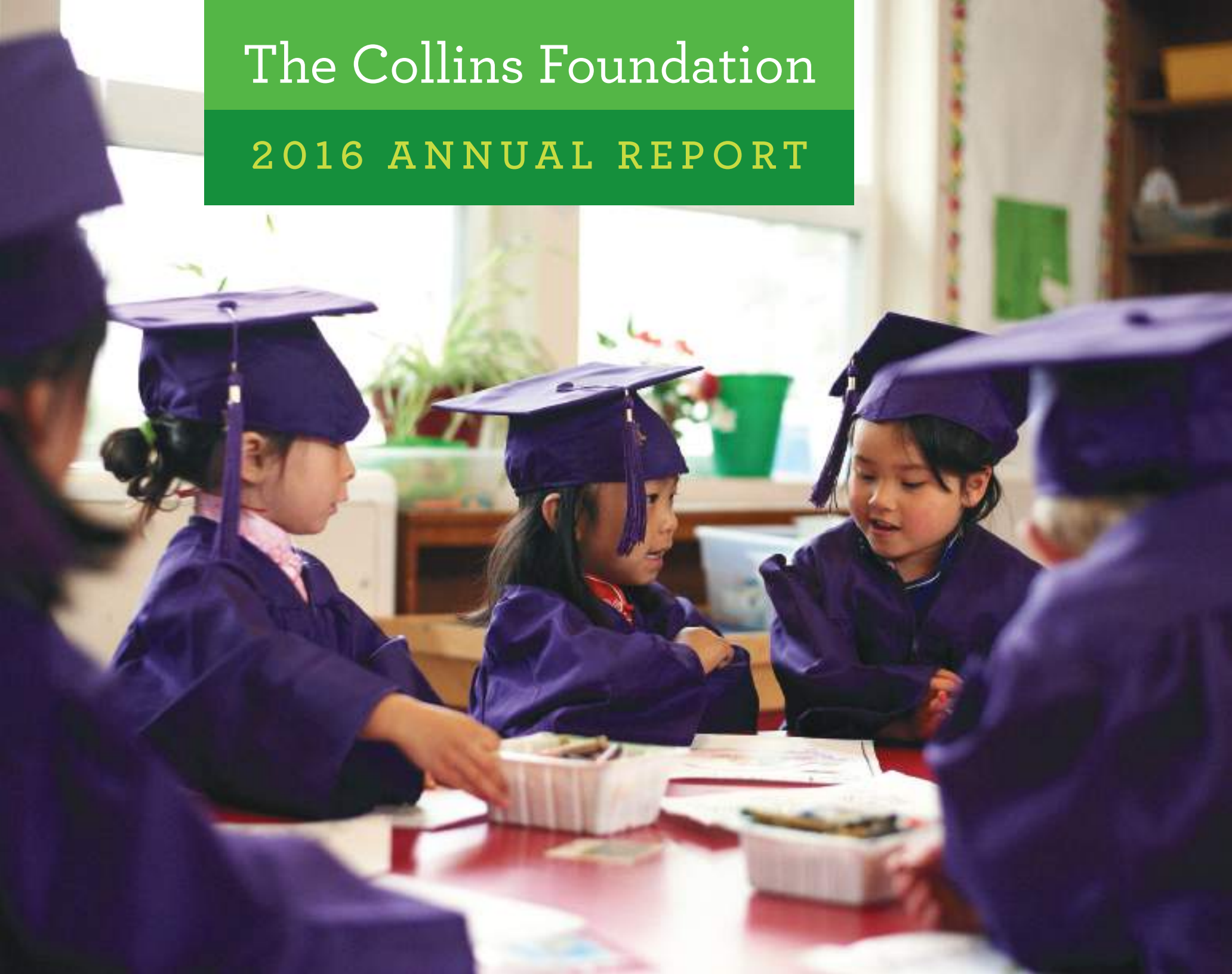


The Collins Foundation

2016 ANNUAL REPORT



2	Letter from the President
3	Thank You to Foundation Treasurer Tim Bishop
4	Letter from the Chief Executive Officer
5	2016 Immigrant Leadership Spotlights
11	2016 Statement of Grants
30	Financial Statements
36	Grant Policies and Guidelines
38	Grants Paid History
39	Foundation Founders, Trustees, and Staff







Truman W. Collins Jr.
President

Throughout 2016, we continued to deepen our diversity, equity, and inclusion work at The Collins Foundation. In connection with our goals, and in light of both the negative rhetoric and emerging federal policies focused on immigrants and refugees, we have been looking for opportunities to expand our role in supporting new Americans and their families. This interest is reflected in our 2016 annual report.

For many years, I have had the pleasure of living near, learning among, and working with both immigrants and visitors to the United States, and have spent some time reflecting on those experiences. After World War II, my parents, along with others in their community, sponsored a German prisoner of war and his wife to immigrate to the United States. Our family has remained close to them over these many years, and they have been deeply committed to our country, contributing to it both socially and economically. It has only recently occurred to me that in the late 1940s a German couple might not have been welcomed by all here.

When I was in graduate school, many of my fellow students were from other countries and were bright, motivated, and very appreciative of the United States. Some of them returned home after school, taking with them the experience of living in a diverse American community. Others stayed here, becoming active, contributing members of society. It is hard to imagine our country leading the globe in technological innovation without the many contributions of the best and brightest from all over the world.

During my earlier career in software development, I worked with immigrants from India, Pakistan, Egypt, Russia, and China. In addition to the many skills they brought, they were engaged Oregonians who supported their communities and added significantly to the economy.

In closing, I would like to say how appreciative I am of the staff and board at The Collins Foundation. They are without exception dedicated, thoughtful, hardworking, and deeply caring of the people of Oregon.

A handwritten signature in black ink, appearing to read 'Truman W. Collins Jr.', written in a cursive style.



Tim Bishop

The year 2016 brought the announcement by the Foundation's Treasurer, Tim Bishop, of his plans to retire in mid-2017. Tim has managed our finances and monitored and advised on our investments for almost 30 years. In his long history with the Foundation, his accomplishments have been numerous and his dedication unparalleled.

Tim began as Assistant Treasurer on April 19, 1989, taking on the position of Treasurer at the end of that year. At that time, our assets totaled \$86 million. Over Tim's tenure, our assets have grown to \$220 million and we have made grants totaling \$196 million. Remarkably, in the seven decades of the Foundation's existence, Tim is only our third treasurer, following Gene Sharp, and initially Truman W. Collins Sr.

Tim has been a wise investment evaluator, working closely with our investment advisors, and has also played an important role in shaping our investment philosophy over the years. His support was especially critical as we moved from a single investment advisor to several investment firms starting in the year 2000. He has carefully monitored and tracked our assets, and with his knowledge and acumen has helped to grow the assets of the Foundation over this time, making a real difference in what we are able to give today and in the future.

In addition to all of Tim's professional contributions to our work over the past three decades, Tim has been a good friend to everyone here, and he will be missed very much, both in the office on a daily basis and in our trustee meetings. He is an active long-distance cyclist and an art collector with a special interest in woodworking. We wish him a long, active, and rewarding retirement.



Cynthia G. Addams
Chief Executive Officer

This year we are delighted to feature several grantees that are led by, and largely serve, people who immigrated to the United States, and to Oregon. The people who lead and participate in these organizations are our neighbors, friends, and colleagues. In this annual report, we highlight and celebrate their many successes.

Over the course of several years, The Collins Foundation has expanded its grantmaking to immigrant and refugee organizations. Why is this? The increased capacity and activity of immigrant-led organizations can explain some of it. What a thrill it has been to witness and support the growth in capital projects, expanded services, civic engagement, and leadership development! But our work also reflects the evolution of The Collins Foundation.

In 2011, we had our first opportunity to participate in a regional convening of funders hosted by Grantmakers Concerned with Immigrants and Refugees (GCIR). The following year, June 2012, Portland hosted GCIR's national conference. Together in Portland we cheered

as President Obama announced the Deferred Action for Childhood Arrivals (DACA) program. This is the program that has enabled Dreamers—undocumented youth of a certain age—to come out of the shadows to work and go to college.

That was a time filled with hope and promise. It inspired several Oregon foundations to collaborate on grants for outreach, education, and legal services related to DACA. Our work together has continued since then, though our focus is changing dramatically as this annual report goes to press.

Today we are witnessing a renewed spate of nationalist rhetoric and policies that place many in harm's way and contradict our values. The Collins Foundation is creating a rapid-response fund to help address urgent issues facing immigrant and refugee communities in 2017. This is our small part to strengthen the network of organizations, creative thinkers, and leaders that Oregon needs to keep hope alive and our communities safe.

A handwritten signature in black ink that reads "Cynthia G. Addams". The signature is written in a cursive, flowing style.

Lower Columbia Hispanic Council

CLATSOP • COLUMBIA • TILLAMOOK COUNTIES

“The Collins Foundation grants have come at a critical juncture in our organization. In 2013 the funding helped with restructuring and rebuilding and in 2016 it has been about supporting our growth.”

—Jorge Gutierrez, LCHC Executive Director

The Lower Columbia Hispanic Council (LCHC) is the only culturally-specific organization providing Spanish-language services and civic engagement programs for the Lower Columbia region’s Latino residents. What started in 1992 as an informal group of neighbors helping neighbors in Astoria has expanded to serve residents—mostly immigrants—across 3,000 square miles of northwestern Oregon with a small staff and committed volunteers.

LCHC has always been focused on serving as a bridge—helping Latino members and clients navigate other nonprofit and government services. And as the Latino community in Clatsop, Columbia, and Tillamook Counties has grown and grown—by 17 percent in just the last five years—LCHC has expanded their slate of direct service and leadership development programs. Multi-year operating grants totaling \$56,000 from The Collins Foundation in both 2013 and 2016 have helped provide stability and breathing room, allowing LCHC to focus on the growth of their programs and community partnerships.

In 2016, LCHC was able to launch a civic leadership program to elevate Latino voices and help Latino residents navigate political and social systems. This is in addition to a range of growing direct service programs offered by LCHC: GED and ESL classes, early childhood education, financial literacy programs, health workshops, and so much more.



Evolve (Farmworker Housing Development Corporation)

MARION • POLK COUNTIES

“ Working this kind of job is an example to my children that they can aspire to something higher than farm labor. I especially see my daughter aspiring toward being a doctor or teacher because she’s seen me achieve more. ”

— Juan Venegas, FHDC Property Manager

For more than 20 years, Farmworker Housing Development Corporation (FHDC) has worked to ensure that farmworkers in agricultural communities across Oregon have access to stable and affordable housing. Recognizing a disconnect between mainstream property managers’ sometimes exclusive focus on financial performance and FHDC’s commitment to racial equity and creating opportunities for their community, FHDC’s leadership decided early on to self-manage their housing portfolio.

This FHDC model of providing both housing and a path to living-wage jobs through training and employment has repeatedly proven itself. An example is the experience of Juan Venegas, who moved to Oregon from Zacatecas, Mexico, when he was 20 years old and worked on farms in Monmouth. In 2007, Juan started working for FHDC, first as a resident services coordinator and then a property manager, which provided a living wage and the opportunity to develop property management skills that would be transferable to any employer.

In 2016, with a \$105,000 grant from The Collins Foundation, FHDC expanded their job training program into an independent, culturally-specific property management nonprofit: Evolve Workforce & Multifamily Housing Services. By growing their management portfolio beyond FHDC properties to include other housing nonprofits, Evolve is continuing on a path to offer training and job placement opportunities to dozens of farmworkers and other low-income residents in the coming years.



