,513		
1964	34		181,425	1,517,938		
1965	41		335,006	1,852,944		
1966	47		455,798	2,308,742		
1967	64		566,104	2,874,846		
1968	61		648,726	3,523,572		
1969	79		808,867	4,332,439		
1970	76		655,576	4,988,015		
1971	76		740,914	5,728,929		
1972	79		884,607	6,613,536		
1973	84		903,984	7,517,520		
1974	84		881,266	8,398,786		
1975	78		994,279	9,393,065		

Year	Number of Grants	Amount Paid	Cumulative Paid
1976	81	\$ 902,885	\$ 10,295,950
1977	87	1,139,470	11,435,420
1978	81	1,154,970	12,590,390
1979	89	1,407,806	13,998,196
1980	99	1,950,046	15,948,242
1981	94	2,295,899	18,244,141
1982	107	1,453,550	19,697,691
1983	112	1,477,200	21,174,891
1984	119	1,811,717	22,986,608
1985	129	2,420,387	25,406,995
1986	147	3,123,420	28,530,415
1987	146	3,397,992	31,928,407
1988	150	3,263,686	35,192,093
1989	180	3,342,439	38,534,532
1990	185	3,880,240	42,414,772
1991	154	4,194,343	46,609,115
1992	190	4,621,253	51,230,368
1993	205	5,054,205	56,284,573
1994	218	5,263,160	61,547,733
1995	206	5,399,970	66,947,703
1996	208	6,320,998	73,268,701
1997	218	7,732,395	81,001,096
1998	245	7,155,330	88,156,426
1999	251	8,559,848	96,716,274
2000	244	7,996,859	104,713,133
2001	246	7,986,550	112,699,683
2002	244	7,579,300	120,278,983
2003	238	6,573,280	126,852,263
2004	256	6,601,452	133,453,715
2005	245	8,244,790	141,698,505

Year	Number of Grants	Amount Paid	Cumulative Paid
2006	266	\$ 8,897,619	\$150,596,124
2007	269	9,174,505	159,770,629
2008	262	8,288,890	168,059,519
2009	234	6,702,450	174,761,969
2010	261	7,467,058	182,229,027
2011	262	8,055,450	190,284,477
2012	274	8,233,800	198,518,277
2013	268	9,113,297	207,631,574
2014	264	10,315,890	217,947,464
2015	290	10,327,027	228,274,491
2016	290	9,697,551	237,972,042
2017	299	10,486,113	\$248,458,155
Total	9,377		

#### **About The Collins Foundation**

Formed in 1947 by Truman W. Collins Sr. and other members of the family of E.S. Collins, The Collins Foundation invests in Oregon nonprofit organizations, both rural and urban, that are dedicated to improving quality of life and well-being for the people in their communities. As a funder and partner, we are committed to the pursuit of equity, both in how we allocate resources across Oregon's diverse communities and how we shape our internal structures.

#### **Our Vision for Oregon**

We want the state of Oregon to be a place where all people have access to high quality, culturally responsible services in sectors such as health, social services, education, housing, and employment. We also envision vibrant neighborhoods and communities where residents enjoy access to healthy food; a rich variety of artistic and cultural expression; and the benefits of Oregon's natural environment.

# How we Understand Diversity, Equity, and Inclusion

- We welcome, and work to include, the multiple perspectives that diversity brings.
- We know that diversity and inclusion are essential to equity.
- We define equity as the practice and promotion of justice and the fostering of conditions necessary for all people to achieve their full potential.

# **Submission Guidelines for Grant Applications**

#### **Eligibility Requirements**

Requests are considered only from organizations that meet the following requirements:

- **1.** Organizations with staff and leadership in Oregon and a proposed project or scope of work that directly benefits the residents of Oregon.
- 2. Organizations that are committed to equal opportunity for all persons regardless of race, color, national origin, religion, sex, sexual orientation and gender identity, age, disability, or any other legally protected status.
- **3.** Organizations that either (a) have established their tax-exempt status under Section 501(c)(3) of the Internal Revenue Code and are not "private foundations" as defined under section 509(a) of the Code; or (b) have tax exemption as a governmental, Tribal, or other publicly-funded entity; or (c) have a qualified, tax-exempt fiscal sponsor.
- **4.** Organizations that have current registration with the offices of the Oregon State Attorney General and the Secretary of State, as required by law.

#### **Policy Guidelines**

- 1. The Foundation normally will consider only one letter of inquiry (LOI) from the same organization in a twelve month period unless an additional request is invited by the Foundation, or the organization is serving as the fiscal sponsor for another project.
- **2.** The Foundation normally will not consider an additional grant request from an organization receiving

a multi-year grant until twelve months following the final scheduled payment of the multi-year grant.