Muslim Educational Trust

CLACKAMAS • MULTNOMAH • WASHINGTON COUNTIES

“The Muslim Educational Trust has become a beacon guiding both Muslims and non-Muslims toward a better understanding of the true spirit of Islam and how it can contribute to harmony in our local community.”

—Dr. Nohad Toulan (1931–2013), founder of Portland State University’s School of Urban Studies & Planning

In media and common discourse, Muslims in the United States are often portrayed as a single, monolithic community. In reality, though all Muslims must contend with stereotypes and negative images of their faith, the Muslim community is a diverse one. The scope of work at the Muslim Educational Trust (MET) is a testament to that diversity.

Muslim Educational Trust is working toward a future where all Muslims in the Portland area can live healthy, productive lives free of discrimination. Through their education programs at the Islamic School of MET (preK–5), the Oregon Islamic Academy (grades 6–12), and the Youth Ambassadors Club, the organization is helping young people connect to their heritage, challenge stereotypes, and overcome barriers to academic success. Further, MET facilitates collaboration among mosques in the Portland metro area and Muslims from more than 30 countries to strengthen a sense of community and build skills for navigating a sometimes hostile society. And, through the re-launched Oregon Muslim Citizens Alliance and the new Dr. Nohad Toulan Civic Engagement Center, MET organizes a range of civic engagement programs and events.

This civic engagement work, supported in part by a two-year \$75,000 grant from The Collins Foundation, is focused on enhancing the civic knowledge and amplifying the voices of Muslims across the metro area. If MET’s work is successful, Muslims in Oregon will have the opportunity to live not only healthy and productive lives, but engaged ones, where their voices are heard and their contributions are broadly known.



Unite Oregon (Center for Intercultural Organizing)

JACKSON • MULTNOMAH • WASHINGTON COUNTIES

“ I came to the US as an applicant for asylum from Iraq—the first organization to welcome me was Unite Oregon. They made me feel at home and then they supported me to be an organizer and leader in the community. ”

—Liwaa M., Unite Oregon Leader

While mergers are fairly uncommon among nonprofits, Center for Intercultural Organizing (CIO) and Oregon Action made the bold move to join forces in 2015 to become Unite Oregon. After nearly a year of strategic discussions, this merger combined CIO and Oregon Action’s considerable knowledge and resources, creating a multicultural, statewide organization ready to engage and empower a broad coalition of Oregonians, including people of color, immigrants, refugees, rural communities, and low-income communities.

This merger builds upon more than a decade of collaboration between CIO and Oregon Action and two long track records of success. Founded in response to rising anti-Muslim sentiment after 9/11, CIO worked to engage diverse communities across the state to end police profiling; reform English Language Learner policies and equip immigrant parents with the skills to advocate for their children; and encourage passionate and committed refugee leaders to engage in civic and legislative issues impacting education, the justice system, and workers’ rights.

Combining CIO’s track record of success engaging immigrant and refugee communities with Oregon Action’s rural networks and history of advancing economic justice for all Oregonians was a unique and strategic moment. The Collins Foundation’s \$150,000 three-year capacity-building grant will help to set up the newly formed Unite Oregon for success for years to come.



Asian Health & Service Center

MULTNOMAH • WASHINGTON COUNTIES

“ This project is a dream come true, not just for its founders, but for thousands of people who need a place where Asian and American worlds come together to promote health and well-being. ”

—Dr. Erik Szeto, Board Chairman and Founder

In 1983, the Chinese Social Service Center was founded in the basement of a Chinese Presbyterian Church in Southeast Portland. What started as a small social service agency for Portland’s Chinese community has grown into the Asian Health & Service Center (AHSC)—a vital and diverse, multi-ethnic organization currently serving more than 10,000 people per year, primarily low-income clients and Chinese, Korean, and Vietnamese immigrants.

The metro area’s Asian population has grown dramatically over the last three decades and, with it, demand for AHSC’s services. While best known for providing culturally-specific health services and clinical support in a variety of languages, AHSC also offers a place where a person can go to participate in a cultural event, eat a healthy meal, or volunteer to help others.

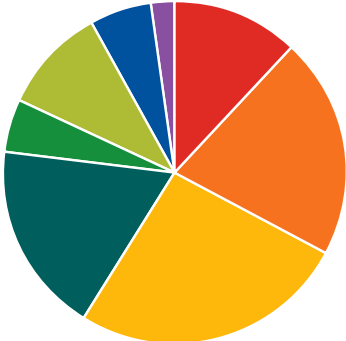
After years of program growth, AHSC had maximized use of its current space and needed more room, both for existing programs and to create new programs to meet the growing needs of its community. AHSC, in partnership with the Housing Development Center, will construct a permanent home in the heart of Portland’s growing Asian community in Southeast Portland. Funded in part by a \$150,000 grant from The Collins Foundation, AHSC’s new 30,000 square-foot facility will nearly double AHSC’s service capacity in the long term and become a multi-ethnic community resource for the diverse mix of Asian immigrants living in Portland.



2016 Grant Totals

Percentage of Total Dollars

Total grants paid: \$9,697,551



Percentage of Total Grants

Total number of grants: 290



Total Dollars	Total Grants	Category
12%	16%	Arts
21%	20%	Children-Youth
26%	28%	Community-Welfare
18%	12%	Education
5%	6%	Environment
10%	9%	Health and Science
6%	9%	Humanities
2%	<1%	Religion

Arts		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Artists Repertory Theatre Portland, Oregon	Support Portland-based programming and operations, including internal equity work and a season of seven plays, and provide support to diverse artists and resident organizations	\$ 45,000	\$ 45,000	
Arts Alliance of Yamhill County McMinnville, Oregon	Provide artist studio visits and hands-on arts education for K-12 students in Rural Yamhill County	2,500	2,500	
Arts Council of Pendleton Pendleton, Oregon	Support programs and operations to provide accessible art programs for residents of all ages across rural Umatilla, Union, Morrow, and Grant Counties (3 years)	40,000	15,000	\$ 25,000
The August Wilson Red Door Project Portland, Oregon	Expand theater arts education and youth development opportunities for Portland area high school students of color; support five additional performances of the <i>Hands Up</i> monologues (3 years)	55,000	20,000	
Bag & Baggage Productions Hillsboro, Oregon	Renovate a building in downtown Hillsboro to create a new theatre home, through a challenge match	60,000	60,000	
Ballet Fantastique Eugene, Oregon	Increase staffing levels to strengthen organizational infrastructure (2 years)	35,000	15,000	
Boom Arts Portland, Oregon	Support the 2016-2017 performance series showcasing diverse artists and engaging underserved audiences in the Portland area	7,000	7,000	
Broadway Rose Theatre Company Tigard, Oregon	Produce <i>West Side Story</i> for audiences in the Portland area	12,000	12,000	
Chamber Music Northwest Portland, Oregon	Support year-round chamber music programs, outreach, and operations in the Portland area	20,000	20,000	
Disjecta Contemporary Art Center Portland, Oregon	Support capacity-building to retain and attract key staff members and purchase technology equipment for artworks presented to audiences in Portland (2 years)	45,000		15,000
Eugene Concert Choir Eugene, Oregon	Support a season of choral music performances, education, and outreach for audiences in Lane County	9,000	9,000	
Grande Ronde Symphony Association La Grande, Oregon	Support orchestral and chamber music concerts for children and adults in rural northeast Oregon	5,000	5,000	
Imago, The Theatre Mask Ensemble Portland, Oregon	Premiere <i>Cloud</i> and present an adaptation of <i>Medea</i> for Portland audiences (2 years)	30,000	10,000	
Lane Arts Council Eugene, Oregon	Provide in-school arts education and artist residencies in rural, underserved areas of Lane County	10,000	10,000	
Little Theater on the Bay North Bend, Oregon	Upgrade the historic Liberty Theater in rural Coos County to improve accessibility for patrons	45,000	45,000	
Maude I. Kerns Art Center Eugene, Oregon	Hire a part-time cultural services coordinator to expand cultural arts programming and engage more artists and residents of all ages in the Eugene area	15,000	15,000	
Metropolitan Youth Symphony Portland, Oregon	Provide music education and performances to develop musicianship among racially and economically diverse youth in the Portland area	12,000	12,000	
Miracle Theatre Group Portland, Oregon	Support performances, programs, and operations celebrating Latino culture, diversity, and history (3 years)	75,000	25,000	

Arts continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Northwest Children's Theater and School Portland, Oregon	Support programs and operations providing theater arts programs and performances for children and families in the Portland area, including individuals with special needs	\$ 16,000	\$ 16,000	
Oregon Ballet Theatre Portland, Oregon	Support programs and operations in the Portland area	80,000	80,000	
Oregon College of Art and Craft Portland, Oregon	Support artist-in-residence programs in the Portland area (3 years)	87,000	32,000	\$ 55,000
Oregon Repertory Singers Portland, Oregon	Support adult choir performances in the Portland area	7,500	7,500	
Oregon Symphony Association Portland, Oregon	Support programs and operations in the Portland area	101,000	101,000	
PassinArt: A Theatre Company Portland, Oregon	Present plays and art from African American playwrights and artists for multicultural audiences in Portland	15,000	15,000	
Peter Britt Gardens Music and Arts Festival Association Medford, Oregon	Support Britt Orchestra classical programs for southern Oregon audiences, including young adults, children, and low-income seniors	17,000	17,000	
PHAME Academy Portland, Oregon	Launch a Portland-area leadership development and community engagement program for adults with intellectual or developmental disabilities (2 years)	15,000		7,500
Portland Actors Conservatory Portland, Oregon	Purchase a database to increase organizational efficiency and improve services services to students, patrons, and audiences in Portland	15,000	15,000	
Portland Art Museum Portland, Oregon	Support exhibitions and programs for patrons and visitors in Portland	100,000	100,000	
Portland Baroque Orchestra Portland, Oregon	Support programs and operations to advance artistic initiatives and organizational sustainability in Portland (2 years)	38,000	20,000	18,000
Portland Center Stage Portland, Oregon	Present a season of plays, arts enrichment, and education/outreach programs for audiences in the Portland area	100,000	100,000	
Portland Opera Association Portland, Oregon	Support programs and operations in the Portland area	100,000	100,000	
Portland Playhouse Portland, Oregon	Renovate the theater's facility to create a center for community arts; support World Stage Theatre's culturally-specific programs engaging members of Portland's African American community	71,000	6,000	65,000
Portland Revels Portland, Oregon	Present <i>Christmas Revels</i> featuring traditional music, dance, and storytelling from 16th century Venice for audiences in Portland	7,000	7,000	
Portland Youth Philharmonic Association Portland, Oregon	Provide education and outreach programs for young musicians and school audiences in the Portland area	20,000	20,000	
Profile Theatre Project Portland, Oregon	Present the works of contemporary women playwrights of color to increase the diversity of theater offerings in Portland, expand opportunities for actors of color, and enhance audience diversity (3 years)	42,000	15,000	27,000

Arts continued		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Regional Arts & Culture Council Portland, Oregon	Integrate the arts into all areas of K-8 education in 30 additional schools serving primarily low-income students within the tri-county area (3 years)	\$150,000	\$ 50,000	
Ross Ragland Theater Klamath Falls, Oregon	Support arts education programs serving K-12 students in the rural Klamath Basin region	10,000	10,000	
The Rural Art Center Lorane, Oregon	Provide artist-in-residence programs related to Japanese American culture and history for K-12 students in the rural Crow-Applegate-Lorane School District	4,000	4,000	
Salem Art Association Salem, Oregon	Support arts education, artists services, and culturally diverse collaborative partnerships in the mid-Willamette Valley (2 years)	40,000	20,000	\$ 20,000
Siletz Bay Music Festival Lincoln City, Oregon	Produce free jazz and classical music concerts to increase access to the arts for low-income residents of all ages in rural Lincoln County	7,000	7,000	
St. Andrew and All Souls Episcopal Church (Portland Abbey Arts) Portland, Oregon	Support Portland Abbey Arts programs and operations to provide intercultural arts education and community programs for North Portland residents, particularly low-income Latino and African immigrant residents	7,500	7,500	
Third Angle New Music Ensemble Portland, Oregon	Create a commissioning fund to increase the company's capacity to develop new works inspired by the Pacific Northwest (2 years)	12,000	6,000	6,000
Third Rail Repertory Theatre Portland, Oregon	Support operations and programs to strengthen organizational sustainability and enrich audience experiences in Portland	12,000	12,000	
Triangle Productions Portland, Oregon	Build capacity to support part-time actors and technicians in Portland (2 years)	25,000	15,000	10,000
Umpqua Valley Arts Association Roseburg, Oregon	Support operations and programs promoting arts education and art appreciation for residents in rural Douglas County (3 years)	24,000	8,000	4,000
Young Audiences of Oregon Portland, Oregon	Expand arts education programs for K-12 students in Multnomah, Clackamas, and Washington County schools (2 years)	50,000	20,000	
Youth Symphony of Southern Oregon Medford, Oregon	Provide music education and outreach programs for youth in rural Jackson, Josephine, and Klamath Counties	7,500	7,500	
Children–Youth				
A Family for Every Child Eugene, Oregon	Expand staffing to implement mentoring and host home programs for homeless youth in the Eugene area	25,000	25,000	
Arc of Lane County Springfield, Oregon	Purchase technology and sensory equipment for facilities in Springfield and Eugene serving school-age children with complex cognitive, behavioral, or medical needs (2 years)	22,000	10,000	
Bienestar Hillsboro, Oregon	Expand a kindergarten readiness program in Washington County for low-income Latino resident families with young children ages 2-4 (2 years)	45,000	20,000	
Boys & Girls Club of Corvallis Corvallis, Oregon	Construct a teen and wellness center to provide medical, dental, and mental health services and social/educational programs for low-income youth and their families in Benton County (2 years)	135,000		135,000

Children—Youth continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Boys & Girls Clubs of Portland Metropolitan Area Portland, Oregon	Construct a clubhouse to serve youth in Rockwood, a racially diverse, low-income neighborhood in East Multnomah County; participate in an equity training cohort (3 years)	\$306,900	\$ 6,900	\$300,000
Bustin' Barriers Portland, Oregon	Provide adaptive sports and arts activities and socialization for children with disabilities and their families in the Portland area	8,000	8,000	
CASA for Children Portland, Oregon	Enhance and expand advocacy for children involved in juvenile dependency cases in Multnomah, Washington, and Columbia Counties and incorporate principles of diversity, equity, and inclusion (2 years)	50,000	25,000	25,000
CASA for Children of Klamath County Klamath Falls, Oregon	Train additional volunteers to serve more children involved in the child welfare system due to abuse or neglect in rural Klamath County (2 years)	30,000	15,000	15,000
CASA of Douglas County Roseburg, Oregon	Expand the Kids in Common collaboration to serve more children in the child welfare system by providing comprehensive wraparound services to their families (3 years)	130,000	60,000	70,000
CASA of Lane County Springfield, Oregon	Expand a peer coordinator model to serve more children involved in the child welfare system due to abuse or neglect in Lane County	20,000	20,000	
CASA of Marion County Salem, Oregon	Hire a full-time program manager to increase organizational capacity and serve more children involved in the child welfare system due to abuse or neglect in Marion County (2 years)	45,000	15,000	
Chess for Success Portland, Oregon	Increase staffing to expand chess club coaching and educational enrichment into more elementary and middle schools serving primarily youth of color and low-income students across Oregon (3 years)	70,000	40,000	30,000
Children First for Oregon Portland, Oregon	Continue implementation of United for Kids, a collaborative policy initiative to reduce economic, health, and educational disparities for children of color and children living in poverty across Oregon	35,000	35,000	
The Children's Book Bank Portland, Oregon	Hire a program manager to encourage interactive parent engagement in an early literacy project primarily for families of color in the Portland area (2 years)	40,000	25,000	15,000
The Circus Project Portland, Oregon	Expand staffing and aerial arts and acrobatics training programs to serve more homeless and low-income youth in Portland (2 years)	35,000	10,000	
Community Connection of Northeast Oregon La Grande, Oregon	Provide before- and after-school care and learning enrichment for school-age children in rural Oregon (3 years)	30,000	10,000	
Creating Memories for Disabled Children Enterprise, Oregon	Renovate the Lodge at Camp Wallowa to provide outdoor experiences for children with disabilities in northeastern Oregon	10,000	10,000	
Crossing Bridges Therapeutic Riding Center Grants Pass, Oregon	Enclose a riding arena and build an ADA-compliant bathroom for children and Grants Pass, Oregon youth with intellectual and physical disabilities enrolled in therapeutic riding classes in southern Oregon	12,000	12,000	
Friends of the Children—Portland Portland, Oregon	Support participation in an equity and inclusion learning cohort	6,900	6,900	
Friends of the Mentor Program Lakeview, Oregon	Support mentoring programs serving low-income, underserved K-12 students in three rural Lake County communities (2 years)	35,000	20,000	15,000

Children—Youth continued		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Girl Scouts of Oregon and Southwest Washington Portland, Oregon	Increase participation of Latina girls and adult volunteers across Oregon; continue internal equity training; and pilot and plan equity training for volunteers (2 years)	\$112,000	\$ 57,000	\$ 55,000
Girls Inc. of the Pacific Northwest Portland, Oregon	Support staffing and provide computers and a learning management system to expand empowerment programs for low-income 8-18-year-old girls from racially and ethnically diverse communities in western Oregon (3 years)	75,000	30,000	45,000
Heart of Oregon Corps Bend, Oregon	Employ at-risk teens to restore public lands through a summer conservation program in Central Oregon, and replace fleet vehicles and equipment	24,000	24,000	
Isaac's Room Salem, Oregon	Hire program staff to expand life skills training, mentoring, and workforce development for homeless youth in the Salem area (3 years)	75,000	20,000	
J Bar J Youth Services Bend, Oregon	Provide community-based mentoring for youth in Crook, Deschutes, and Jefferson Counties	15,000	15,000	
Josephine County Foundation Murphy, Oregon	Expand a program manager position to full-time to support a student-led program addressing community needs in rural Josephine County (2 years)	40,000	25,000	15,000
Kinship House Portland, Oregon	Hire staff to establish clinic operations in Washington County to serve foster children transitioning into permanent family placements	35,000	35,000	
Kúkátónón Portland, Oregon	Establish a program manager position for a performing arts program primarily serving African and African American youth from low-income, Multnomah County families (2 years)	25,000	15,000	10,000
Liberty House Salem, Oregon	Hire a mental health program manager to consult with children and their families dealing with concerns of sexual and physical abuse in Marion and Polk Counties (3 years)	80,000	25,000	15,000
Maslow Project Medford, Oregon	Expand case management and advocacy services for homeless youth and their families in Jackson and Josephine Counties	30,000	30,000	
Metropolitan Family Service Portland, Oregon	Support staffing to expand an early childhood learning program for children, ages 3-5, primarily from low-income families of color in the Portland area (3 years)	100,000	70,000	30,000
Momentum Alliance Portland, Oregon	Support the Student Alliance Project to engage marginalized, diverse, and disaffected youth in community and leadership skill building to advance positive personal and community change (3 years)	75,000	30,000	45,000
Morpheus Youth Project Portland, Oregon	Support operations and arts-based youth development and cultural education programs for incarcerated youth in Oregon and underserved students of color from low-income families in East Multnomah County	5,000	5,000	
My Voice Music Portland, Oregon	Support music education programs for low-income youth with emotional and behavioral challenges in the Portland area	10,000	10,000	
Nest Foundation Los Angeles, California	Hire a program manager in Portland to provide school-based programs preventing sexual exploitation and trafficking of teens	40,000		40,000
New Avenues for Youth Portland, Oregon	Operate an alternative high school to serve homeless youth in Portland; support participation in an equity and inclusion learning cohort (2 years)	81,900	56,900	25,000
Northwest Family Services Portland, Oregon	Support staffing to deliver a human trafficking prevention program for middle and high school students in the Portland area	25,000	25,000	

Children—Youth continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Northwest Outward Bound School Portland, Oregon	Deliver a year-round, school-based youth development program for low-income middle and high school students of color in the Reynolds School District	\$ 10,000	\$ 10,000	
Oregon CASA Network Eugene, Oregon	Provide training, assessments, and support to ensure quality standards and sustainability for CASA programs across Oregon	20,000	20,000	
Oregon Community Foundation/Children's Dental Initiative Portland, Oregon	Expand school-based dental care prevention programs primarily serving low-income elementary and middle school students in rural eastern Oregon (3 years)	120,000	90,000	\$ 30,000
Oregon Community Foundation/DACA Pooled Fund Portland, Oregon	Support a network of nonprofits across Oregon providing legal and other services to immigrant youth and their families	50,700	50,700	
Oregon Community Foundation/Oregon Parenting Education Collaborative Fund Portland, Oregon	Participate in the collaborative funding of parenting education hubs serving Oregon communities (3 years)	315,000	315,000	
p:ear Portland, Oregon	Hire an education coordinator to expand educational programs for homeless and marginalized youth in Portland through a challenge grant (2 years)	75,000	30,000	
Parenting Now! Eugene, Oregon	Update materials for a parenting education curriculum serving isolated, low-income parents with children ages 0-8 across Oregon	30,000	30,000	
Partners for a Hunger-Free Oregon Portland, Oregon	Expand after-school and summer meal programs for food-insecure children across Oregon	30,000	30,000	
Pathfinders of Oregon Portland, Oregon	Build organizational capacity and implement strategies to integrate equity and trauma-informed practices to serve more families with criminal justice or child welfare involvement in Oregon (2 years)	60,000	40,000	20,000
Playworks Education Energized Portland, Oregon	Expand coaching and training to promote healthy play to boost social skills and learning at more Portland-area elementary schools serving low-income and diverse neighborhoods (2 years)	40,000	25,000	15,000
PlayWrite Portland, Oregon	Support programs and operations to provide positive intervention strategies serving a culturally diverse group of Portland-area youth impacted by trauma (2 years)	25,000	10,000	
Portland Children's Museum Portland, Oregon	Establish the museum's artist-in-residence program in Portland (3 years)	91,000	21,000	
Portland Youthbuilders Portland, Oregon	Support participation in an equity learning cohort	11,040		11,040
Process Work Institute Portland, Oregon	Support leadership development and empowerment opportunities for low-income, Portland-area youth with diverse life experiences	8,000	8,000	
REAP, Inc. Portland, Oregon	Support a culturally focused leadership program for Black males in Portland-area middle and high schools (3 years)	100,000	35,000	20,000
Redemption Ridge Medford, Oregon	Construct a residential treatment home in Southern Oregon for teenage girls escaping domestic sex trafficking	100,000	100,000	
Ronald McDonald House Charities Portland, Oregon	Renovate a facility providing temporary housing for families with critically ill children who are receiving medical treatment at Portland-area hospitals (2 years)	125,000	50,000	
Southern Oregon Child and Family Council Central Point, Oregon	Support Spanish-language, family-centered literacy and educational programs for low-income Latino children and parents in rural Jackson County (2 years)	35,000	15,000	