- 3. In considering applications for substantial projects, the Foundation prefers to participate with other donors, and encourages the applicant to seek support from other sources to share in the total project.
- **4.** Grants are not normally made for the following:
  - Elementary schools, secondary schools, or public higher education institutions. Exceptions include alternative schools serving students at risk of dropping out, tuition-free private schools serving low-income youth, or schools where there is a long history of Collins family involvement.
  - Individual religious congregations.
  - Hospitals within healthcare systems.
  - Development office personnel, marketing, fundraising events, endowments, operational deficits, financial emergencies, or debt retirement.
  - Animal welfare, sports recreation, or short-term events; and requests for planning and research are generally not competitive.

#### **Application Procedures**

The Foundation has a two-part process, starting with an LOI submitted through the Foundation's online portal. Grant application procedures and the list of questions and required materials are available at www.collinsfoundation.org.

#### **Application Review Process**

Foundation trustees meet six times annually—in February, April, June, August, October, and December to make decisions on grant requests. The grant review process begins after receiving a completed letter of inquiry and usually requires fourteen to eighteen weeks provided the applicant has complied fully with the application procedures.

Foundation staff acknowledges each LOI received and initial decisions on LOIs generally take two to four weeks. If an applicant is invited to submit a full proposal, they will generally have three to six weeks to complete it. Once a request has been funded or declined, the applicant is notified promptly. Rarely is a grant decision deferred. When this occurs, however, the applicant is provided with an explanation and further instructions.

The submission of an incomplete grant proposal may cause delays in the Foundation's review and consideration of the request.

During the grant review period, Foundation staff may request an interview or a site visit in order to gain more information about the agency and its proposal. Additional written material may also be requested. Throughout this time, applicants are encouraged to notify the Foundation of any changes in the status of the project under review, including its funding.

The Collins Foundation endeavors to serve people and communities throughout Oregon. Despite this commitment, the Foundation is unable to support every request received. Denial of a request should not necessarily be considered a reflection on the quality of a project or the worthiness of an applicant.

#### **Grant Reporting**

Every organization receiving a grant from The Collins Foundation has a responsibility to report on the use of the funds granted. Reporting guidelines are provided with each of the Foundation's grant awards and are available for review on the Foundation's website. Unless otherwise indicated at the time disbursement is made, reports are required annually until the entire grant has been expended. Failure to submit a report could influence future grant decisions by the trustees.

#### **Inquiries**

With questions or comments, email: information@collinsfoundation.org

The Collins Foundation 1618 SW First Avenue, Suite 505 Portland, OR 97201

#### THE COLLINS FOUNDATION TRUSTEES AND STAFF

#### **FOUNDERS**

**Truman Wesley Collins** Trustee 1947-1964

**Mary Laffey Collins** Trustee 1947-1970

**Grace Collins Goudy** Trustee 1947-1996

**Alton Laffey Collins** Trustee 1947-1978

#### TRUSTEE EMERITUS

**Maribeth Wilson Collins** 

#### **BOARD OF TRUSTEES**

**Truman W. Collins Jr.**President

**Cherida Collins Smith** Vice President

**Lee Diane Collins Vest** Vice President

Jerry E. Hudson

Alayna Luria

#### **MEMBERS**

Truman W. Collins Jr.

**Cherida Collins Smith** 

Lee Diane Collins Vest

Alayna Luria

#### **STAFF**

**Cynthia G. Addams** Chief Executive Officer

**Timothy R. Bishop** Treasurer

Ellen F. France Assistant Treasurer

**Colin Jones** Grants Manager

**Susana P. Judkins** Administrative Assistant

**Cindy J. Knowles** Secretary Director of Programs

**Cheryl Montoya** Chief Financial Officer

Jackie Murphy Program Officer

**Tonisha A. Toler** Community Engagement & Special Initiatives Fellow

**Sara L. Yada** Program Officer

#### **TRUSTEES**



Truman W. Collins Jr.



Cherida Collins Smith



Lee Diane Collins Vest



Jerry E. Hudson



Alayna Luria

#### **STAFF**



Cynthia G. Addams



Timothy R. Bishop



Ellen F. France



Colin Jones



Susana P. Judkins



Cindy J. Knowles



Cheryl Montoya



Jackie Murphy



Tonisha A. Toler



Sara L. Yada

#### TRUSTEE EMERITUS



Maribeth W. Collins

Maribeth Wilson Collins served as a trustee from 1964 until 2013 and then as trustee emeritus until her passing in 2017.

The quotation from Maribeth W. Collins on the cover comes from the Foundation's 1981 annual report, in which she spoke to the challenges of responding to a recession. Her quotation on page 5 is from an interview she did for the Foundation's 2013 annual report, following her transition from active trustee to trustee emeritus.

Thank you to Martha Gannett for the design of this report; to Tim Jewett and Jerome Hart for photographs of staff and trustees; to Sue Greenseth for the calligraphy; and to our grantees for photographs throughout the report.



1618 SW First Avenue, Suite 505 Portland, Oregon 97201-5706 collinsfoundation.org