Children—Youth continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Todos Juntos Canby, Oregon	Expand evidence-based parenting education in English and Spanish for low-income parents of young children in rural Clackamas County (3 years)	\$ 75,000	\$ 40,000	\$ 35,000
Treasure Valley Children's Relief Nursery Ontario, Oregon	Support child therapy and family-centered programs to strengthen the stability of low-income families in rural Malheur County (2 years)	40,000	15,000	
United Community Action Network Roseburg, Oregon	Construct an early childhood service center to expand services and centralize community-based resources on one campus for low-income families in rural Douglas County	110,000	110,000	
Volunteers of America Oregon Portland, Oregon	Renovate a building and increase staffing to expand culturally responsive relief nursery services for low-income, African American families with infants and toddlers at risk of abuse in East Portland	75,000	75,000	
Youth Villages Marylhurst, Oregon	Implement a transitional living program for young adults in Oregon aging out of foster care (3 years)	150,000	45,000	25,000

Community—Welfare

Adelante Mujeres Forest Grove, Oregon	Hire a director of microenterprise to expand culturally-specific programs fostering economic self-sufficiency for low-income Latino entrepreneurs in Washington County and agricultural communities in Oregon (3 years)	65,000	30,000	35,000
Alvord-Taylor, Inc. Eugene, Oregon	Hire a job developer to expand employment opportunities for high school students and adults with developmental and intellectual disabilities in the Eugene-Springfield area (2 years)	40,000	25,000	15,000
American Foundation for Suicide Prevention Keizer, Oregon	Present suicide prevention and intervention programs in Oregon high schools and communities	10,000	10,000	
The ARC of Benton County Corvallis, Oregon	Provide staffing and trainee wages for a supported employment program for adults with intellectual and developmental disabilities in Benton County	23,500	23,500	
Basic Rights Education Fund Portland, Oregon	Support programs and operations to address youth, racial, and transgender justice for LGBTQ individuals statewide	25,000	25,000	
Battered Persons' Advocacy Roseburg, Oregon	Repair and remodel two emergency shelter facilities serving low-income survivors of domestic and sexual violence in rural Douglas County	35,000	35,000	
Benton Furniture Share Corvallis, Oregon	Collect and deliver reusable furniture and household items to low-income households primarily in Benton and Linn Counties	13,000	13,000	
Bethlehem Inn Bend, Oregon	Provide shelter and support services for homeless individuals and families in Central Oregon through a challenge match	20,000	20,000	
Bradley Angle House Portland, Oregon	Provide staffing for a culturally responsive, bilingual domestic violence advocacy program serving low-income Latino families in East Multnomah County	17,450	17,450	
Breast Friends Tigard, Oregon	Hire a healthcare liaison to conduct outreach across Oregon and increase the organization's capacity to serve women battling cancer (2 years)	25,000		10,000
Catholic Community Services Foundation Salem, Oregon	Build an apartment complex to provide safe and affordable housing for low-income pregnant/parenting teens and young adults in Marion County	30,000	30,000	

Community—Welfare continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Causa of Oregon Salem, Oregon	Support culturally-specific cohort trainings to promote leadership development and civic engagement primarily among Latino immigrants in western and central Oregon	\$ 25,000	\$ 25,000	
Center for Hope & Safety Salem, Oregon	Purchase property and construct a new emergency shelter in Marion County to assist survivors of domestic violence, sexual assault, stalking, and human trafficking	50,000	50,000	
Center for Intercultural Organizing (Unite Oregon) Portland, Oregon	Strengthen organizational capacity of Unite Oregon to promote leadership in immigrant, refugee, low-income, and rural communities statewide, and grow membership through a challenge match (3 years)	150,000	65,000	\$ 85,000
Central Oregon Council on Aging Bend, Oregon	Hire a full-time, bilingual outreach coordinator to increase participation of Latino and Native American seniors in nutrition programs in Crook, Deschutes, and Jefferson Counties (2 years)	25,000	15,000	10,000
Central Oregon Veterans Ranch Bend, Oregon	Support a full-time executive director position to launch an adult foster care home providing end-of-life care for veterans in Central Oregon (2 years)	34,000	24,000	10,000
Civil Liberties Defense Center Eugene, Oregon	Expand Know Your Rights and civic engagement programs for low-income youth and adults	10,000	10,000	
Clackamas Women's Services Oregon City, Oregon	Increase staffing to expand domestic violence support services for child and adult survivors in Clackamas County (3 years)	135,000	30,000	
Coalition of Communities of Color Portland, Oregon	Support culturally-specific leadership development programs for African, African American, Asian and Pacific Islander, Latino, Native American, and Slavic communities in the Portland area (3 years)	400,000	133,333	133,333
Community Food for Creswell Creswell, Oregon	Purchase a freezer for a food pantry serving low-income individuals and families in rural, central Lane County	5,000	5,000	
Ecumenical Ministries of Oregon Portland, Oregon	Present the 2016 Collins Lecture, support operations, and provide a 1:1 challenge match to engage faith communities statewide in service to culturally diverse youth, adults, and families impacted by poverty	150,000	150,000	
Edwards Work-Activity Center Aloha, Oregon	Construct barrier-free homes in an intentional community serving low-income Washington County adults with developmental disabilities and their caregivers	40,000	40,000	
Enterprise Community Partners Portland, Oregon	Support staffing costs for a collaborative pilot project to improve health outcomes and reduce healthcare costs by stabilizing housing for low-income youth, ages 15-26	30,000	30,000	
Farmworker Housing Development Corporation Woodburn, Oregon	Develop Evolve's property management training and employment program for low-income, Latino immigrants in the Willamette Valley (2 years)	105,000	70,000	35,000
Gorge Grown Food Network Hood River, Oregon	Support a project manager position to coordinate a collaboration addressing food production gaps and equitable access to healthy foods for low-income residents and communities of color in the rural Columbia Gorge	20,000	20,000	
Habitat for Humanity of Oregon Portland, Oregon	Provide funding, training, and technical assistance to Habitat affiliates across Oregon to position them to provide housing and home repair assistance to low-income seniors, families, and individuals with disabilities	85,000	85,000	
Hacienda Community Development Corporation Portland, Oregon	Hire a project manager and data manager to incorporate financial coaching into all agency services to promote asset-building for low- and moderate-income Latino families in Portland (2 years)	90,000	40,000	

Community—Welfare continued		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Helping Hands Re-entry Outreach Centers Seaside, Oregon	Support programs and operations for a new homeless relief center in rural Tillamook serving homeless individuals and families	\$ 25,000	\$ 25,000	
Illinois Valley Family Coalition Cave Junction, Oregon	Support a full-time administrative assistant position at a rural resource center serving low-income residents in rural Josephine County (2 years)	10,000	5,000	\$ 5,000
Innovative Changes Portland, Oregon	Support participation in an equity learning cohort	11,040		11,040
Jacksonville Community Center Jacksonville, Oregon	Expand a community center to increase access to educational, cultural, and civic activities for all residents in the Jacksonville area through a challenge match	40,000	40,000	
Jesuit Volunteer Corps Northwest Portland, Oregon	Create and implement an equity plan to provide training for staff, board, and Jesuit Volunteers in western Oregon, including mentoring and leadership training for Volunteers of color	25,000	25,000	
JOIN Portland, Oregon	Provide emergency housing assistance for homeless individuals and families in the Portland area	25,000	25,000	
The Latino Community Association Bend, Oregon	Sustain a full-time assistant director position to oversee programs that address critical needs of low-income Latino individuals and families in Central Oregon (2 years)	25,000	5,000	
Lebanon Soup Kitchen Lebanon, Oregon	Purchase and install a walk-in refrigerator to safely store perishable foods for homeless and low-income individuals and families in rural Lebanon	4,000	4,000	
Legal Aid Services of Oregon Portland, Oregon	Support a staff position to coordinate pro bono legal services across the state for low-income individuals and families (2 years)	55,000	35,000	20,000
LifeWorks Northwest Portland, Oregon	Purchase a van to transport young children at risk of abuse who are enrolled in a relief nursery program serving low-income Washington County families	25,000	25,000	
Living Yoga Portland, Oregon	Expand trauma-informed yoga classes to serve youth and adults in correctional facilities, treatment centers, and community programs in the Portland area through a challenge match	10,000	10,000	
Lower Columbia Hispanic Council Astoria, Oregon	Support operations to provide culturally-specific education, health, and advocacy services for low-income, Spanish-speaking residents in Clatsop, Columbia, and Tillamook Counties (2 years)	40,000	25,000	15,000
Luke-Dorf Tigard, Oregon	Increase staffing to expand employment services for adults with chronic mental illness in the Portland area (2 years)	45,000	20,000	
MacDonald Center Portland, Oregon	Support participation in an equity learning cohort	11,040		11,040
Marie Mills Center Tillamook, Oregon	Purchase an emergency generator for a supported-living residence serving low-income adults with intellectual and developmental disabilities in rural Tillamook County	7,500	7,500	
Marion-Polk Food Share Salem, Oregon	Support Youth Farm capital improvements, operations, and farm training programs for underserved Salem-area students (3 years)	85,000	50,000	35,000
MayDay Baker City, Oregon	Support advocacy center operations and purchase a vehicle to transport victims of sexual and elder abuse in rural Baker County	25,000	25,000	
City of McMinnville, Parks and Recreation Department McMinnville, Oregon	Construct and equip a barrier-free, inclusive playground for individuals with disabilities in a new McMinnville city park	60,000	60,000	

Community—Welfare continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Meals on Wheels People Portland, Oregon	Upgrade technology systems to improve operational efficiencies and food programs primarily for nutritionally at-risk seniors and homebound individuals in Multnomah, Washington, and Clark Counties	\$ 30,000	\$ 30,000	
Mercy Enterprise Corporation (Mercy Corps Northwest) Portland, Oregon	Hire a half-time project manager and build an investor education website to support the Community Investment Trust for racially diverse residents in a low-income East Portland neighborhood (3 years)	120,000		\$ 55,000
Mt. Hood Kiwanis Camp Portland, Oregon	Create a part-time assistant program director position to increase outdoor programming for youth and adults with cognitive, developmental, and physical disabilities (2 years)	35,000	10,000	
Muslim Educational Trust Tigard, Oregon	Promote education, leadership, and civic engagement to foster positive integration of Muslim residents in communities across Oregon (2 years)	75,000	50,000	25,000
New City Initiative Portland, Oregon	Relocate and expand catering operations to develop food service skills and job opportunities for individuals in the Portland area who have experienced homelessness (3 years)	90,000	20,000	
Northwest Housing Alternatives Portland, Oregon	Recruit and train volunteers to expand youth education programs at housing sites serving a diverse mix of low-income families in Portland, Wilsonville, and Hermiston	20,000	20,000	
Northwest Pilot Project Portland, Oregon	Expand housing and support services to more low-income seniors at risk of and experiencing homelessness in Portland	30,000	30,000	
Oregon Community Warehouse Portland, Oregon	Establish a financial director position to support furniture redistribution to low-income households in the Portland area (2 years)	45,000	30,000	15,000
Oregon Food Bank Portland, Oregon	Purchase equipment to improve sanitation and packing processes and increase availability of fresh produce to Oregonians across the state (2 years)	202,000	27,000	
Oregon Lions Sight & Hearing Foundation Portland, Oregon	Support operation of an optical finishing lab providing eyeglasses for low-income, underinsured Oregonians statewide (3 years)	50,000	15,000	10,000
Oregon Native American Chamber Portland, Oregon	Support ONE Coalition, a collaborative project to provide culturally specific technical assistance, mentoring, and networking support for Native American business owners and entrepreneurs across Oregon	20,000	20,000	
Oregon Supported Living Program Eugene, Oregon	Sustain a project coordinator position and expand inclusive arts and culture opportunities for individuals with intellectual and developmental disabilities in Lane County (2 years)	30,000	10,000	
Oregon Tradeswomen Portland, Oregon	Recruit, train, and prepare low-income women of color for employment in the construction and manufacturing trades in western Oregon	30,000	30,000	
Partnership for Safety and Justice Portland, Oregon	Support programs and operations to reform criminal justice policies and programs impacting low-income individuals and people of color	40,000	40,000	
Phoenix Counseling Service Phoenix, Oregon	Support programs and operations to expand access to counseling for underserved English- and Spanish-speaking students and adults in rural Jackson County	20,000	20,000	
Portland Community Toolbank Portland, Oregon	Support tool-lending operations and outreach to nonprofits in the Portland area managing hands-on community revitalization projects	20,000	20,000	
Portland Fruit Tree Project Portland, Oregon	Expand community harvesting programs to increase access to fresh local fruit for low-income individuals and families in Portland and Gresham (2 years)	18,000	10,000	8,000

Community—Welfare continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Portland Women's Crisis Line Portland, Oregon	Hire a crisis-line specialist position and upgrade technology to increase the organization's capacity to provide crisis-line services to survivors of domestic violence in Multnomah County (3 years)	\$ 31,000	\$ 10,000	\$ 5,000
Project Access NOW Portland, Oregon	Strengthen collaboration among organizations in the Rockwood Pathways Project, connecting families in need to health, education, and social services in the Rockwood Neighborhood (3 years)	150,000	40,000	20,000
Project Dove Ontario, Oregon	Purchase a vehicle to serve victims of domestic or sexual violence in rural Malheur County	21,000	21,000	
Raphael House of Portland Portland, Oregon	Support Portland-area domestic violence prevention and intervention programs through a challenge match	25,000	25,000	
Reaching Our Community Grants Pass, Oregon	Add a half-time administrative assistant position to support food pantry operations for low-income families, housebound individuals, and seniors in rural Josephine County (2 years)	23,000	10,000	
Rebuilding Together Washington County Beaverton, Oregon	Provide free home repair for low-income mobile home owners in Washington County who are primarily individuals with disabilities, the elderly, and veterans	5,000	5,000	
Red Lodge Transition Services Oregon City, Oregon	Hire support staff to expand programs serving currently and formerly incarcerated Native Americans, and create transitional housing for formerly incarcerated Native women (2 years)	35,000	20,000	15,000
Refugee Center Online Portland, Oregon	Hire a program manager in Oregon to pilot online GED and citizenship preparation courses for resettled refugees and immigrants in urban and rural communities across the state (2 years)	60,000	40,000	20,000
Rogue Valley Council of Governments Central Point, Oregon	Purchase a property to establish a central site for community food programs serving low-income and homebound seniors in rural Josephine County	80,000	80,000	
Rose Haven C.I.C. Portland, Oregon	Support staffing and project expenses for a meal program serving low-income, Portland-area women and children experiencing trauma from abuse and homelessness	20,000	20,000	
The Rosewood Initiative Portland, Oregon	Provide furnishings, equipment, and computers to expand community center programs for low-income, racially and ethnically diverse East Multnomah County residents	25,000	25,000	
Sacred Art of Living Center Bend, Oregon	Complete and launch a web-based caregiver education curriculum for professional and home-based caregivers in Oregon (2 years)	80,000	30,000	
Saving Grace Imagine Life Without Violence Bend, Oregon	Provide safe, supervised parental visits for children in Central Oregon who are separated from a parent due to domestic violence	35,000	35,000	
Sisters of the Road Portland, Oregon	Provide meals and support services through a challenge match to individuals experiencing poverty and homelessness in Portland	40,000	20,000	20,000
Southern Oregon Public Television Medford, Oregon	Produce local programs and forums to assist veterans' re-entry into the community, and connect veterans and their families to local resources in southern Oregon	20,000	20,000	
Special Olympics Oregon Portland, Oregon	Implement a year-round fitness and nutrition initiative for individuals with intellectual disabilities (2 years)	75,000	35,000	
Sponsors Eugene, Oregon	Purchase property and construct and furnish permanent, affordable housing in Eugene for ex-offenders who are at risk for homelessness	35,000	35,000	

Community—Welfare continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
St. Andrew Legal Clinic Portland, Oregon	Provide affordable legal services for low-income working adults and families in Multnomah, Washington, Clackamas, Columbia, and Yamhill Counties	\$ 25,000	\$ 25,000	
Store to Door Portland, Oregon	Expand a grocery delivery program to promote independent living for low-income, homebound seniors and individuals with disabilities in Multnomah County (3 years)	45,000	15,000	\$ 15,000
Transition Projects Portland, Oregon	Fully implement a culturally responsive certification program to train and utilize formerly homeless adults as peer mentors for homeless individuals in Portland (2 years)	80,000	50,000	30,000
United Cerebral Palsy Association of Oregon and Southwest Washington, Inc. Portland, Oregon	Support staffing to expand supported employment services to serve more individuals with intellectual and developmental disabilities in Clackamas County	15,000	15,000	
Urban Gleaners Portland, Oregon	Purchase a refrigerator/freezer to safely store perishable foods for more low-income, food-insecure children and their families in Multnomah County	22,000	22,000	
WinterSpring Center Transforming Grief and Loss Medford, Oregon	Expand in-school and community-based bereavement support for children and youth in Jackson County (2 years)	25,000	15,000	10,000
Rogue Valley Family YMCA Medford, Oregon	Upgrade an aquatic center serving Medford-area children, youth, adults, seniors, and individuals with disabilities	35,000	35,000	
YMCA of Douglas County Roseburg, Oregon	Renovate the Roseburg facility to serve the recreational and wellness needs of rural Douglas County residents of all ages	75,000	75,000	
YWCA of Greater Portland Portland, Oregon	Provide opportunities, safety, and support for a diverse mix of low-income women and girls of all ages in the Portland area through a challenge match.	75,000	75,000	

Education

ACE (Architecture, Construction, Engineering) Mentor Program Portland, Oregon	Increase staffing to enhance career-mentoring provided by volunteers for low-income students and students of color in the Portland area (3 years)	45,000	10,000	
Airway Science for Kids Portland, Oregon	Upgrade technology and increase staffing to expand STEM education through aeronautics for middle school students, primarily girls, low-income students, and students of color in Portland and Hillsboro (3 years)	50,000	15,000	10,000
All Hands Raised Portland, Oregon	Coordinate a collaborative partnership for the Cradle to Career initiative to ensure equity and improve educational outcomes for all children and youth, ages 0-24, in Multnomah County (2 years)	150,000	75,000	
Bend Science Station Bend, Oregon	Construct a facility for hands-on science learning programs serving a racially and economically diverse mix of K-12 students and their teachers in Central Oregon (2 years)	125,000	100,000	25,000
Campbell Institute (The Children's Institute) Portland, Oregon	Support operations to promote high-quality early learning for children through age 8, and catalyze statewide leadership to improve education practice and policy (3 years)	250,000	25,000	
City Club of Portland Portland, Oregon	Implement a civic leadership program in Portland high schools, primarily for students of color, and increase the diversity of the Club's decision-making groups (3 years)	45,000	10,000	
Classroom Law Project Portland, Oregon	Hire a senior program manager to expand civics education programs into urban and rural schools across the state (2 years)	35,000	20,000	15,000

Education continued		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
College Possible Portland, Oregon	Prepare more low-income, Portland-area students of color for college and assist them in overcoming academic and financial barriers (3 years)	\$120,000	\$ 50,000	\$ 70,000
Concordia University Portland, Oregon	Construct a new College of Education and community wellness center for a collaborative teacher education model predominately serving low-income K-8 African American, Latino, and ELL students and families in Northeast Portland (3 years)	200,000	50,000	25,000
Foundations for a Better Oregon Portland, Oregon	Support the Chalkboard Project and TeachOregon, a demonstration project to recruit and prepare a diverse cohort of new teachers for Oregon public schools (3 years)	748,560	438,000	
Gateway to College National Network Portland, Oregon	Provide alternative pathways to college and careers for low-income, foster, homeless, and adjudicated youth in Washington and Multnomah Counties (2 years)	50,000	30,000	20,000
Hispanic Metropolitan Chamber of Commerce Portland, Oregon	Support staffing for a culturally specific higher education and career transition program for low-income Latino students in the Portland area (2 years)	45,000	30,000	15,000
I Have a Dream Foundation Portland, Oregon	Advance the Dreamer School Project's collaborative approach to improve educational outcomes for culturally diverse, low-income students in the Reynolds School District; participate in an equity training cohort (3 years)	186,900	56,900	
KairosPDX Portland, Oregon	Increase access to early-learning experiences, resources, and multicultural educational activities for African American and other families of color in Portland (2 years)	80,000	45,000	35,000
Klamath Outdoor Science School Klamath Falls, Oregon	Construct a permanent kitchen/dining hall and restroom facilities at an outdoor school site in rural Klamath County for students, families, and science educators	35,000	35,000	
Lewis & Clark College Portland, Oregon	Participate in a pilot program in Portland to increase the retention and completion rates of low-income, first-generation students and students of color (3 years)	100,000	20,000	
Marylhurst University Marylhurst, Oregon	Expand the Art Gym's staffing and programs, make facility improvements, and increase capacity to serve as a resource for Pacific Northwest artists (2 years)	130,000	55,000	
Neighborhood House, Inc. Portland, Oregon	Renovate classroom areas at Peninsula Children's Learning Center to serve low-income families in North and Northeast Portland	30,000	30,000	
Open School Portland, Oregon	Construct a school facility and implement a new education model in the Rockwood neighborhood to prepare low-income middle and high school students and students of color for post-secondary success (3 years)	550,000	150,000	
Oregon Community Foundation/Community 101 Portland, Oregon	Support school-based service-learning programs for students at three high schools in Multnomah and Clackamas Counties (2 years)	25,000	15,000	
Oregon Episcopal School Portland, Oregon	Construct a new building to serve pre-K through 5th grade students in the Portland area (3 years)	250,000	75,000	
Oregon Museum of Science and Industry Portland, Oregon	Construct a marine science education center in Newport to enhance STEM education opportunities for students across Oregon (3 years)	401,000	51,000	
Portland Literacy Council Portland, Oregon	Engage a consultant to provide organizational development assistance	7,500	7,500	
Portland Opportunities Industrialization Center Portland, Oregon	Expand alternative high school instruction, workforce training, and after-school programs at Rosemary Anderson High School for low-income youth of color in Multnomah County (2 years)	80,000	60,000	20,000

Education continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Portland Youthbuilders Portland, Oregon	Implement strategic efforts to improve education, work, and leadership outcomes for low-income youth who have dropped out of Portland high schools, and strengthen organizational sustainability (2 years)	\$ 45,000	\$ 15,000	
Reading Results Portland, Oregon	Expand reading intervention services to more elementary schools serving low-income children and children of color in the Portland area (3 years)	80,000	20,000	
Salem Schools Foundation Salem, Oregon	Renovate a building to serve as a college and career readiness hub primarily serving low-income and ELL students, students of color, and first-generation high school graduates in the Salem-Keizer-area	50,000	50,000	
Salem-Keizer Coalition for Equality Salem, Oregon	Expand early learning and parent engagement programs for low-income Latino families with young children in the Salem-Keizer School District (3 years)	60,000	20,000	\$ 20,000
Friends of Saturday Academy Portland, Oregon	Support staffing and materials to encourage STEM education for low-income girls of color in the Portland area; advance equity and inclusion within the organization	46,040	35,000	11,040
Sisters Schools Foundation Sisters, Oregon	Increase a program director position to full-time to expand a farm-based education program and access to fresh produce for residents in rural Central Oregon	10,000	10,000	
St. Andrew Nativity School Portland, Oregon	Hire a graduate support assistant to serve a diverse group of low-income students transitioning into college preparatory high schools (2 years)	55,000	30,000	25,000
Stand for Children Leadership Center Portland, Oregon	Ensure that accountability standards and English Language Learner laws are implemented to improve educational outcomes for low-income children, children of color, and English Language Learners statewide	25,000	25,000	
United Way of the Columbia-Willamette Portland, Oregon	Implement an education collaborative to help middle and high school students of color in the Reynolds School District improve academic achievement (2 years)	110,000	80,000	30,000
Willamette University Salem, Oregon	In honor of Ralph Bolliger's retirement in support of the Class of 1953 Scholarship Fund	5,000	5,000	

Environment

Center for Diversity & the Environment Portland, Oregon	Promote equity in Oregon's environmental movement by expanding the organization's leadership development programs to include a cohort of culturally diverse young environmental leaders	35,000	35,000	
Deschutes River Conservancy Bend, Oregon	Coordinate and implement a collaborative water management plan to improve stream flow and water quality in the Upper Deschutes River (2 years)	50,000	15,000	
Friends of Buford Park & Mt. Pisgah Eugene, Oregon	Restore floodplain habitat along six miles of the Willamette River near Eugene and Springfield (2 years)	75,000	50,000	25,000
GEOS Institute Ashland, Oregon	Launch pilot projects in three rural communities, including Eagle Point and Glide, to protect drinking water and restore fish habitat through green infrastructure improvements (2 years)	40,000	25,000	15,000
Leach Garden Friends Portland, Oregon	Hire a three-quarter-time volunteer coordinator to expand and diversify Leach Garden's volunteer base by engaging local Vietnamese, Latino, and Slavic communities to assist with the construction of a new botanical garden (3 years)	82,000	28,000	24,000

Environment continued		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
McKenzie River Trust Eugene, Oregon	Hire an associate director to increase the organization's capacity to conserve land and river habitats in western Oregon (3 years)	\$ 60,000	\$ 20,000	\$ 10,000
Mount Pisgah Arboretum Eugene, Oregon	Create interactive, interpretive exhibits and new signage for visitors to the Lane County arboretum (3 years)	45,000	20,000	25,000
The Nature Conservancy Portland, Oregon	Restore and protect oak, prairie, and floodplain habitat in Yamhill, Polk, and Lane Counties (3 years)	200,000	50,000	
Northwest Earth Institute Portland, Oregon	Support operations and the redesign of the EcoChallenge website to engage more Oregonians in actions to promote environmental health	20,000	20,000	
Oregon Environmental Council Portland, Oregon	Create an equity director position to advance diversity, equity, and inclusion internally and in the broader environmental community (2 years)	50,000	35,000	15,000
Our United Villages (The Rebuilding Center) Portland, Oregon	Hire an assistant manager of deconstruction services to build capacity for more living-wage jobs in the trades for underrepresented communities	30,000	30,000	
Pacifica—A Garden in the Siskiyou Williams, Oregon	Renovate a facility to host environmental education programs for students and provide a community gathering center in rural southern Oregon	20,000	20,000	
Portland Parks Foundation Portland, Oregon	Improve city parks, promote equitable access, and support operations through a challenge match	25,000		25,000
Sandy River Basin Watershed Council Gresham, Oregon	Hire a half-time project coordinator and support tribal cultural educators to provide outdoor environmental education for elementary and middle school students primarily from low-income, northeast Portland neighborhoods (2 years)	40,000	10,000	
Southern Oregon Land Conservancy Ashland, Oregon	Purchase and conserve 352 acres of critical habitat in the Rogue River Preserve	30,000	30,000	
Trash for Peace Portland, Oregon	Provide staffing to expand culturally responsive sustainability education for a diverse mix of low-income Rockwood neighborhood residents, including immigrants, refugees, and English Language Learners	5,000	5,000	
Western Rivers Conservancy Portland, Oregon	Support operations to expand conservation of fish and wildlife habitat along the John Day River Basin (3 years)	200,000	50,000	
Wild Rivers Land Trust Port Orford, Oregon	Acquire, restore, and permanently protect natural habitats along watersheds and estuaries in Oregon's southern coastal region (3 years)	55,000	25,000	30,000
Willamette Riverkeeper Portland, Oregon	Restore native vegetation on Norwood Island and provide education and conservation opportunities to the public (2 years)	35,000	10,000	
Health and Science				
African American Health Coalition Portland, Oregon	Hire a program coordinator to expand outreach/intervention to decrease the risks of chronic disease in Portland's African American communities (3 years)	95,000		30,000
Asian Health & Service Center Portland, Oregon	Construct the Asian Health and Service Center to house culturally-specific health, education, and social service programs for low-income Asian Americans and Asian immigrants residing in the Portland area (2 years)	150,000		150,000

Health and Science continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Center for Community Counseling Eugene, Oregon	Provide affordable mental health services for low-income, uninsured, and underinsured individuals and families in Lane County through a challenge match	\$ 10,000	\$ 10,000	
Friends of Creston Children's Dental Clinic Portland, Oregon	Provide comprehensive dental services at a school-based dental clinic in Portland for more K-12 students, predominantly from low-income immigrant families, through a challenge match	15,000		\$ 15,000
De Paul Treatment Centers Portland, Oregon	Upgrade an electronic health records system for substance-abuse treatment services primarily serving low-income youth and adults in Oregon	60,000	60,000	
Dental Foundation of Oregon Wilsonville, Oregon	Provide mobile dental clinic services for low-income, culturally diverse K-12 students across Oregon (3 years)	30,000	5,000	
Deschutes County Healthy Beginnings Bend, Oregon	Launch vision, hearing, behavior, and developmental screenings in daycares and preschools primarily serving pre-K children from low-income families in rural Deschutes, Crook, Jefferson, and Klamath Counties (2 years)	30,000	10,000	
Elgin Health District Elgin, Oregon	Construct a new clinic to expand medical, dental, physical therapy, behavioral health, and pharmacy services for medically underserved residents of rural Union County	125,000	125,000	
Familias en Acción Portland, Oregon	Create a replicable, team-based healthcare model that integrates community health workers to provide culturally relevant care for Portland-area Latinos diagnosed with chronic disease (2 years)	90,000	30,000	
Healing Reins Therapeutic Riding Center Bend, Oregon	Purchase a modular building to expand office space and add a classroom to support equine-assisted therapy services for people with disabilities in Central Oregon	15,000	15,000	
Healthy U Cave Junction, Oregon	Expand fitness and nutrition classes and health promotion events for low-income residents and individuals with disabilities and/or compromised health in the rural Illinois Valley (2 years)	24,936	12,468	
HIV Alliance Eugene, Oregon	Provide HIV, hepatitis C, and sexually transmitted infections prevention programs to at-risk communities in Lane, Douglas, Josephine, Curry, and Marion Counties (2 years)	35,000	20,000	15,000
Housecall Providers Portland, Oregon	Implement an in-home palliative care program serving medically fragile seniors in the Portland area (3 years)	110,000	30,000	15,000
Kairos Northwest Grants Pass, Oregon	Construct a facility to expand mental health services for children and youth from low-income families on the rural southern Oregon coast	60,000	60,000	
La Clinica del Valle Family Health Care Center Medford, Oregon	Construct a wellness center in Medford to expand affordable primary healthcare services to more low-income residents in Jackson County (2 years)	200,000	50,000	
Looking Glass Youth and Family Services Eugene, Oregon	Purchase a building to house affordable counseling programs serving the mental and behavioral health needs of low-income youth and families in Lane County	100,000	100,000	
Mental Health for Children (The Child Center) Springfield, Oregon	Construct a mental health and wellness center to serve more low-income Lane County children with mental or behavioral health disorders and their families	100,000		100,000
Mosaic Medical Bend, Oregon	Construct a facility to provide medical and dental services for low-income Redmond-area residents, seniors, and individuals with disabilities	75,000	75,000	
NAMI Multnomah Portland, Oregon	Provide peer support, counseling, and access to resources for individuals with mental health challenges and their families in Multnomah County	15,000	15,000	

Health and Science continued		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Northeast Oregon Network La Grande, Oregon	Deliver health management classes for seniors and individuals with chronic disease and educate parents on children's health issues across rural Baker, Union, and Wallowa Counties (3 years)	\$ 47,500	\$ 15,000	\$ 7,500
Operation Nightwatch—Portland Portland, Oregon	Hire a part-time mental health professional to address the mental health needs of homeless individuals in downtown Portland	8,000	8,000	
Options for Southern Oregon Grants Pass, Oregon	Renovate a facility to house mental health programs for low-income residents of the rural Illinois Valley	50,000	50,000	
Oregon Health and Science University Foundation Portland, Oregon	Purchase a state-of-the-art biomedical imaging equipment for the Knight Cancer Institute in Portland (3 years)	1,005,000	155,000	
Our House of Portland Portland, Oregon	Provide intensive in-home services and housing assistance to individuals managing HIV in Portland (2 years)	45,000	30,000	15,000
Pine-Eagle Health Planning Committee Halfway, Oregon	Purchase a heart monitor and defibrillator for an ambulance serving rural, medically underserved communities in rural Baker County	20,000	20,000	
Returning Veterans Project Portland, Oregon	Expand access to pro bono therapeutic and holistic care for Oregon's post-9/11 veterans and their families	11,000	11,000	
Southwest Community Health Center Portland, Oregon	Enhance clinic programs and operations to address primary healthcare and wellness needs of low-income, uninsured individuals and Latino immigrants residing in the Portland area	25,000	25,000	
Upstream Public Health Portland, Oregon	Hire a deputy director to strengthen organizational capacity to improve public health policy and reduce health disparities for children and youth from low-income families	15,000	15,000	
Volunteers in Medicine Clinic Springfield, Oregon	Hire a pharmacist to manage distribution of pharmaceuticals to low-income, medically underserved, underinsured, and uninsured individuals in Lane County (2 years)	45,000	20,000	
Volunteers in Medicine Clinic of the Cascades Bend, Oregon	Support participation in an equity learning cohort	11,040		11,040
Humanities				
The Aloha Community Library Association Aloha, Oregon	Renovate a building to open a new Washington County branch library	25,000	25,000	
Friends of the Banks Community Library Banks, Oregon	Add a community room to the library to expand services for a diverse, rural community in Washington County	30,000	30,000	
Caldera Portland, Oregon	Provide year-long arts education and mentoring primarily to low-income students and students of color in Portland and Central Oregon, and incorporate agency-wide equity policies and practices (2 years)	46,900	26,900	
Confluences Vancouver, Washington	Construct and install Maya Lin's <i>Celilo Arc</i> walkway and restore public lands at Celilo Park on the Columbia River (3 years)	250,000		75,000
Friends of the Curry Public Library Gold Beach, Oregon	Construct a learning center to deliver technology, arts, and culture programs to residents in rural Gold Beach	50,000	50,000	
Japanese Garden Society of Oregon Portland, Oregon	Build new garden areas and facilities to accommodate increases in visitor attendance and growth in educational and cultural programming in Portland (3 years)	751,000	201,000	150,000

Humanities continued

		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
KBOO Foundation Portland, Oregon	Support telephone system upgrades, multicultural programming, and operations through a challenge match	\$ 10,000		\$ 10,000
Know Your City Portland, Oregon	Increase a program coordinator position to facilitate more multidisciplinary programs that connect individuals to the historical, cultural, social, and political character of Portland (2 years)	10,000	\$ 3,000	
The Library Foundation Portland, Oregon	Expand early childhood literacy outreach and programming for young children from low-income, underserved, and immigrant families in Multnomah County (2 years)	202,000	27,000	
Lincoln County Historical Society Newport, Oregon	Construct a theater space for lectures and presentations at the Pacific Maritime Heritage Center in the rural Newport area, through a challenge match	45,000		45,000
Literary Arts Portland, Oregon	Support Oregon Book Awards & Fellowships, Wordstock: Portland's Book Festival, and youth programming	24,000	24,000	
Maxville Heritage Interpretive Center Enterprise, Oregon	Support a half-time executive director position to build organizational capacity and coordinate programs in rural Wallowa County that preserve and share the history of multi-ethnic logging communities in Oregon (2 years)	15,000	5,000	
McKenzie River Gathering Foundation Portland, Oregon	Support the <i>Giving Back: The Soul of Philanthropy</i> photography exhibit	10,000	10,000	
Obo Addy Legacy Project Portland, Oregon	Expand staffing to increase culturally focused African arts education programs for students in low-income, ethnically diverse Multnomah County schools (2 years)	18,000	8,000	
Open Hearts Open Minds Portland, Oregon	Engage incarcerated women in theater arts programs at Coffee Creek Correctional Facility in Wilsonville	8,000	8,000	
Oregon Black Pioneers Corporation Salem, Oregon	Produce an exhibit and related programs about the civil and political engagement of Oregon's African American community from the 1960s civil rights movement to the present (2 years)	35,000	20,000	15,000
Oregon City Library Foundation Oregon City, Oregon	Expand the library facility and purchase equipment and technology to serve residents of Oregon City, through a challenge match	25,000	25,000	
Oregon Council for the Humanities Portland, Oregon	Support operations and implement strategic plans to enhance statewide programming, engage more diverse participants, and strengthen organizational sustainability	18,000	18,000	
Oregon Historical Society Portland, Oregon	Upgrade digital management technology and increase staffing to improve public access to collections (2 years)	200,000	25,000	
Oregon Jewish Museum and Center for Holocaust Education Portland, Oregon	Expand education staffing to create new multicultural, standards-based education programs about the Holocaust for middle and high school students in the Portland area and enhance other educational offerings (2 years)	40,000	15,000	
Oregon Nikkei Endowment Portland, Oregon	Develop a media literacy curriculum for Portland-area middle school educators, utilizing anti-Japanese propaganda from WWII (2 years)	40,000	15,000	
Painted Sky Portland, Oregon	Connect reservation- and urban-based Native American youth in Oregon to their cultural roots through traditional dance instruction and performances	7,000	7,000	
Portland Story Theater Portland, Oregon	Present storytelling workshops and shows featuring resettled refugees sharing their own stories with Portland audiences	4,600	4,600	

Humanities continued		Authorized Current Year Authorized Prior Year	2016 Payments	Future Commitments
Salem Multicultural Institute Salem, Oregon	Hire a full-time assistant director to expand year-round multicultural enrichment programs in the mid-Willamette Valley (3 years)	\$ 50,000	\$ 5,000	
Save the PT Boat Portland, Oregon	In honor of Ralph Bolliger's retirement	2,000	2,000	
Southern Oregon Film Society Ashland, Oregon	Support programs and operations to ensure organizational sustainability and provide cultural enrichment for audiences in the rural Ashland area (2 years)	25,000	5,000	
The Willamette Heritage Center Salem, Oregon	Implement new strategic objectives to strengthen infrastructure and programs that foster sustainability and serve students and residents of the mid-Willamette Valley	10,000	10,000	
Wisdom of the Elders, Inc. Portland, Oregon	Hire a deputy director and support a leadership transition to ensure sustainability of culturally based programs connecting Native youth to Native American elders and traditions (3 years)	45,000	15,000	\$ 10,000
Write Around Portland Portland, Oregon	Deliver creative writing workshops in schools, treatment centers, and prisons to serve low-income, socially isolated youth and adults in the Portland area	25,000	25,000	
Religion				
United Methodist Church, Oregon-Idaho Conference Portland, Oregon	Strengthen and revitalize ministries and advance full LGBTQ inclusion in congregations throughout Oregon	155,000	155,000	
Total			\$9,697,551	\$3,125,533

Statement of Assets, Liabilities, and Net Assets—Income Tax Basis

December 31, 2016 and 2015

	2016	2015
Assets		
Investments at fair value (Notes 1, 3 and 4)		
Invested cash and cash equivalents	\$ 1,108,511	\$ 3,921,952
Common and preferred stock	150,364,196	135,111,148
Corporate obligations	15,038,601	15,473,309
Limited partnership interests	46,202,787	40,919,826
Real estate funds	6,299,636	6,032,151
Total investments	219,013,731	201,458,386
Cash and cash equivalents (Notes 2 and 4)	1,234,487	1,091,935
Other assets	74,975	55,235
Total assets	\$220,323,193	\$202,605,556
Liabilities and Net Assets		
Excise and income tax payable (Note 5)	\$260,754	\$135,181
Total liabilities	260,754	135,181
Unrestricted net assets (Note 1)		
(Including unpaid grants of \$3,125,533		
in 2016 and \$4,162,134 in 2015)	220,062,439	202,470,375
Total liabilities and net assets	\$220,323,193	\$202,605,556

The accompanying notes are an integral part of the financial statements.

Statement of Revenue, Expense, and Changes in Net Assets—Income Tax Basis

Years ended December 31, 2016 and 2015

	2016	2015
Investment Income		
Dividends	\$ 2,948,303	\$ 3,073,512
Interest	406,163	381,111
Partnership and other investment income—net	34,148	480,663
Total revenue	3,388,614	3,935,286
Net gain (loss) on investments		
Realized	14,667,214	14,719,039
Unrealized—net	11,373,176	(23,110,948)
Net gain (loss) on investments	26,040,390	(8,391,909)
Total investment income (loss)	29,429,004	(4,456,623)
Investment expense		
Excise and income taxes (Note 5)	159,528	170,628
Management and custodial fees	767,422	883,231
Investment administration expenses	210,433	175,004
Total investment expense	1,137,383	1,228,863
Net investment income (loss)	28,291,621	(5,685,486)
Grants and Expenses		
Grants (Note 1)		
Arts	1,146,000	1,366,650
Children—Youth	2,011,400	1,199,000
Community—Welfare	2,587,783	2,657,979
Education	1,743,400	1,620,200
Environment	478,000	667,000
Health and Science	966,468	1,125,798
Humanities	609,500	1,385,400
Religion	155,000	305,000
Grants paid	9,697,551	10,327,027
Grant administration expenses	1,002,006	868,561
Total grants and expenses	10,699,557	11,195,588
Increase (decrease) in net assets	17,592,064	(16,881,074)
Net assets, beginning of year	202,470,375	219,351,449
Net assets, end of year	\$220,062,439	\$202,470,375

Statement of Cash Flows—Income Tax Basis

Years ended December 31, 2016 and 2015

	2016	2015
Cash flows from investing activities		
Net investment income (loss)	\$28,291,621	\$(5,685,486)
Adjustments to reconcile excess of expense to net cash provided by investing activities		
Unrealized (gain) loss on investments—net	(11,373,176)	23,110,948
Realized (gain) loss on investments—net	(14,667,214)	(14,719,039)
Investments—at cost		
Proceeds from sales of securities	51,206,654	100,790,155
Purchase of securities	(45,019,077)	(99,763,368)
Distributions from limited partnerships	2,170,568	3,198,137
Proceeds from sales of limited partnerships	7,571,375	8,025,277
Purchases of limited partnerships	(10,113,230)	(6,702,793)
Income on limited partnerships	(29,806)	(480,663)
(Increase) decrease in invested cash and cash equivalents	2,813,441	3,444,462
Changes in other assets and liabilities—net	(9,047)	47,890
Net cash provided by investing activities	10,842,109	11,265,520
Cash flows from grant activities		
Grant payments	(9,697,551)	(10,327,027)
Payments for grant administrative expenses	(1,002,006)	(868,561)
Net cash used for grant activities	(10,699,557)	(11,195,588)
Increase in cash and cash equivalents	142,552	69,932
Cash and cash equivalents, beginning of year	1,091,935	1,022,003
Cash and cash equivalents, end of year	\$ 1,234,487	\$ 1,091,935

The accompanying notes are an integral part of the financial statements.

The Foundation

The Collins Foundation was founded in 1947 by four members of the Collins family. The purpose of the Foundation, as stated in the documents of incorporation, is to operate and use its funds exclusively for charitable, educational, literary, scientific, or religious purposes.

Note 1: Summary of Significant Accounting Policies

Basis of Accounting The accompanying financial statements have been prepared on the method of accounting used for federal excise tax purposes. The revenues (except unrealized net gains on investments) and expenditures (except federal excise tax) are recognized when received or when paid. Consequently, certain revenues and expenses are recognized in the determination of income in different reporting periods than they would be if the financial statements were prepared in conformity with generally accepted accounting principles. Although income tax rules are used to determine the timing of revenues and expenses, nontaxable revenues and nondeductible expenses are included in the determination of net income. As with all tax presentations, these tax accounting methods are subject to review and possible adjustment by the Internal Revenue Service.

Investments Investments in marketable securities are stated on the basis of current quoted market prices. Investment transactions are recognized on a settlement date basis. Investment transactions under such basis are not materially different from those that would be recognized on a trade date basis. Realized gains and losses are calculated based on the average cost method for both financial statement and tax return purposes. Unrealized gains or losses are recorded for

the increase or decrease in the market value of assets from the beginning of the year to the end of the year. Investments in limited partnerships and real estate funds are stated at estimated fair values provided by the managers of the interests.

The Foundation also invests in numerous partnerships, in which the Foundation is a limited partner, that specialize in making venture capital, buyout, distressed debt, and equity-based real estate investments. Such investments, typically investments in private equity or debt securities of companies or properties that are not publicly listed or traded, are not liquid investments. The value of such investments is determined by the partnerships' general partners, who must follow the valuation guidelines, such as appraisals and comparable company trade data, stipulated in the respective limited partnership agreements and in accordance with fair value accounting. The December 31 valuations of the investments in limited partnerships are based upon the value determined by the partnerships' general partner as of September 30, adjusted for capital contributions and distributions that occur during the quarter ended December 31. These amounts may differ from values that would be determined if the investments in limited partnerships were publicly traded or if the December 31 valuation amount were currently available. Realized gains and losses and unrealized changes in the fair value of investments in limited partnerships are reflected in the statement of revenue, expense and changes in net assets. The majority of limited partnerships are audited annually by independent public accounting firms. The Foundation is committed to invest funds into these partnerships. As of December 31, 2016, the Foundation has \$2.4 million in outstanding limited partnership commitments, including both domestic and international partnerships.

Grants Grants are recorded as expenditures in the year paid. Unpaid grants include grants with a payable date after year end, and grants in which the restriction or matching requirement has not been met at year end. Unpaid grants are included in unrestricted net assets. Grants are generally approved subject to certain conditions. If these conditions are not met, or if the program or project approved for a grant needs less than the amount approved, grants may be refunded or canceled. Cancellations or refunds are recognized in the year in which they occur.

Use of Estimates The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent events The Foundation has evaluated subsequent events through March 20, 2017, which is the date these financial statements were available to be issued. Events, if any, are disclosed within the notes to these financial statements.

Note 2: Cash and Cash Equivalents

Cash equivalents consist of highly liquid instruments such as money market accounts and certificates of deposit, with maturities of less than three months. Cash equivalents are recorded at cost, which approximates market value.

Cash and cash equivalents consist of the following at December 31:

	2016	2015
Cash—interest bearing	\$1,234,487	\$1,091,935

Note 3: Concentration of Credit Risk

The Foundation's assets consist of cash, equity securities, corporate obligations, limited partnership interests, and real estate funds. These financial instruments may subject the Foundation to concentrations of risk as, at various times during the year, cash balances

may exceed amounts insured by the Federal Deposit Insurance Corporation; the market value of securities is dependent on the ability of the issuer to honor its contractual commitments; and the investments are subject to changes in market values.

Note 4: Investments

Investments consist of the following at December 31:

	2016		2015	
	Cost	Market	Cost	Market
Invested cash and cash equivalents	\$ 1,108,511	\$ 1,108,511	\$ 3,921,952	\$ 3,921,952
Common and preferred stock	128,941,636	150,364,196	123,303,045	135,111,148
Corporate obligations	15,636,182	15,038,601	16,052,242	15,473,309
Limited partnership interests	36,376,624	46,202,787	32,718,425	40,919,826
Real estate funds	5,000,000	6,299,636	5,000,000	6,032,151
Total	\$187,062,953	\$219,013,731	\$180,995,664	\$201,458,386

Invested cash and cash equivalents include cash and money market funds held by the Foundation's investment managers.

Note 5: Provision for Excise and Income Tax

The Collins Foundation is classified as a private foundation as defined in the Tax Reform Act of 1986. The provisions of the Internal Revenue Code exempt the Foundation from federal and state income taxes. The Foundation is subject to federal and state tax on unrelated business income. The Foundation is subject to a federal excise tax of 2% on net investment income. If the average payout ratio for the past five years plus 1% of net investment income in the current year is less than the current year's charitable distributions, federal excise tax is payable at 1% of net investment income.

The Foundation paid federal excise tax of 1% in 2016 and 1% in 2015.

The net liabilities for excise and income taxes consist of the following at December 31:

	2016	2015
Current	\$159,528	\$170,628
Deferred	114,881	(231,119)
Total	\$274,409	(\$60,491)

The deferred excise tax consists of excise tax on unrealized gains or losses on investments.

For 2016 and 2015 the Foundation had qualifying distributions of \$10,699,557 and \$11,195,588 respectively. As of December 31, 2016, the Foundation had qualifying distributions of \$2,456,787 in excess of the minimum requirement to meet distribution regulations

of the Internal Revenue Code for private foundations. As of December 31, 2015, distributions were in excess of the minimum requirements by \$1,829,109

Note 6: Pension Plan

The Foundation has a defined contribution salary deferral plan covering all eligible employees. The elective contributions to the plan are funded by voluntary salary reductions of the participants. The Foundation contributes 10% of all eligible employees' compensation. Pension expense during 2016 and 2015 was \$54,408 and \$48,860, respectively.

Note 7: Commitments

Rental expense under the current lease for the Foundation's office space for 2016 and 2015 amounted to \$118,533 and \$49,908, respectively. At December 31, 2016, commitments for future minimum payments under this lease agreement, which expires on January 31, 2022, are \$122,486 in 2017, \$126,161 for 2018, \$129,955 for 2019, \$133,847 for 2020, \$137,868 for 2021, and \$11,517 for 2022.

Note 8: Supplemental Disclosure of Cash Flow Information

Cash paid for federal and state taxes was \$148,836 for 2016 and \$132,208 for 2015.

Note 9: Investment and Grant Administration

The classification of administrative expenses between investment and grant expenses is determined by specific identification or an allocation based on time expended.

Board of Trustees
The Collins Foundation
Portland, Oregon

Report on the Financial Statements

We have audited the accompanying financial statements of The Collins Foundation, which comprise the statement of assets, liabilities, and net assets— income tax basis of as of December 31, 2016 and 2015, and the related statements of revenue, expense, and changes in net assets— income tax basis, cash flows— income tax basis, and grants for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the basis of accounting The Collins Foundation uses for income tax purposes; this includes determining that the income tax basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the assets, liabilities, and net assets of The Collins Foundation as of December 31, 2016 and 2015, and its revenue, expense, and changes in net assets and its cash flows for the years then ended in accordance with the basis of accounting The Collins Foundation uses for income tax purposes described in Note 1.

Basis of Accounting

We draw attention to Note 1 of the financial statements which describes the basis of accounting. The financial statements are prepared on the basis of accounting The Collins Foundation uses for income tax purposes, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary financial information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statement or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

March 20, 2017
Portland, Oregon

Shelly S. Davis, CPA, PC

Shelly S. Davis, CPA, PC
Certified Public Accountant

About The Collins Foundation

Formed in 1947 by Truman W. Collins Sr. and other members of the family of E.S. Collins, The Collins Foundation invests in Oregon nonprofit organizations, both rural and urban, that are dedicated to improving quality of life and well-being for the people in their communities. As a funder and partner, we are committed to the pursuit of equity, both in how we allocate resources across Oregon's diverse communities and how we shape our internal structures.

Our Vision for Oregon

We want the state of Oregon to be a place where all people have access to high quality, culturally responsible services in sectors such as health, social services, education, housing, and employment. We also envision vibrant neighborhoods and communities where residents enjoy access to healthy food; a rich variety of artistic and cultural expression; and the benefits of Oregon's natural environment.

How we Understand Diversity, Equity, and Inclusion

- We welcome, and work to include, the multiple perspectives that diversity brings.
- We know that diversity and inclusion are essential to equity.
- We define equity as the practice and promotion of justice and the fostering of conditions necessary for all people to achieve their full potential.

Submission Guidelines for Grant Applications

Eligibility Requirements

Requests are considered only from organizations that meet the following requirements:

1. Organizations with staff and leadership in Oregon and a proposed project or scope of work that directly benefits the residents of Oregon.
2. Organizations that are committed to equal opportunity for all persons regardless of race, color, national origin, religion, sex, sexual orientation and gender identity, age, disability, or any other legally protected status.
3. Organizations that either (a) have established their tax-exempt status under Section 501(c)(3) of the Internal Revenue Code and are not "private foundations" as defined under section 509(a) of the Code; or (b) have tax exemption as a governmental, Tribal, or other publicly-funded entity; or (c) have a qualified, tax-exempt fiscal sponsor.
4. Organizations that have current registration with the offices of the Oregon State Attorney General and the Secretary of State, as required by law.

Policy Guidelines

1. The Foundation normally will consider only one grant request from the same organization in a twelve month period unless an additional request is invited by the Foundation, or the organization is serving as the fiscal sponsor for another project.
2. The Foundation normally will not consider an additional grant request from an organization receiving a multi-year grant until twelve months

following the final scheduled payment of the multi-year grant.

3. In considering applications for substantial projects, the Foundation prefers to participate with other donors, and encourages the applicant to seek support from other sources to share in the total project.

4. Grants are not normally made for the following:

- Elementary schools, secondary schools, or public higher education institutions. Exceptions include alternative schools serving students at risk of dropping out, tuition-free private schools serving low-income youth, or schools where there is a long history of Collins family involvement.
- Individual religious congregations.
- Hospitals within healthcare systems.
- Development office personnel, marketing, fundraising events, endowments, operational deficits, financial emergencies, or debt retirement.
- Animal welfare, sports recreation, or short-term events; and requests for planning and research are generally not competitive.

Application Procedures

Applications for grants must be mailed to the Foundation. Grant application procedures and the required application checklist are available at www.collinsfoundation.org.

Application Review Process

Foundation trustees meet six times annually—in February, April, June, August, October, and December—to make decisions on grant requests. The grant review process begins after receiving a completed application and usually requires ten to sixteen weeks provided the applicant has complied fully with the application procedures.

Foundation staff acknowledges each request received and informs eligible applicants of the date anticipated for consideration by the trustees. Once a request has been funded or declined, the applicant is notified promptly. Rarely is a grant decision deferred. When this occurs, however, the applicant is provided with an explanation and further instructions.

The submission of an incomplete grant proposal may cause delays in the Foundation's review and consideration of the request.

During the grant review period, Foundation staff may request an interview or a site visit in order to gain more information about the agency and its proposal. Additional written material may also be requested. Throughout this time, applicants are encouraged to notify the Foundation of any changes in the status of the project under review, including its funding.

The Collins Foundation endeavors to serve people and communities throughout Oregon. Despite this commitment, the Foundation is unable to support every request received. Denial of a request should not necessarily be considered a reflection on the quality of a project or the worthiness of an applicant.

Grant Reporting

Every organization receiving a grant from The Collins Foundation has a responsibility to report on the use of the funds granted. Reporting guidelines are provided with each of the Foundation's grant awards and are available for review on the Foundation's website. Unless otherwise indicated at the time disbursement is made, reports are required annually until the entire grant has been expended. Failure to submit a report could influence future grant decisions by the trustees.

Inquiries

With questions or comments, email: information@collinsfoundation.org

The Collins Foundation
1618 SW First Avenue, Suite 505
Portland, OR 97201

Year	Number of Grants	Amount Paid	Cumulative Paid
1947			
1948	5	\$ 5,000	\$ 5,000
1949	4	24,000	29,000
1950	5	18,000	47,000
1951	11	30,000	77,000
1952	6	43,500	120,500
1953	7	62,500	183,000
1954	8	83,500	266,500
1955	8	100,961	367,461
1956	13	104,452	471,913
1957	11	111,300	583,213
1958	11	119,450	702,663
1959	10	116,000	818,663
1960	14	120,100	938,763
1961	15	122,450	1,061,213
1962	11	140,850	1,202,063
1963	22	134,450	1,336,513
1964	34	181,425	1,517,938
1965	41	335,006	1,852,944
1966	47	455,798	2,308,742
1967	64	566,104	2,874,846
1968	61	648,726	3,523,572
1969	79	808,867	4,332,439
1970	76	655,576	4,988,015
1971	76	740,914	5,728,929
1972	79	884,607	6,613,536
1973	84	903,984	7,517,520
1974	84	881,266	8,398,786
1975	78	994,279	9,393,065

Year	Number of Grants	Amount Paid	Cumulative Paid
1976	81	\$ 902,885	\$ 10,295,950
1977	87	1,139,470	11,435,420
1978	81	1,154,970	12,590,390
1979	89	1,407,806	13,998,196
1980	99	1,950,046	15,948,242
1981	94	2,295,899	18,244,141
1982	107	1,453,550	19,697,691
1983	112	1,477,200	21,174,891
1984	119	1,811,717	22,986,608
1985	129	2,420,387	25,406,995
1986	147	3,123,420	28,530,415
1987	146	3,397,992	31,928,407
1988	150	3,263,686	35,192,093
1989	180	3,342,439	38,534,532
1990	185	3,880,240	42,414,772
1991	154	4,194,343	46,609,115
1992	190	4,621,253	51,230,368
1993	205	5,054,205	56,284,573
1994	218	5,263,160	61,547,733
1995	206	5,399,970	66,947,703
1996	208	6,320,998	73,268,701
1997	218	7,732,395	81,001,096
1998	245	7,155,330	88,156,426
1999	251	8,559,848	96,716,274
2000	244	7,996,859	104,713,133
2001	246	7,986,550	112,699,683
2002	244	7,579,300	120,278,983
2003	238	6,573,280	126,852,263
2004	256	6,601,452	133,453,715
2005	245	8,244,790	141,698,505

Year	Number of Grants	Amount Paid	Cumulative Paid
2006	266	\$ 8,897,619	\$150,596,124
2007	269	9,174,505	159,770,629
2008	262	8,288,890	168,059,519
2009	234	6,702,450	174,761,969
2010	261	7,467,058	182,229,027
2011	262	8,055,450	190,284,477
2012	274	8,233,800	198,518,277
2013	268	9,113,297	207,631,574
2014	264	10,315,890	200,600,367
2015	290	10,327,027	208,845,304
2016	290	9,697,551	217,329,125
Total	9,078		\$237,972,042

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Thanks to Tim Jewett, Jerome Hart, Don Frank, and our grantees for the photography throughout this report.



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